

BEFORE THE INTERNATIONAL CENTRE FOR THE SETTLEMENT OF  
INVESTMENT DISPUTES

----- x  
 In the Matter of Arbitration between: :  
 :  
 BRIDGESTONE LICENSING SERVICES, INC. :  
 and BRIDGESTONE AMERICAS, INC., :  
 :  
 Claimants, :  
 : Case No.  
 and : ARB/16/11  
 :  
 REPUBLIC OF PANAMA, :  
 :  
 Respondent. :  
 ----- x Volume 2

HEARING ON EXPEDITED OBJECTIONS

Monday, September 4, 2017

The World Bank Group  
1818 H Street, N.W.  
Conference Room 4-800  
Washington, D.C.

The hearing in the above-entitled matter commenced  
at 1:00 p.m. before:

LORD NICHOLAS PHILLIPS, President of the  
Tribunal

MR. HORACIO A. GRIGERA NAÓN, Co-Arbitrator

MR. J. CHRISTOPHER THOMAS, QC, Co-Arbitrator

ALSO PRESENT:

MS. LUISA FERNANDA TORRES  
Secretary to the Tribunal

Court Reporter:

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P R O C E E D I N G S

1  
2           PRESIDENT PHILLIPS: Good afternoon,  
3 everyone.

4           Are there any items of housekeeping?

5           MR. WILLIAMS: Mr. President, there's, I  
6 think, one issue that was flagged yesterday, which is  
7 the status of Ms. Audrey Williams, who, the Tribunal  
8 will remember, is a witness who the Claimants say is  
9 an expert witness, and the Respondent, I think, takes  
10 a different view and contends she'll be treated as a  
11 witness of fact. We touched on that matter yesterday  
12 in our oral submissions, and I think it was suggested  
13 that the Respondent would deal with that at the end,  
14 but I don't think we did, as it turns out, but there  
15 is that issue which remains, and there is a practical  
16 consequence, as I understand it, in terms of how  
17 Ms. Williams is to be sworn in, the terms of the  
18 oath, which would be different, according to whether  
19 she's treated as a witness of fact or an expert  
20 witness.

21           So, as a matter of practicality, it seems to  
22 me that that question--it would be useful for that

1 question to be grappled with today.

2           PRESIDENT PHILLIPS: Well, you, as I  
3 understand it, are seeking to call her as an expert  
4 witness?

5           MR. WILLIAMS: Yes, Mr. President.

6           PRESIDENT PHILLIPS: Well, let us hear what  
7 is said in opposition.

8           MR. DEBEVOISE: Mr. President, I think, just  
9 before we get into that issue in the true  
10 housekeeping sense, I would like to inform the  
11 Tribunal that we have with us here today several  
12 additional people, including Mr. Norman Harris, who  
13 is the National Director for Treaty Administration at  
14 the Ministry of Industry and Commerce of the Republic  
15 of Panama, a gentleman who has a considerable  
16 interest in the outcome of this case as it affects  
17 his daily life as a Treaty Administrator.

18           And also with us today is Ms. Marissa Lasso  
19 de la Vega, who is a non-testifying, independent  
20 Panamanian law expert from the firm of Alfaro, Ferrer  
21 & Ramirez. And then from the Arnold & Porter team,  
22 in addition to myself and my partner Gaela Gehring



1 Flores and Mallory Silberman and Katelyn Horne, whom  
2 you met yesterday, we also have Amy Endicott to my  
3 immediate left, as well as our legal assistant team.

4 So, I just wanted to get that little piece  
5 of housekeeping before we get into the back and forth  
6 on other things.

7 PRESIDENT PHILLIPS: Thank you very much.  
8 And welcome to all three of you.

9 MS. SILBERMAN: Mr. President, on the issue  
10 of Ms. Williams, we are a bit surprised to hear  
11 Claimants stating that they want to submit  
12 Ms. Williams's testimony as that of an expert  
13 because, in their Rejoinder, when the testimony  
14 actually was submitted, the Claimants stated  
15 expressly in Paragraph 37 that they hadn't had time  
16 to instruct an expert witness, an independent expert  
17 witness, which is required under the IBA Rules. For  
18 a person to qualify as an expert, independence is  
19 required. And then they stated that, because they  
20 hadn't had time to instruct an independent expert,  
21 they were providing a short Witness Statement by  
22 Ms. Audrey Williams, and the cover page of her

1 statement said "Witness Statement." It didn't say  
2 "Expert Report." And, in reality, it couldn't have  
3 been an expert report precisely because she's not  
4 independent. She is the counsel that represented  
5 Bridgestone Licensing, which is one of the Parties in  
6 this proceeding.

7           And under Article 5 of the IBA Rules, "a  
8 party-appointed expert must be independent from the  
9 parties, their legal advisors and from the arbitral  
10 tribunal." That's Article 5(2)(c) of the 2010 IBA  
11 Rules.

12           PRESIDENT PHILLIPS: So, the reason that you  
13 challenge her as an independent--as an expert witness  
14 is her lack of independence?

15           MS. SILBERMAN: Precisely.

16           There are aspects of her "Witness Statement"  
17 that purport to opine on Panamanian law issues.  
18 She's not testifying to those as a witness of fact.  
19 She's presenting an opinion on Panamanian law, and  
20 that is something that only an expert would be  
21 qualified to do.

22           Now, she has testified in some respects to

1 elements of fact, and we haven't objected to her  
2 being presented as a fact witness. We do ask that  
3 the Tribunal take into account that, in reality,  
4 Ms. Williams is neither someone qualified to testify  
5 as an expert or a true witness on Panamanian law  
6 issues because those aren't facts that she witnessed,  
7 that she experienced, but we still are going to  
8 cross-examine Ms. Williams because her testimony has  
9 been presented. We just ask the Tribunal bear in  
10 mind that she does not qualify as an expert and that  
11 her testimony really isn't the testimony of a fact  
12 witness for many portions of her statement.

13 MR. WILLIAMS: So, sir, in response to the  
14 points that were made--

15 PRESIDENT PHILLIPS: Yes.

16 MR. WILLIAMS: --first, the substance of  
17 Ms. Williams's statement is one of opinion evidence.  
18 It is not--in substance, if one goes through what she  
19 says, it is simply opinion evidence as to what  
20 Panamanian law is. She does not give evidence as to  
21 questions of fact.

22 I explained yesterday the circumstances as

1 to why it was that Ms. Williams is put forward in  
2 that capacity, and it was purely a question of  
3 timing.

4 PRESIDENT PHILLIPS: Yes, you explained  
5 that.

6 I'm trying to see what the significance of  
7 this issue is. If she's called as a witness of fact,  
8 she would be open to cross-examination on matters of  
9 fact. The evidence--the primary evidence that she  
10 gives is in the nature of expert evidence of  
11 Panamanian law. If there were going to be a big  
12 issue about Panamanian law, I would have thought  
13 there would be opposing evidence.

14 But is the significance of the capacity in  
15 which she's called the extent to which you would be  
16 open to cross-examination, or is it simply which is  
17 the right oath, or what?

18 MS. SILBERMAN: In our view, Mr. President,  
19 this raises a similar issue to the one that we were  
20 discussing yesterday, where testimony that has been  
21 submitted and documents that have been submitted  
22 can't really be unseen.

1           So, at this point, what Panama is proposing  
2 is that we be permitted to cross-examine Ms. Williams  
3 on all the testimony that has been submitted and that  
4 the Tribunal simply take into account when  
5 considering the probative value, if any, of this  
6 evidence that Ms. Williams isn't independent and,  
7 therefore, isn't--doesn't require the same type of  
8 approach that an independent expert would require.

9           MS. GEHRING FLORES: Sorry, just one more  
10 detail, Mr. President.

11           I think you also have to consider that the  
12 type of oath that is presented to an expert witness  
13 is the oath of an independent expert witness whose  
14 clients are not parties to this dispute. So, if you  
15 were to swear her in as an expert witness and she  
16 would say that she's going to give her opinion in an  
17 independent and objective manner, she can't. These  
18 are her clients.

19           PRESIDENT PHILLIPS: As I understand--

20           MS. GEHRING FLORES: She's counsel.

21           PRESIDENT PHILLIPS: She's not an in-house  
22 counsel. She's counsel who was retained in a

1 particular legal proceeding; is that right?

2 MR. WILLIAMS: Mr. President, that is right.

3 And the oath that would be required of an  
4 expert is that the individual "solemnly declare upon  
5 their honor and conscience that their statement will  
6 be in accordance with their sincere belief." And  
7 that's Rule 35(3).

8 And we say that there's no reason at all, in  
9 principle, why Ms. Williams cannot give that oath.  
10 If, when we see her tomorrow, if she has a problem,  
11 no doubt she will inform the Tribunal.

12 We do have a concern that, in response to  
13 the Tribunal's question, it does look as if Panama  
14 has it in mind to cross-examine her as a witness of  
15 fact in relation to matters concerning the underlying  
16 dispute. Ms. Williams, her statement is directed  
17 solely at questions of Panamanian law; and, in the  
18 circumstances I've explained, that's--the reason why  
19 she is doing so is because she was available to the  
20 Claimants.

21 It's a question of weight, what weight  
22 should the Tribunal put on her opinion evidence in

1 light of her background, and, of course, that's  
2 something for the Tribunal to decide once they've  
3 heard her testimony.

4 PRESIDENT PHILLIPS: Yes.

5 I'm trying to find the precise provisions of  
6 Article 5 of the IBA Rules.

7 MS. SILBERMAN: It should be Article  
8 5(2)(c), Mr. President, of the 2010 Rules.

9 (Tribunal conferring.)

10 PRESIDENT PHILLIPS: Can you help me out? I  
11 think you said it was Article 5? 5(2)(c)?

12 MS. SILBERMAN: Yes. It states that:  
13 "Within any expert report, the expert needs to  
14 include a statement of his or her independence from  
15 the Parties, their legal advisors, and the Arbitral  
16 Tribunal." And presumably because the Expert Report  
17 needs to include such a statement, that needs to be  
18 true of the expert as well.

19 MS. GEHRING FLORES: And her statement did  
20 not include such an oath.

21 MR. WILLIAMS: We would--sorry.

22 PRESIDENT PHILLIPS: Yes?

1           MR. WILLIAMS: I mean, if a point--if a  
2 technical point is being taken as to whether  
3 particular words appear in her statement, then, of  
4 course, that is something which can be addressed in  
5 her oral testimony. She can be asked these questions  
6 in order that the Tribunal can understand whether she  
7 would satisfy the requirements of the IBA Guidelines.

8           PRESIDENT PHILLIPS: We'll just adjourn for  
9 the moment.

10           (Tribunal conferring outside the room.)

11           PRESIDENT PHILLIPS: We shall permit  
12 Ms. Williams to be called on the basis that she was  
13 originally proffered as a witness to give the  
14 evidence that is in her statement, which has not been  
15 objected to. She will take the oath of an ordinary  
16 witness, not of an expert witness.

17           OPENING STATEMENT BY COUNSEL FOR RESPONDENT

18           MS. GEHRING FLORES: Good afternoon. I was  
19 about to say "good morning." I'm used to doing this  
20 in the morning.

21           Mr. President, Members of the Tribunal,  
22 counsel and colleagues, sticking with the theme from



1 the pleadings and from Ms. Silberman's presentation  
2 yesterday, today we plan to start at the beginning  
3 once more, this time with the events giving rise to  
4 this case.

5           In 2002, applications were filed in both the  
6 U.S. and Panama for registration of the RIVERSTONE  
7 trademark. Although the Panamanian application was  
8 actually filed first, the U.S. application was the  
9 first to be noticed by the Bridgestone group of  
10 companies; and, in December 2003, members of the  
11 group opposed the application for registration in the  
12 U.S., which had been filed by a U.S. company named  
13 L.V. International, and the application subsequently  
14 was withdrawn with prejudice.

15           In November 2004, attorneys for the  
16 Bridgestone group of companies sent a letter to L.V.  
17 International, putting it on notice of Bridgestone's  
18 objection to L.V. International's future attempts to  
19 register the RIVERSTONE mark and its use of the mark  
20 in the U.S. and worldwide. I have included the text  
21 of the letter in the next few slides for your  
22 reference, but I won't quote it here for the sake of

1 brevity.

2           A few months later, in February 2005, the  
3 Panamanian application for registration of the  
4 RIVERSTONE trademark was published in the Industrial  
5 Property Bulletin. Two members of the Bridgestone  
6 group--Bridgestone Corporation and Bridgestone  
7 Licensing--initiated an opposition proceeding in  
8 April 2005, and the applicant, a Panamanian entity  
9 called Muresa Intertrade, defended the opposition.  
10 L.V. International and the Tire Group joined the  
11 proceeding as third-party intervenors.

12           In July 2006, the opposition claim was  
13 rejected, and Bridgestone Corporation and Bridgestone  
14 Licensing appealed.

15           Even though Claimants now contend that there  
16 is a direct correlation between the ability to police  
17 a trademark and the value of a trademark, and that  
18 Bridgestone group therefore has a robust approach to  
19 maintaining and defending its "intellectual property"  
20 rights, Bridgestone Corporation and Bridgestone  
21 Licensing later decided to withdraw that appeal.

22           In September 2007, Muresa and Tire Group

1 then filed a damages claim against Bridgestone  
2 Corporation and Bridgestone Licensing, asserting that  
3 "the trademark opposition proceedings initiated by  
4 Bridgestone had caused them to cease sales of  
5 RIVERSTONE tires out of fears that their inventory  
6 would be seized if they lost the opposition  
7 proceedings," and that this resulted in a "loss of  
8 revenue in excess of \$5 million."

9           During the course of the court proceeding  
10 that followed, L.V. International made a submission  
11 in support of the claim, "arguing that Muresa's and  
12 Tire Group's fears were justified on the basis of the  
13 November 2004 letter," which I showed you earlier.  
14 Notably, for their part, Bridgestone Corporation and  
15 Bridgestone Licensing at this time argued "that the  
16 mere fear of seizure was not enough to support a  
17 damages claim, particularly in the circumstances  
18 where there was no court order enjoining the sale of  
19 branded tires."

20           They also argued "that neither Muresa nor  
21 Tire Group had proven that they had suffered any  
22 loss, given that they had continued to sell

1 RIVERSTONE tires without restriction while the  
2 opposition action was pending."

3 PRESIDENT PHILLIPS: Well, whilst the claim  
4 had resulted in loss or would result in a 5 million  
5 loss? On the screen, you put "would."

6 MS. GEHRING FLORES: I believe in that  
7 proceeding, they were arguing that it had resulted in  
8 \$5 million of loss.

9 The claims by Muresa and Tire Group were  
10 rejected, and so was their subsequent appeal. In  
11 January 2014, Muresa and Tire Group appealed to the  
12 Supreme Court of Panama, requesting that the Court  
13 "review the evidence de novo and issue a finding that  
14 Bridgestone recklessly opposed the RIVERSTONE  
15 trademark, resulting in losses for Muresa and Tire  
16 Group."

17 On May 28, 2014, the Panamanian Supreme  
18 Court, by a two-to-one vote, found in favor of Muresa  
19 and Tire Group.

20 The Decision stated that the mere initiation  
21 of an opposition procedure does not automatically  
22 injure the Applicant. It "gave decisive weight" to

1 the November 2004 Notice Letter, which I showed you  
2 earlier, "on the issue of recklessness"; and stated  
3 that the letter was "intimidating" and had asserted,  
4 "without legal basis, at least within Panamanian law,  
5 that the plaintiffs should refrain from commercially  
6 selling a product."

7           The Decision also "referred to the  
8 resolution of the Intellectual Property Appellate  
9 Court accepting Bridgestone's withdrawal of the  
10 appeal of the trademark opposition decision as  
11 evidence of bad faith," and held Bridgestone  
12 Corporation and Bridgestone Licensing "jointly and  
13 severally liable" to Muresa and Tire Group for  
14 \$5 million in damages, plus \$431,000 in attorneys'  
15 fees.

16           At some point during the year following the  
17 Supreme Court Decision, the Bridgestone group of  
18 companies began contemplating bringing a claim under  
19 the U.S.-Panama TPA.

20           There was mention of this in a formal  
21 submission to the U.S. Trade Representative in  
22 February of 2015. Claimants' witness, Mr. Kingsbury,

1 spoke on behalf of Bridgestone Americas, and he  
2 stated that they believed that the Supreme Court  
3 Decision had implications under the TPA.

4 In March of 2015, Bridgestone met with  
5 Panama's Ambassador to the United States and  
6 mentioned the possibility of seeking redress through  
7 international options, such as under the U.S.-Panama  
8 FTA.

9 But there was a problem: The entities that  
10 owned the Panamanian trademarks and were involved in  
11 the Supreme Court proceeding were Bridgestone  
12 Corporation and Bridgestone Licensing. Bridgestone  
13 Corporation, a Japanese entity, could not submit  
14 claims under the TPA and had no other investment  
15 treaty to invoke.

16 Bridgestone Licensing, nominally a U.S.  
17 company, theoretically could submit claims under the  
18 TPA, but, to do so, would need to demonstrate loss.  
19 However, it had not suffered the loss that it had  
20 wanted to claim. The group wanted to submit claims  
21 for an amount of the Supreme Court Decision, but the  
22 two entities were jointly and severally liable for

1 the judgment. Until one of them paid, neither could  
2 claim the amount of the judgment as a loss.

3           In addition, Bridgestone Licensing--again,  
4 only a nominal shell entity--likely knew that it  
5 might draw a denial-of-benefits objection. The other  
6 entity that the group wanted to involve in the case  
7 under the TPA--which was Bridgestone Americas--was  
8 not a party to the Supreme Court proceeding, was not  
9 directly affected by the Supreme Court Decision, and  
10 did not have an investment in Panama.

11           So, what was the Bridgestone group to do?  
12 It tried to make do. On August 19, 2016, Bridgestone  
13 notified Muresa and Tire Group of its intention to  
14 pay the full amount of the Award.

15           Tellingly, this letter indicated that  
16 Bridgestone Licensing and Bridgestone  
17 Corporation--which, of course, had no rights under  
18 the TPA--"reserved their rights under international  
19 law, including the U.S.-Panama Trade Promotion  
20 Agreement."

21           And then Bridgestone Corporation, "through  
22 its subsidiary Bridgestone Licensing," which up until

1 then was still jointly and severally liable for the  
2 judgment along with Bridgestone Corporation, paid the  
3 damages award that same day.

4           And then the lawyers tried to work a bit of  
5 magic. They took a right from here, an attribute  
6 from there, and fashioned a Frankenclaimant:

7 Bridgestone. You can see it. You can see it in  
8 their Request for Arbitration. You can see it in  
9 the pleadings, this Frankenclaimant. It's pretty  
10 easy to spot, actually, because, despite the myriad  
11 of Bridgestone groups that are relevant to this  
12 narrative, whether it's Bridgestone Corporation,  
13 Bridgestone Americas, Bridgestone Licensing,  
14 Bridgestone Brands, Bridgestone American Tire  
15 Operators--I could keep going on and on and on--the  
16 Frankenclaimant shows up as the unadorned word  
17 "Bridgestone." Just "Bridgestone," an  
18 amalgamation--excuse me?

19           PRESIDENT PHILLIPS: Just go back a little.

20           Bridgestone Licensing, having paid the full  
21 5 million of the judgment--

22           MS. GEHRING FLORES: Yes.



1           PRESIDENT PHILLIPS: --was it entitled to  
2 contribution from Bridgestone Corporation?

3           MS. GEHRING FLORES: By "contribution," what  
4 do you mean?

5           PRESIDENT PHILLIPS: Yes, two parties  
6 jointly liable. One party pays the lot. Does that  
7 party have a right to claim contribution from the  
8 other party?

9           MS. GEHRING FLORES: I presume it would have  
10 to do with what their agreement is between them. And  
11 I would presume to ask Claimants that question. We  
12 don't know. We don't know what their--

13           PRESIDENT PHILLIPS: Equally, if Bridgestone  
14 Corporation had paid the lot, the question would then  
15 arise would Bridgestone Licensing still be under a  
16 contingent liability to Bridgestone Corporation?

17           MS. GEHRING FLORES: That's--yeah, that's a  
18 question--

19           PRESIDENT PHILLIPS: You don't know?

20           MS. GEHRING FLORES: Right.

21           Obviously Bridgestone Licensing is a wholly  
22 owned subsidiary of its parent, the Japanese company

1 of Bridgestone Corporation. I assume one would have  
2 to dig into their particular agreements and financial  
3 arrangements to understand who would have a right to  
4 request contribution. That's probably a question  
5 better for Claimants.

6 In any event, you'll see in the pleadings  
7 the word "Bridgestone" a lot. It was certainly a  
8 frustrating exercise for us because we were trying to  
9 figure out who, which entity they're talking about,  
10 and a lot of times "Bridgestone" just shows up.

11 An amalgamation of all the rights and  
12 attributes and characteristics that any hopeful  
13 investment claimant would want, all in one convenient  
14 package.

15 But you can't do that in ICSID Arbitration.  
16 In this world, each claimant must be evaluated on the  
17 basis of its own attributes and its own rights; and,  
18 when that's not [sic] done, it is clear that there is  
19 no jurisdiction.

20 As Panama explained in its papers and again  
21 yesterday and will explain again today, there are at  
22 least five barriers to an exercise of jurisdiction in

1 this case, namely, that:

2           First, Bridgestone Americas does not have an  
3 investment;

4           Second, even assuming for the sake of  
5 argument that what Claimants have alleged is  
6 Bridgestone Americas' investment actually was an  
7 investment, the dispute does not arise directly out  
8 of it;

9           Third, Bridgestone Licensing--which is the  
10 other Claimant--committed an abuse of process that  
11 bars consideration of its claims;

12           Fourth, Bridgestone Licensing is not  
13 entitled to the benefits of Chapter Ten of the TPA,  
14 in any event; and

15           Fifth, Claimants have asserted, but the  
16 Tribunal's jurisdiction does not extend, to claims  
17 based on hypothetical conduct or the  
18 conduct--hypothetical or not--of States other than  
19 Panama.

20           So, with that, Tribunal Members, I'll turn  
21 the podium over to my colleague Mallory Silberman,  
22 unless you have any more questions for me. And I'll

1 be back in a moment.

2 MS. SILBERMAN: Good afternoon,  
3 Mr. President, Members of the Tribunal.

4 I will be addressing the first of these two  
5 barriers to jurisdiction, the "no investment" and "no  
6 dispute arising directly out of an investment" issue.

7 And because of this Frankenclaimant  
8 phenomenon that we just mentioned, we thought it  
9 would be useful to begin the segment on why  
10 Bridgestone Americas doesn't have an investment --  
11 with an explanation or a reminder as to what  
12 Bridgestone Americas is.

13 As Claimants explained in their Notice of  
14 Intent, Bridgestone Americas (which they abbreviate  
15 to BSAM) is a Nevada corporation licensed by  
16 Bridgestone Corporation (which is the Japanese parent  
17 company) and Bridgestone Licensing (the Second  
18 Claimant) to conduct sales and marketing activities  
19 related to BRIDGESTONE and FIRESTONE-branded tires in  
20 Latin America, including in Panama.

21 As best we can discern and as far as the  
22 record shows, Bridgestone Americas doesn't conduct

1 any of these sales and marketing activities itself.  
2 Instead, its "subsidiaries, [like] Bridgestone Costa  
3 Rica, manufacture, sell, distribute and market  
4 BRIDGESTONE and FIRESTONE tires into different  
5 markets in the region." "In Panama," Claimants  
6 explain, "BRIDGESTONE and FIRESTONE tires are sold to  
7 third-party distributors through Bridgestone Costa  
8 Rica," which, as its name suggests, is a Costa Rican  
9 entity. Bridgestone Americas doesn't have any  
10 Panamanian subsidiary. It doesn't have offices in  
11 Panama. It doesn't even have employees in Panama.

12 So, that's Bridgestone Americas. Now,  
13 what's an investment?

14 Well, as we discussed yesterday, both the  
15 TPA and the ICSID Convention require that there be an  
16 investment, and the TPA defines investment as  
17 follows: It states that: "'Investment' means every  
18 asset that an investor owns or controls, directly or  
19 indirectly, that has the characteristics of an  
20 investment, including such characteristics as the  
21 commitment of capital or other resources, the  
22 expectation of gain or profit, or the assumption of

1 risk."

2           Now, the Parties agree that, for purposes of  
3 this case, the TPA required that the investment be an  
4 investment in Panama.

5           The ICSID Convention, on the other hand,  
6 doesn't define the term "investment," but that  
7 doesn't mean that the Convention simply punts the  
8 issue over to the TPA. Why not? Well, the term  
9 "investment," like any other word, has an objective  
10 meaning, and just as one cannot define the word "dog"  
11 to mean "cat," the parties to a dispute cannot just  
12 define the term "investment" to mean something that  
13 it isn't.

14           And so, as Professor Schreuer has stated in  
15 his seminal commentary on the ICSID Convention: "The  
16 drafting history of the Convention leaves no doubt  
17 that the Centre's services would not be available for  
18 just any dispute that the Parties may wish to submit.  
19 In particular, it was always clear that ordinary  
20 commercial transactions would not be covered by the  
21 Centre's jurisdiction, no matter how far-reaching the  
22 Parties' consent might be."

1           Mr. President, it seems like you had a  
2 question.

3           Now, you had heard a lot from Claimants  
4 throughout this case about trademarks, about the  
5 BRIDGESTONE trademark and the FIRESTONE trademark.  
6 And, as Claimants explain, "the purpose of a  
7 trademark is to identify the rightful brand owner of  
8 a particular product to the public." But Bridgestone  
9 Americas, the Claimant that we're talking about here:  
10 it doesn't own the BRIDGESTONE trademark; it doesn't  
11 own the FIRESTONE trademark. As Claimants explain,  
12 Bridgestone Licensing is the owner of the FIRESTONE  
13 trademark, and Bridgestone Corporation holds the  
14 BRIDGESTONE trademark.

15           PRESIDENT PHILLIPS: Could I just ask a  
16 question about your statement, that the object of the  
17 trademark is to identify the owner to the public, to  
18 suggest that the object and benefit of the trademark  
19 relates to the goods to which the trademark relates,  
20 and, so far as the public are concerned, it gives  
21 them a reassurance in relation to the quality of the  
22 goods? Who is the ultimate owner of the trademark is

1 not of any interest to the public, is it?

2 MS. SILBERMAN: Well, Mr. President, as you  
3 can see, this is actually a direct quote from the  
4 Claimants' Request for Arbitration. They stated:  
5 "The purpose of a trademark is to identify the  
6 rightful brand owner of a particular product to the  
7 public." And given how adamant Claimants were that  
8 the statements contained in their Request for  
9 Arbitration were true and that they should be  
10 accepted as truth in this proceeding, perhaps that  
11 question should go to them.

12 PRESIDENT PHILLIPS: Well, are you  
13 accepting--you made the proposition.

14 MS. SILBERMAN: Yes.

15 PRESIDENT PHILLIPS: Do you accept it as  
16 correct?

17 MS. SILBERMAN: Sure. The purpose of a  
18 trademark is to identify the rightful brand owner,  
19 and the issue here is that the brand owner isn't  
20 Bridgestone Americas. The brand owner is Bridgestone  
21 Licensing in one situation and Bridgestone  
22 Corporation in the other. And, with that issue --



1 with ownership -- comes certain rights. And according  
2 to the Claimants, these rights include things like  
3 the exclusive right to use the trademarks and the  
4 ability to prevent unauthorized use of the trademark.  
5 That's something that's associated with ownership.

6           And what do they mean by "exclusive right to  
7 use the trademark"? Well, using the trademark means  
8 placing the trademark on goods for sale. So, it's no  
9 wonder that Claimants asserted in their  
10 statement--their Submission to ICSID on Registration  
11 that Bridgestone Licensing, as the owner, has rights  
12 that permit the sale of tires bearing the FIRESTONE  
13 brand in Panama.

14           ARBITRATOR GRIGERA NAÓN: My understanding  
15 of the Claimants' case is that the use of the  
16 trademark is an investment, it has been defined in  
17 the Treaty as an investment, so that that also  
18 carries the notion of property, of rights that may  
19 have an economic value. Whether the economic value  
20 is the consequence of sales seems to me to be a  
21 different issue.

22           Now, you could address that issue.

1 MS. SILBERMAN: Sure.

2 So, the Claimants have asserted that they  
3 hold certain rights, that they hold a right to use,  
4 which is, in this situation, a right to use for  
5 sales. So, the rights that Bridgestone Americas has  
6 are the rights to sell, market and distribute. It  
7 got those rights from the owner, and the owner stated  
8 that--well, at least according to Claimants--the  
9 reason that the owner gave these rights, these  
10 limited rights (as we'll discuss later) to  
11 Bridgestone Americas was so that Bridgestone Americas  
12 could make money in Panama selling tires.

13 ARBITRATOR GRIGERA NAÓN: But isn't the term  
14 of ownership what is called an "open texture term"?  
15 Because ownership may be ownership of rights, which  
16 is use of the right, and that may have a value and  
17 may qualify as an investment. How do you address  
18 that?

19 MS. SILBERMAN: Well, not every right is a  
20 right that's capable of ownership. For example, the  
21 right to free speech is something that I, as an  
22 American citizen, have. It's a constitutional right.

1 But I don't own the right to free speech. I don't  
2 control the right to free speech. I have it.

3           And certain of the rights that Claimants  
4 have are just rights that aren't capable of being  
5 owned or controlled, or at least they aren't owned or  
6 controlled by this particular Claimant. And that's  
7 the issue here: is that when we get to particular  
8 Licensing Agreements, irrespective of whether you  
9 think that these rights actually could theoretically  
10 qualify as assets, they still need to be assets owned  
11 or controlled, directly or indirectly, by the  
12 relevant Claimant here, which is Bridgestone  
13 Americas. And, as I'll show you, we're going to walk  
14 through the Licensing Agreements--it's quite clear  
15 that Bridgestone Americas doesn't own or control  
16 these rights.

17           And, in fact, the very fact that there has  
18 to be a Licensing Agreement in the first place  
19 demonstrates that Bridgestone Americas doesn't own  
20 the rights. It had to get the rights from someone  
21 else. It had to get the rights from the owners of  
22 the trademark because these are rights that are

1 associated with ownership that the owner needs to  
2 give to someone else. As you'll see, the owner of  
3 the trademarks has maintained control, has maintained  
4 ownership, really, because they aren't exclusive  
5 licenses to use. They're non-exclusive, heavily  
6 conditioned rights, and the owners of the trademarks  
7 control every single aspect of the use.

8           So, perhaps we should skip ahead to that  
9 issue.

10           Actually, let me pause here very quickly  
11 because I just want to explain that, when Claimants  
12 are talking about these "intellectual property"  
13 rights that they have, they're talking about rights  
14 associated with sale. We know that because when they  
15 talk about exercising the rights, they talk about  
16 sales. When they're talking about the purpose of the  
17 rights, they talk about sales. And every single time  
18 they mention the rights, they say the right to sell.

19           And just to explain how this works in  
20 practice: so, Tambor, which is a separate Panamanian  
21 entity, "place[s] orders for tires with Bridgestone  
22 Costa Rica. Bridgestone Costa Rica fills these

1 orders and then ships the tires to distributors in  
2 Panama under the FCA Incoterms." What are those?  
3 Those are terms that are established by the ICC. It  
4 stands for international commercial terms. Commerce.  
5 Payment is made under these terms. This is a sales  
6 transaction.

7 But skipping ahead to this question of what  
8 the Claimants have: so you see here they say it's  
9 "intellectual property" rights. It's the rights that  
10 we have under these Licensing Agreements to use,  
11 manufacture, sell and distribute.

12 Okay. So, let's turn to the two agreements.

13 PRESIDENT PHILLIPS: Well, the rights, as I  
14 understand, the rights they're relying on are the  
15 rights under the Licenses.

16 MS. SILBERMAN: Yes. And the rights under  
17 these licenses they're saying are "intellectual  
18 property" rights and are saying are investments are  
19 the rights that we're going to discuss, and these are  
20 the rights to use BRIDGESTONE trademarks and  
21 FIRESTONE trademarks on tires for the purpose of  
22 selling those tires. And these rights to use to

1 sell: those aren't rights that are owned by  
2 Bridgestone Americas. They're rights that are, if  
3 they're capable of being owned at all, would be owned  
4 by Bridgestone Corporation and Bridgestone Licensing.  
5 Bridgestone Americas licenses the rights from these  
6 other entities, and you'll see when we go through  
7 these terms, they're very, very heavily conditioned,  
8 showing that there is no ownership and no control.

9           So, at this point in the arbitration,  
10 Claimants have--

11           PRESIDENT PHILLIPS: Well, the rights they  
12 say they have are the legal rights given to them by  
13 licenses. They're not claiming to own the  
14 trademarks.

15           MS. SILBERMAN: Well, if they're not  
16 claiming to own or control the trademarks, then they  
17 don't have an investment. Under the TPA, it states  
18 that: "An 'investment' means an asset owned or  
19 controlled, directly or indirectly, by the Claimant."  
20 If it's not an asset that they own or control--I  
21 mean, Claimants aren't even asserting that they own  
22 or control it--then there is absolutely no

1 investment.

2           And, in fact, Parties agree on this  
3 standard. Let's go back.

4           So, in the Rejoinder, Paragraph 36(d),  
5 Claimants noted that Panama had "set[] out what it  
6 consider[ed] Claimants must do to prove that there's  
7 a covered investment," which is "'identify an asset  
8 in the territory of the host State that an investor  
9 owns or controls, directly or indirectly, at the time  
10 of the alleged treaty violation.'"

11           "The Claimants agree with this." How could  
12 they not? That's expressly what the TPA requires.  
13 There must be an asset that the particular Claimant  
14 at issue, Bridgestone Americas, owns or controls.

15           And the rights in the Licensing Agreement,  
16 even assuming for the sake of argument that they  
17 could be considered assets--and Claimants haven't put  
18 in any evidence that actually proves that, which I'll  
19 show you in just a second--even assuming that they  
20 were assets, they are not assets owned or controlled  
21 by Bridgestone Americas.

22           ARBITRATOR GRIGERA NAÓN: But would you

1 accept, as a matter of principle, that license rights  
2 qualify as an investment?

3 MS. SILBERMAN: Under the TPA, there is a  
4 provision--I believe it's Article 10.29(g)--that  
5 states that licenses conferred pursuant to domestic  
6 law are one of the forms that an investment may take.  
7 And if you look at all of the different examples that  
8 are given in that portion in subparagraph (g),  
9 they're all the types of things that are conferred  
10 pursuant to domestic law. And these Licenses are  
11 governed by U.S. law and they're governed by Japanese  
12 law. They weren't conferred pursuant to domestic  
13 law.

14 Now, we raised this point, and Claimants in  
15 their Rejoinder no longer bring up that subparagraph.  
16 Initially in their Request for Arbitration, they did.  
17 They said Subparagraph (e) applies and Subparagraph  
18 (g). At the time of the Rejoinder they said nope,  
19 they don't want anything to do with this Panamanian  
20 law issue because these rights are conferred pursuant  
21 to other laws, perhaps. They didn't say that  
22 expressly, but I suppose we can draw that conclusion,



1 and they abandoned that argument.

2 ARBITRATOR GRIGERA NAÓN: You interpret that  
3 "conferred" is the same as "granted"?

4 MS. SILBERMAN: It should be.

5 Because let me pull up the particular  
6 passage.

7 So, these are talking about licenses,  
8 authorizations, permits, and similar rights. It's  
9 not talking about "Licensing Agreements."

10 You know, if this was just talking about any  
11 old license: Let's say I have a Metro ticket, I have  
12 a license to use the Metro, paid \$2 for it, made a  
13 contribution. I have my little ticket. It's a  
14 license. Would that be an asset or an investment?  
15 No. Not every license or licensing agreement  
16 qualifies as an investment.

17 And it should be a license from the  
18 Government. These are authorizations, permits, not  
19 just any old license that a private party confers.

20 So, I mentioned earlier that Claimants  
21 hadn't even put in any evidence to support the notion  
22 that they have an asset. An asset -- that particular

1 element of the Treaty definition -- is defined by  
2 reference to international law. And the ordinary  
3 meaning of the term "asset" is: "An item of property  
4 owned by a person or company regarded as having value  
5 and available to meet debts, commitments or  
6 legacies." That comes from the Emmis Award, and the  
7 Emmis Tribunal was citing the Oxford English  
8 Dictionary here.

9           Now, "property" is something that's defined  
10 by reference to domestic law. There is no  
11 international law of property, and Claimants haven't  
12 submitted any evidence that a limited, highly  
13 conditioned, non-exclusive, non-transferable right to  
14 use intellectual property is considered property  
15 under Panamanian law.

16           They have submitted some testimony from  
17 Ms. Williams stating that this type of thing is a  
18 right that might be recognized under Panamanian law,  
19 but not even Ms. Williams purports to address the  
20 property issue.

21           And, in any event, the Claimants have also  
22 failed to submit evidence that the rights

1 contemplated in the Licensing Agreements are  
2 available to meet debt, commitments or legacies; and,  
3 as you will see, the rights and Licensing Agreements  
4 clearly aren't available to meet debts.

5 ARBITRATOR GRIGERA NAÓN: You think that the  
6 rights under the Licenses cannot be sold in the  
7 market for a price?

8 MS. SILBERMAN: That's what the Licensing  
9 Agreements themselves state.

10 And let's turn to that language because it  
11 might be helpful to address these things in context.

12 So, at this point in the arbitration, there  
13 are just two Licensing Agreements at issue: They are  
14 Exhibit C-52, which was submitted with the Response,  
15 and Exhibit C-48. Claimants had submitted various  
16 other agreements at earlier points in time; but, by  
17 the time of their Rejoinder, this was their case:  
18 C-52 and C-48.

19 So, the first agreement, C-52, is a  
20 December 2001 Agreement between Bridgestone  
21 Corporation, which is the Japanese parent company,  
22 and Bridgestone/Firestone North American Tire, which

1 is the predecessor of an entity that is a  
2 wholly-owned subsidy of Bridgestone Americas, and the  
3 Agreement refers to that entity as "BFNT." For the  
4 sake of brevity, I will do so as well.

5           So, Article 2-1, which you see here on the  
6 screen, states: "BSJ [which is Bridgestone  
7 Corporation] hereby grants to BFNT the non-exclusive  
8 and non-transferable right and license, with the  
9 limited right to sublicense as identified in this  
10 Article, to use for the term of this Agreement BSJ  
11 [so Bridgestone Corporation] trademarks in relation  
12 to all tire products within the United States and  
13 elsewhere as provided in Article 2-2, provided that  
14 the designs, including trade dress, construction and  
15 quality of such Tire Products, were approved by  
16 Bridgestone Corporation."

17           Okay. A non-exclusive right to use, so this  
18 isn't ownership. The owner would have the exclusive  
19 right to use. A non-transferable right to use, which  
20 means that Bridgestone/Firestone North American Tire,  
21 BFNT, doesn't own or control the right, and that the  
22 right can't be used in any debts. It can't even be

1 transferred, it can't be sold. And there's a  
2 requirement that there be Bridgestone Corporation  
3 approval on design, trade dress, construction and  
4 equality. So, the right is subject to Bridgestone  
5 Corporation oversight. Bridgestone Corporation has  
6 the control.

7           Now, there are other provisions in the  
8 Licensing Agreement that confirm this, so we turn to  
9 Article 4 which is titled "use of trademarks," and it  
10 states that: "BFNT shall furnish to Bridgestone  
11 Corporation, without cost, copies of all labels and  
12 signs as well as advertising and promotional  
13 literature using Bridgestone Corporation trademarks."  
14 It states that "use by BFNT inures to the benefit of  
15 Bridgestone Corporation and not to BFNT"; and it  
16 states that "the application for and renewal of  
17 Bridgestone Corporation trademarks shall solely be at  
18 the discretion of [Bridgestone Corporation]."

19           Now, all of these things confirm that there  
20 is no ownership or control. If BFNT owned or  
21 controlled the right to use the trademarks, then why  
22 would it need to send copies of any advertisements or

1 literature using the trademarks to Bridgestone  
2 Corporation? Why wouldn't use inure to its own  
3 benefit? And wouldn't it have some sort of recourse  
4 if the trademarks went away? Claimants don't answer  
5 any of these questions.

6           Now, let's turn to the next Article,  
7 Article 5. Article 5 shows that BFNT doesn't even  
8 get to decide what types of tire to put the  
9 trademarks on. Bridgestone Corporation gets to  
10 approve the material, the manufacturing, the product  
11 and the performance specifications. Bridgestone  
12 Corporation specifies the identifying symbols to use  
13 on the Tire Products. It established quality  
14 standards, and it gets to inspect the facilities at  
15 which the Licensee manufactures the Tire Products.

16           Bridgestone Corporation also controls the  
17 policing and enforcement of the marks. This is clear  
18 from Article 6-3, which imposes an obligation on the  
19 Licensee, an obligation on BFNT, to cooperate in  
20 efforts to police and enforce the trademarks, but it  
21 states that Bridgestone Corporation may take all  
22 necessary action to restrain infringement and unfair

1 competition and to recover damages therefore.

2           So, let's turn to the other Licensing  
3 Agreement. This is Exhibit C-48. And Exhibit C-48  
4 is also a Licensing Agreement from 2001, but this one  
5 is between Bridgestone Licensing, on the one hand,  
6 and a predecessor to Bridgestone Americas on the  
7 other. Bridgestone Licensing is the Licensor and  
8 this predecessor entity is the Licensee.

9           Now, here again there is a limited,  
10 conditioned and non-exclusive license to use  
11 trademarks on a specific set of items in specific  
12 locations. Non-exclusive. The Licensee doesn't own  
13 the right.

14           Section 5 of the Licensing Agreement  
15 demonstrates that the Licensee has no control.  
16 Section 5 states: "Licensee may use marks only on  
17 licensed products after receiving the written  
18 approval of Licensor, and only after Licensor has  
19 seen, inspected, and approved a sample of the use of  
20 each of the marks as well as a sample of each of the  
21 Licensed Products provided by Licensee, at its  
22 expense, displaying the proposed usage of the marks.

1    Thereafter, until expiration of this Agreement, the  
2    marks must only be used in the style, font, color,  
3    and manner as required by the Licensor."

4            So, the Licensee must obtain approval from  
5    the Licensor. The Licensor will inspect and approve  
6    a sample of each use and each licensed product, and  
7    the marks must only be used in the style, font, color  
8    and manner as required by the licensor. The Licensee  
9    doesn't have control.

10            Now, Section 11 offers additional  
11    confirmation that the Licensee doesn't own the right  
12    to use the trademarks. It states: "Licensee agrees  
13    that Licensor owns the marks and all the goodwill  
14    associated therewith. Licensor shall retain all  
15    right, title and interest in and to the marks, the  
16    goodwill associated therewith, and all registrations  
17    granted thereon. Any and all uses of the marks by  
18    Licensee shall inure to the benefit of Licensor."  
19    Again, why would use inure to the benefit of Licensor  
20    if the Licensee owned the right?

21            Section 14 requires the Licensee to  
22    cooperate with the Licensor for the purposes of



1   securing and preserving the Licensor's rights,  
2   including rights in the trademarks and rights in any  
3   dispute, including specifically but not exclusively,  
4   a dispute involving Section 11, which, as you just  
5   saw in the last slide, is a section relating to  
6   ownership.

7           In other words, Section 14 imposes an  
8   obligation on the Licensee to cooperate with the  
9   Licensor for its own licensing, and the Licensor's  
10  efforts to police the trademarks.

11           And finally, Section 27 states that the  
12  Agreement may not be assigned or delegated by the  
13  Licensee without the Licensor's consent, but the  
14  reverse isn't true. The Licensor, Bridgestone  
15  Licensing, can assign the Agreement to other entities  
16  simply by giving notice. Bridgestone Americas  
17  doesn't own or control this right.

18           And because there is no ownership or control  
19  of these rights -- the only rights that the Claimants  
20  have asserted that constitute an investment by  
21  Bridgestone Americas -- there is no investment under  
22  the TPA.

1           Now, assuming that Claimants could somehow  
2 get past all these barriers in their own Licensing  
3 Agreements, there still would be another barrier that  
4 they can't pass, which is that assuming for the sake  
5 of argument that this qualified as an investment, the  
6 dispute doesn't arise directly out of that alleged  
7 investment.

8           As I explained yesterday, the requirement  
9 that the dispute arise directly out of the investment  
10 comes from Article 25(1) of the ICSID Convention,  
11 which establishes the limits of the Centre's  
12 jurisdiction. And it is undisputed between the  
13 Parties that, to demonstrate that the dispute arises  
14 directly out of an investment, Claimants would need  
15 to establish that there is a direct relationship  
16 between (1) the government conduct at issue, which in  
17 this case is the Supreme Court Decision; and (2), the  
18 alleged effects on the alleged investment, which, as  
19 we've just discussed, are the limited rights to use  
20 the trademarks.

21           Now, what is a "direct relationship"? It's  
22 an immediate relationship, a relationship without any

1 steps or stops in the middle. It's like a direct  
2 flight or direct ownership. Nothing in between.

3           What doesn't constitute a direct  
4 relationship? Well, yesterday on the slide, when I  
5 was explaining to you that there had been cases in  
6 the past that have declined jurisdiction on the basis  
7 that there was no dispute arising directly out of an  
8 investment, I cited the Burimi Case, which has been  
9 in the record as RLA-14 since the time of Panama's  
10 First Submission. And the circumstances of that case  
11 were the following:

12           In 2011, two companies, one of which was  
13 named Burimi and the other of which was named Eagle  
14 Games, asserted claims against Albania at ICSID based  
15 on certain measures that Albania allegedly had  
16 adopted in respect of Eagle Games' business  
17 operations. Eagle Games was sort of a gambling  
18 company. I believe it had lottery tickets. Now,  
19 Burimi, one of the Claimants, didn't own shares in  
20 Eagle Games, but it had entered into certain private  
21 contractual agreements with one of the shareholders  
22 of Eagle Games, that related to Eagle Games.

1           Essentially, the idea was that Burimi was  
2 going to finance the investment of this shareholder  
3 in Eagle Games. So, Burimi invested about €204,000  
4 toward the development of Eagle Games pursuant to the  
5 Agreement and, in turn, it was supposed to receive a  
6 percentage of Eagle Games' profits. And as  
7 collateral for this financing agreement, Burimi  
8 received a pledge of Eagle Games' shares.

9           But the Tribunal declined jurisdiction on  
10 the basis that the dispute between Burimi and Albania  
11 didn't arise directly out of an investment. The  
12 Tribunal said in reality Burimi's claims arise out of  
13 its agreement with this woman, with the shareholder,  
14 and they do not arise out of the investment in  
15 question -- the investment that allegedly had been  
16 affected by the Government measures, which was the  
17 enterprise of Eagle Games.

18           Now, this sounds very much like the present  
19 case. The conduct in question was a Supreme Court  
20 Judgment in a proceeding in which Bridgestone  
21 Americas was not and could not have been a party. It  
22 was a judgment that Bridgestone Americas did not

1 and--did not have any obligation to pay. There is no  
2 direct connection between the Supreme Court Decision  
3 and Bridgestone Americas' alleged investment.

4 Now, Claimants have tried to argue  
5 otherwise, but their arguments don't withstand  
6 scrutiny. Let me show you why. And they have, at  
7 this point, three theories, but I'm going to show you  
8 all four theories that they have advanced throughout  
9 these proceedings.

10 Their first theory was that there is a  
11 direct relationship because "the Supreme Court  
12 Decision has effectively deprived Bridgestone  
13 Licensing of the ability to oppose confusingly  
14 similar trademark applications which in turn has  
15 resulted in diminution of the value of the FIRESTONE  
16 and BRIDGESTONE trademarks. And even though  
17 Bridgestone Americas doesn't own the trademarks,  
18 allegedly, a potential diminution in value might, in  
19 turn, affect Bridgestone Americas and its  
20 subsidiaries because they licensed the BRIDGESTONE  
21 and FIRESTONE trademarks. Claimants insist that  
22 Bridgestone Americas and its subsidiaries "ultimately

1 stand to lose if the trademarks that are at the  
2 center of their investment are devalued."

3 Now, I should mention, where you see the  
4 ellipsis on the screen and the Request for  
5 Arbitration, Claimants have said "and Bridgestone  
6 Americas" -- they've alleged that the Supreme Court  
7 Decision had effectively deprived Bridgestone  
8 Americas of the ability to oppose confusingly similar  
9 trademarks applications.

10 But as you have just seen in the Licensing  
11 Agreements, and as Claimants concede in Paragraph 38  
12 of the Rejoinder, Bridgestone Americas didn't have  
13 the right to oppose these things. If it did, it  
14 presumably would have been a party to the proceeding  
15 with Muresa, but it wasn't. So, it's for that reason  
16 that we have ellipsis over that.

17 Now, let me give you a graphical  
18 representation of what this argument is. So, this is  
19 what the relationship should look like if there were  
20 a dispute arising directly out of an investment.  
21 They're right next to each other. Nothing in  
22 between.

1           Here is what actually happens under the  
2 first theory. There are multiple steps in the  
3 process.

4           Now, let's go on to Claimants' second  
5 theory.

6           The second theory is that the Supreme Court  
7 Decision may possibly be followed in other countries  
8 either as a matter of policy or precedent, that that  
9 allegedly would lead to a reduction in trademark  
10 protection; that this, in turn, would cause cheap  
11 tires to flood the market; that that supposedly would  
12 lead to--ultimately to a reduction in sales and  
13 market share; and that that purportedly would dilute  
14 the value of Bridgestone Americas licenses to use the  
15 BRIDGESTONE and FIRESTONE trademarks in Panama.

16 Again, entirely indirect.

17           Here's what it's supposed to look like. The  
18 Supreme Court Decision and the alleged injury right  
19 next to each other; here, all of the steps that  
20 Claimants put you through. It's too tenuous, too  
21 remote to be considered direct. It's plainly  
22 indirect.

1           Now, the third theory is that there's a  
2 direct relationship because it supposedly is likely  
3 that there will be more trademark applications that  
4 are similar and confusingly similar to the  
5 BRIDGESTONE and FIRESTONE marks by Muresa's group of  
6 companies and unrelated competitors. And even though  
7 Bridgestone Americas doesn't have the right to oppose  
8 any of those applications, for some reason that  
9 Claimants don't explain, this apparently has made it  
10 much more costly for Bridgestone Americas to maintain  
11 its investment in Panama and other countries in the  
12 region.

13           Here is this one graphically: not direct.  
14 We also have a big question mark in the middle.

15           Those are the three theories that Claimants  
16 are still advancing.

17           As I mentioned, there was initially a  
18 fourth theory in the pleadings as well, and that  
19 fourth theory was that the Supreme Court Decision  
20 imposed damages on Bridgestone Licensing and  
21 Bridgestone Corporation and that the payment of  
22 damages by Bridgestone Licensing--so, the non-payment



1 by Bridgestone Americas--somehow affected the ability  
2 of both Bridgestone Licensing and Bridgestone  
3 Americas to reinvest in their business.

4           We pointed out in the Reply that this didn't  
5 make sense; and, in the Rejoinder, Claimants  
6 "clarify[ied] that the reference to the U.S.  
7 Bridgestone entities here was to Bridgestone  
8 Licensing." So, this fourth theory no longer exists,  
9 and that means that none of Claimants' theories on  
10 directness survive scrutiny.

11           And so, with respect to Bridgestone  
12 Americas, Claimants have utterly failed to  
13 demonstrate the dispute arises directly out of an  
14 investment.

15           Now, unless the Tribunal has any more  
16 questions for me, I will turn the microphone back  
17 over to Ms. Gehring Flores to continue with the other  
18 three issues.

19           MS. GEHRING FLORES: Thank you.

20           As Panama has explained, and Claimants have  
21 not contested, it is considered an abuse of process  
22 for a claimant to take steps after a dispute has

1 arisen to create jurisdiction.

2           As Ms. Silberman explained yesterday, while  
3 the words "abuse of process" may conjure notions of  
4 bad faith, in the jurisdictional context, it is  
5 subject to an objective test, whether the Claimant  
6 took steps after the dispute arose, or is  
7 foreseeable, to shape a claim so that it meets the  
8 requirements of an investment treaty. You can find  
9 this objective test in Respondent's Authority 44.  
10 That's the Philip Morris Case, at Paragraph 539.

11           Typically, this involves playing around with  
12 the nationality of a claim. There is someone  
13 involved, some desiring Claimant who would like to  
14 sue a State, but perhaps they're actually a national  
15 of that State. That's what a lot of the  
16 abuse-of-process cases involve: Changing the  
17 nationality of the Claimant or the nationality of the  
18 investment.

19           Here, it involved playing around with the  
20 alleged injury and taking steps after the dispute had  
21 arisen to align the alleged injury with the  
22 requirements of the TPA.

1 Mr. President, do you have a question?

2 PRESIDENT PHILLIPS: I was going to ask, in  
3 relation to the other cases to which you referred,  
4 were those cases where the only motive for the change  
5 of nationality was in order to attempt to take  
6 advantage of ICSID guarantees?

7 MS. GEHRING FLORES: I don't think the  
8 tribunals in every instance found that the only  
9 motive was to orchestrate jurisdiction under an  
10 investment treaty. I believe they found that, given  
11 the timing and the context, that first a dispute  
12 arose, and then only after the dispute arose did the  
13 Claimant take some sort of action to essentially  
14 backfill and make it so that they could bring a claim  
15 when otherwise they wouldn't be able to.

16 PRESIDENT PHILLIPS: I'm just trying to  
17 identify what the test is of abuse of process. It's  
18 a tough phrase.

19 MS. GEHRING FLORES: Yes, I must admit, if  
20 you read all of the abuse-of-process cases, it is  
21 rather a broad test. They say they look at "all  
22 factors." It's a holistic test. It has a lot to do

1 with timing and the context. And what's of  
2 particular importance is when the dispute arose.

3           Also, it's important to remember that, in  
4 abuse-of-process cases where they've held in favor of  
5 the Claimant, they've said it's perfectly legitimate  
6 and perfectly fine before a dispute arises for an  
7 entity to plan to maximize its investment-treaty  
8 coverage.

9           So, for instance, if Bridgestone Corporation  
10 would have wanted to maximize its treaty coverage  
11 before this dispute arose, if it decided to do  
12 corporate restructuring and place an actual  
13 company--perhaps not a shell, but an actual  
14 company--with substantial business activities in the  
15 United States and make sure that that is the entity  
16 with the investment in Panama, that is considered a  
17 completely legitimate exercise.

18           What's not legitimate in all of the  
19 abuse-of-process cases, the fundamental point or the  
20 focus is when did the dispute arise and when did the  
21 Claimant take action to make sure that they could  
22 bring the claim.

1           PRESIDENT PHILLIPS: Well, let's just think  
2 about that. Imagine Bridgestone Licensing had been  
3 solely liable--

4           MS. GEHRING FLORES: I'm sorry, you said  
5 imagine Bridgestone Licensing--

6           PRESIDENT PHILLIPS: --had been held solely  
7 liable, but not jointly liable--

8           MS. GEHRING FLORES: Yes.

9           PRESIDENT PHILLIPS: --but hadn't paid  
10 anything, started these proceedings and then, a year  
11 after starting the proceedings, paid the judgment  
12 debt. Would that have been an abuse of process?

13           MS. GEHRING FLORES: I don't think so, and  
14 this is why in this case. I think this case involves  
15 a particular question of first impression for this  
16 Tribunal.

17           PRESIDENT PHILLIPS: Well, if that's right,  
18 the temporal test can't be the right one, can it?

19           MS. GEHRING FLORES: No, because, in that  
20 case, if Bridgestone Licensing is the sole entity  
21 that is liable for this debt, when the final court  
22 judgment comes down against Bridgestone Licensing,

1 that is a point where Bridgestone Licensing could say  
2 that it incurred loss. In this particular case, the  
3 Award was issued against Bridgestone Licensing and  
4 Bridgestone Corporation jointly and severally, which  
5 brings a very unique set of facts to this Tribunal.

6           Once that happened, these two entities are  
7 enmeshed, one who can bring an investment treaty  
8 claim if it experiences loss and one who cannot. So,  
9 in this case, really until one of the corporations  
10 paid, this Tribunal can't determine who actually  
11 experienced the loss.

12           And I think, given your question earlier  
13 about contribution, again, it raises lots of  
14 questions about who is actually experiencing the loss  
15 here when you have this enmeshed relationship. And  
16 remember: Bridgestone Corporation is the parent who  
17 wholly owns Bridgestone Licensing.

18           PRESIDENT PHILLIPS: Well, I'm inclined to  
19 agree it raises quite a lot of questions, but it also  
20 seems to me that we're going to have to answer them.

21           MS. GEHRING FLORES: Agreed.

22           PRESIDENT PHILLIPS: So, we're hoping for

1 some help.

2 MS. GEHRING FLORES: Yes, and I hope I do  
3 that.

4 ARBITRATOR GRIGERA NAÓN: If I could follow  
5 up on the Chairman's question because I could assume  
6 that the general principle is good faith, and you  
7 have to prove bad faith. I assume that that is the  
8 standard. And in the Philip Morris Australia Case,  
9 what happened is that the Shell Company was the--the  
10 only purpose that it was created was to create the  
11 possibility of filing a claim in Hong Kong. That's  
12 my recollection of the facts. I may be wrong.

13 Do we have such a clear situation here?  
14 Because it's not unusual in a group of companies,  
15 different companies play a different economic role  
16 because it's part of the general politics or policies  
17 of a group of companies. So, should we rule out that  
18 possibility? Do we have sufficient evidence before  
19 us to come up with a conclusion of bad faith?  
20 Because abuse of rights is tied up with the principle  
21 of good faith.

22 MS. GEHRING FLORES: I'm glad you asked that

1 question because the Philip Morris Tribunal very  
2 expressly stated that no finding of bad faith is  
3 required. No finding of bad faith is required.  
4 You're simply doing a cold, temporal analysis of what  
5 happened. When did the dispute arise? Did the  
6 Claimant take action after the dispute arose to allow  
7 for jurisdiction when otherwise there wouldn't have  
8 been any?

9           In this case, you have two enmeshed  
10 entities: One who can and one who can't bring an  
11 investment claim. And the lynchpin that allows  
12 Bridgestone Licensing to actually bring this claim is  
13 payment. When? After the dispute arose.

14           And I can go through the timing, if you  
15 wish.

16           ARBITRATOR GRIGERA NAÓN: Sorry.

17           MS. GEHRING FLORES: No, no, please.

18           So, in May of 2014, the Supreme Court found  
19 against Bridgestone Corporation and Bridgestone  
20 Licensing in the amount of \$5,431,000. The TPA  
21 requires, and "the Parties . . . agree[] that the  
22 Claimants must show both breach by the Respondent and



1 loss incurred by the Claimant in order to submit a  
2 claim to arbitration." Because Bridgestone  
3 Corporation and Bridgestone Licensing were jointly  
4 and severally liable, only once payment was made  
5 would it become clear which entity had actually  
6 suffered the loss.

7           At one point in the Rejoinder, Claimants  
8 contended that Bridgestone Licensing incurred loss on  
9 the day that it was ordered to make payment, and it  
10 occurred on the same day as the breach on  
11 28 May 2014. But they concede in the very same  
12 paragraph that Bridgestone Licensing and Bridgestone  
13 Corporation incurred liability on that same date, and  
14 they accept that loss is linked to payment.

15           Claimants admitted that loss is linked to  
16 payment on several occasions. For example, they  
17 stated that the Supreme Court awarded \$5.4 million  
18 against Bridgestone Corporation and Bridgestone  
19 Licensing, who were held jointly and severally liable  
20 for the total. Thus, according to Claimants, it is  
21 Bridgestone Licensing who has lost the \$5.4 million,  
22 and Bridgestone Licensing claims the return of that

1 particular sum.

2           Claimants also argued that "there is nothing  
3 illogical about Bridgestone Licensing paying a sum  
4 for which it is liable and suffering loss  
5 accordingly." Payment and loss.

6           Claimants later assert that "payment of the  
7 damages has had a direct impact on the ability of  
8 U.S. Bridgestone entities" which, as Ms. Silberman  
9 just mentioned, are now recognized as just  
10 Bridgestone Licensing, to reinvest in their business.

11           Now, in the Rejoinder, Claimants link loss  
12 to payment in referring to Mobil Investments Canada  
13 versus Canada, in which "the Tribunal held that  
14 'damages are incurred and compensation is due when  
15 there is a firm obligation to make a payment and  
16 there is a call for payment or expenditure, or when a  
17 payment or expenditure related to the implementation  
18 of the 2004 guidelines has been made.'"

19           When Panama mentioned in its Reply that  
20 Claimants appeared to be asserting that an entity  
21 which had not paid the Supreme Court Judgment  
22 suffered a loss as a result of payment, Claimants

1 clarified in their Rejoinder that it was the only  
2 entity which had paid that suffered that alleged  
3 loss. Payment and loss.

4 PRESIDENT PHILLIPS: And you accept that  
5 that's correct?

6 MS. GEHRING FLORES: I accept, yes, yes.  
7 That they are conceding that payment is associated  
8 with loss in this case, yes, absolutely.

9 PRESIDENT PHILLIPS: But they're asserting  
10 that. I want to know whether you agree with them.

11 MS. GEHRING FLORES: Absolutely.  
12 Absolutely.

13 PRESIDENT PHILLIPS: What if Licensing has a  
14 legal right to recover 50 percent from its parent?

15 MS. GEHRING FLORES: Then that's a fact of  
16 which we're not aware in this case.

17 PRESIDENT PHILLIPS: No, but I'm asking you  
18 to assume that. What would Panama say about being  
19 asked to pay the lot?

20 MS. GEHRING FLORES: What if Bridgestone  
21 Licensing were able to--right.

22 PRESIDENT PHILLIPS: Just take the simple

1 situation, and it's a common one, of two legal  
2 entities being held jointly and severally liable in  
3 the judgment. Normally, I apprehend if one of them  
4 paid the lot it would have a right over to claim  
5 contribution from the other.

6 MS. GEHRING FLORES: Right.

7 PRESIDENT PHILLIPS: And if it was insured  
8 against loss and went to its insurance and said, "I  
9 want you to pay me the lot," the insurer would say,  
10 "no, you haven't lost the lot because you have a  
11 right to contribution from the other wrongdoer of  
12 50 percent."

13 MS. GEHRING FLORES: Right. And then it  
14 would be a question of, well, is the loss truly  
15 Bridgestone Licensing or Bridgestone Corporation--

16 PRESIDENT PHILLIPS: Or both.

17 MS. GEHRING FLORES: Right. Or both.

18 PRESIDENT PHILLIPS: And if you're rendered  
19 liable jointly with somebody else, the proposition  
20 that that is no loss at all until somebody has paid  
21 is one that I would question.

22 MS. GEHRING FLORES: Right.

1           I think, in the case of contribution and  
2 when we're considering abuse of process, that  
3 particular scenario might make it even worse. If  
4 you're talking about abuse of process, if you're  
5 talking about "treaty-shopping," which is the  
6 colloquial term for this, States don't want entities  
7 who are not of Party countries in their treaties to  
8 be able to sue them. That's not why the U.S. and  
9 Panama entered this Treaty so that an entity from  
10 Japan, a non-party, could then sue it through some  
11 sort of mechanism, particularly not through a shell.

12           So, if there is some sort of contribution  
13 mechanism which could be completely reasonable and  
14 common, then I think that makes the situation even  
15 worse.

16           Yes, Mr. Thomas?

17           ARBITRATOR THOMAS: The joint and several  
18 liability issue is kind of an interesting aspect of  
19 this case because Licensing was a party to the  
20 dispute and in law could have been called upon by the  
21 successful claimant to pay the entirety of the  
22 damages owed.

1           Is it your position that, due to the  
2 ultimate tracing back of the ownership to Japan, is  
3 it abusive--I think you would say this, but I want to  
4 make sure I understand what you're saying--would be  
5 abusive if Japan said, "Here is the money, you pay  
6 it," so the money is actually from Japan or made  
7 available to Licensing to pay because then you would  
8 say the non-party, non-State Party's investor is  
9 affecting payment so as to make nominally paid by the  
10 one that could have treaty rights. Is that your  
11 position?

12           MS. GEHRING FLORES: Yes, absolutely.

13           And, according to Claimants, that's what  
14 happened. According to their payment letter,  
15 Bridgestone Corporation, through Bridgestone  
16 Licensing, paid.

17           ARBITRATOR THOMAS: Can you show us that  
18 document?

19           MS. GEHRING FLORES: It's in the Request for  
20 Arbitration at Paragraph 53. And I believe...

21           Yes, I can read it. It's Paragraph 53 of  
22 the Request for Arbitration: "Accordingly,

1 Bridgestone, through its subsidiary, Bridgestone  
2 Licensing, which was jointly and severally liable for  
3 the judgment, paid the damages award to Muresa and  
4 Tire Group on August 19th, 2016."

5 ARBITRATOR THOMAS: And Bridgestone, in this  
6 sentence, you mean Bridgestone Japan or Bridgestone  
7 group? What is it?

8 MS. GEHRING FLORES: That would be a  
9 question for Claimant.

10 But, again, we have--so, the Frankenclaimant  
11 rises its head.

12 ARBITRATOR THOMAS: But it may be that this  
13 is a question of evidence, and what's before the  
14 Tribunal.

15 MS. GEHRING FLORES: Right, but in the  
16 context of this sentence, it says "through its  
17 subsidiary Bridgestone Licensing." Bridgestone  
18 Licensing is Bridgestone Corporation's wholly-owned  
19 subsidiary. So, in that--in this particular  
20 instance, you can tell from the context of the  
21 sentence that they must mean Bridgestone Corporation.  
22 As far as I know, Bridgestone Licensing is only a

1 subsidiary of Bridgestone Corporation Japan.

2           And you can see that in Paragraph 1 of the  
3 Request for Arbitration.

4           Let's see. It says in the second sentence:  
5 "The Claimants are wholly-owned subsidiaries of  
6 Bridgestone Corporation"--and they give it the  
7 acronym, BSJ--"a Japanese-incorporated company  
8 headquartered in Tokyo, Japan."

9           ARBITRATOR THOMAS: Yes, but if you go back  
10 to Paragraph 53--

11           MS. GEHRING FLORES: Fifty-three.

12           ARBITRATOR THOMAS: --Bridgestone which is  
13 defined in Paragraph--

14           MS. GEHRING FLORES: Oh, okay. And then in  
15 the next sentence, they say: "Together, Bridgestone  
16 Licensing, Bridgestone Americas, Bridgestone  
17 Corporation, formed part of the Bridgestone group of  
18 companies, collectively Bridgestone, which is the  
19 world's largest manufacturers of tire and rubber  
20 products."

21           But going back to Paragraph 53,  
22 "Accordingly, Bridgestone," and then it says "through



1 its subsidiary Bridgestone Licensing," but again, the  
2 only entity that has a subsidiary--whose subsidiary  
3 is Bridgestone Licensing in this case is Bridgestone  
4 Corporation, regardless of how they defined the term  
5 earlier.

6 ARBITRATOR THOMAS: Thank you.

7 MS. GEHRING FLORES: Okay. Let's not forget  
8 the very nature of Claimants' Request for Relief  
9 reveals that their alleged loss is fundamentally  
10 linked to payment, the payment of \$5,431,000 in  
11 satisfaction of the judgment of the Supreme Court.  
12 Their primary claim for damages is for \$5,431,000,  
13 the exact amount of the damages award that was paid.

14 To illustrate the significance of this,  
15 let's consider what would happen if Claimants had not  
16 paid the damages before initiating this ICSID  
17 proceeding.

18 According to Claimants, they could have  
19 satisfied the jurisdictional requirements of the TPA  
20 even before making this payment because the alleged  
21 loss they suffered occurred when the judgment was  
22 issued. But, if they had not made the payment of

1 \$5,431,000, what damages would they claim before this  
2 Tribunal today? Surely not the \$5,431,000 that in  
3 this hypothetical scenario they had not paid.

4           PRESIDENT PHILLIPS: Well, imagine they were  
5 solely liable, I question that. There must be many  
6 situations where you have a company that's insured,  
7 suffers a liability, hasn't got the assets to  
8 discharge its debt, goes to its insurers and says, "I  
9 have suffered a loss in the sum of this liability."

10           MS. GEHRING FLORES: Yes.

11           PRESIDENT PHILLIPS: And the insurers pay  
12 up.

13           MS. GEHRING FLORES: In that case, where  
14 someone is solely liable, yes, that does happen.

15           PRESIDENT PHILLIPS: Well, if you have two  
16 companies that are jointly liable, then there are  
17 interesting questions as to the liability of the  
18 insurer, but I query whether it would be considered  
19 colorable for one company to say to the other, "Put  
20 me in funds so that I can discharge the debt because  
21 that may well prove advantageous at the end of the  
22 day." At the end of the day, you work out what the

1 liabilities are and whether the totality of the  
2 payment can be recovered.

3           So, is it possible that we are facing here a  
4 situation where the issue is really quantum of damage  
5 and not whether there has been any loss at all?

6           MS. GEHRING FLORES: No, I don't think so  
7 because, first, the TPA requires that loss actually  
8 be incurred, past tense, that it actually be  
9 incurred, but also the entire doctrine and concept of  
10 denial of benefits is to stop companies,  
11 corporations, multinational corporations from  
12 orchestrating claims and treaty-shopping in this  
13 manner after a dispute has arisen.

14           It might be perfectly logical and reasonable  
15 as Claimants say to kind of make these arrangements,  
16 "you pay it; we'll work it out later. But if you pay  
17 it"--okay, but now we know there is a dispute. Now  
18 we know that there is a dispute under this investment  
19 treaty: "If you pay it, then we have a claim; if I  
20 pay it, we don't." That is what abuse of process is  
21 meant to prevent. That's what denial of benefits is  
22 also supposed to prevent as well. They're somewhat

1 related.

2           So, here, there can be no question that the  
3 payment was made only after the dispute arose. This  
4 is made evident by Claimants' own admissions after  
5 events after the judgment was issued. Claimants  
6 admitted that Bridgestone communicated with its U.S.  
7 and Japanese embassies in Panama regarding this  
8 troubling decision--this is at the Request for  
9 Arbitration, Paragraph 48. Claimants noted that, in  
10 February of 2015, the Bridgestone group stated in a  
11 public hearing that it was contemplating an  
12 investment treaty claim against Panama. So, you have  
13 these two enmeshed entities. Now they are very aware  
14 of and know of this dispute. They're contemplating  
15 this dispute, and they're very actively orchestrating  
16 how they will go forward with this dispute.

17           Claimants also noted that Claimants' counsel  
18 raised a potential investor-State arbitration matter  
19 with Panama's Ambassador to the United States in  
20 March of 2015, before payment was made.

21           And if that's not enough evidence of the  
22 existence of a dispute before the date of payment,

1 Claimants submitted a formal Notice of Intent in  
2 September of 2015, almost a year before the payment  
3 was made. Claimants have tried, and may try again,  
4 to argue that Bridgestone Licensing eventually made  
5 the payment because they had been asked to do so.

6 Based on the evidence of the record, however, that  
7 can't be the case.

8 Claimants assert that a request for payment  
9 was made by Muresa representative via LinkedIn. I  
10 don't know if you're familiar with this. It's kind  
11 of a social media business Web site.

12 First, Panama notes that Claimants failed to  
13 adduce any evidence of this alleged payment request  
14 via LinkedIn, and it certainly seems odd, an odd way  
15 for representatives of opposing Parties in litigation  
16 to communicate.

17 But, in any event, second, Claimants  
18 themselves describe this alleged communication as a  
19 request for contact details so that a payment request  
20 for damages could be made. In other words, even if  
21 they had proved the existence of a LinkedIn message  
22 from Muresa, which they haven't, the evidence still

1 shows that there was no formal request for payment at  
2 the time Claimant Bridgestone Licensing satisfied the  
3 Award. It, therefore, is untenable for them to claim  
4 that payment was made as a result of pressure from  
5 Muresa or from Panama.

6           Still, in the absence of a formal request  
7 for payment, and having plainly stated in its intent  
8 to arbitrate the existence of a dispute, Bridgestone  
9 Licensing conveniently decides to make payment on  
10 August 2016. Their local counsel even stated their  
11 motives in that letter to Muresa, and this is  
12 Claimants' Exhibit 36. The letter makes clear that  
13 Bridgestone Corporation and Bridgestone Licensing  
14 reserve their rights under international law,  
15 including the U.S.-Panama Trade Promotion Agreement.  
16 What business does that language have in a letter to  
17 Muresa? Why are they quoting international law and  
18 the U.S.-Panama TPA in a letter to Muresa if not to  
19 orchestrate jurisdiction in this claim? "Hey, by the  
20 way, we're paying so that we can have jurisdiction in  
21 this claim after the dispute arose."

22           MS. GEHRING FLORES: And let me just

1 clarify, I know that I mentioned that denial of  
2 benefits is related to or can be related to abuse of  
3 process. Certainly in a lot of articles and  
4 decisions discussing the denial of benefits,  
5 treaty-shopping is invoked. Also, in abuse of  
6 process, treaty-shopping is invoked. I don't want to  
7 give the impression that an abuse-of-process claim is  
8 dependent, however, upon a denial-of-benefits claim.  
9 That's not the case.

10 In this case, the facts are very related.  
11 They're related claims because they basically have to  
12 do with the policy of not wanting to encourage  
13 treaty-shopping, but then the association ends there.  
14 One is not dependent on the other. I just wanted to  
15 clarify that.

16 So, according to Claimants,  
17 Bridgestone--this is what we talked about  
18 earlier--Bridgestone, through its subsidiary,  
19 Bridgestone Licensing, which was jointly and  
20 severally liable for the judgment, paid the damages  
21 award to Muresa's and Tire Group on August 19, 2016,  
22 through that letter or with--on the same day of that

1 letter that they sent to Muresa that invoked  
2 international law and the TPA.

3           Then, just one week later, the financial  
4 records showed that Bridgestone Licensing made a  
5 payment of over \$200,000 to Akin Gump, Claimants'  
6 counsel in this proceeding. That is pretty clear  
7 evidence that the dispute has not only arisen but  
8 Claimants had already been in the process of  
9 strategizing for this arbitration.

10           Six short weeks later, Claimants submitted  
11 the Request for Arbitration. The time line alone  
12 demonstrates an abuse of process. There is no bad  
13 faith that needs to be found. The dispute arose.  
14 Bridgestone Licensing couldn't assert a claim.  
15 Bridgestone Licensing did something to put itself in  
16 a position to bring a claim, and then submitted the  
17 claim. That's improper.

18           Claimants tried to explain the timing of  
19 payment by stating that it was only after March 2016,  
20 when the Supreme Court dismissed the second and final  
21 appeal motion, that Bridgestone Licensing and  
22 Bridgestone Corporation considered that they had no



1 further option and so made the payment rather than  
2 leave a judgment debt unpaid.

3           However, this argument is inconsistent with  
4 Claimants' assertion that Bridgestone Licensing  
5 suffered loss in the amount of the judgment on the  
6 day the judgment was rendered years earlier.

7           It also shows that as of March 2016, a year  
8 after the Bridgestone group stated publicly that it  
9 was contemplating claims under the TPA, the  
10 possibility remained that either Bridgestone  
11 Licensing or Bridgestone Corporation could make  
12 payment and, therefore, be in a position to claim the  
13 loss. Panama has put it to Claimants multiple times  
14 that the reason why Bridgestone Licensing made  
15 payment was because Bridgestone Corporation could not  
16 assert claims under the TPA. Claimants have not  
17 explicitly denied this.

18           PRESIDENT PHILLIPS: Is this motive that you  
19 allege an essential part of your case?

20           MS. GEHRING FLORES: No. No. It's not.  
21 It's the timeline. It's really the timeline.

22           We find it interesting, however, that

1 Claimants have not denied what we've put forward to  
2 them.

3 PRESIDENT PHILLIPS: Is it your case that  
4 Licensing should never have paid anything?

5 MS. GEHRING FLORES: No.

6 PRESIDENT PHILLIPS: We haven't got evidence  
7 but this is a hypothesis. What if there had been a  
8 meeting of the group to discuss what to do about this  
9 debt and the parent company said, "Well, it won't be  
10 enforceable in Japan"? Licensing would say, "Well,  
11 we've got a lot of assets in the United States. It  
12 will be enforceable there." And so, the decision had  
13 been taken, "Well, you better pay it because,  
14 otherwise, you're going to have enforcement  
15 proceedings against you." Would that make a  
16 difference?

17 MS. GEHRING FLORES: Not if the timing is  
18 the same and a treaty, an investment treaty claim is  
19 made after they know that they have a dispute.

20 But let me put it this way: So they're  
21 jointly and severally liable. The judgment comes  
22 down in 2014. If before the Parties had basically

1 formulated this dispute in their heads, before the  
2 dispute arose, if Licensing had paid, fine, they  
3 paid. And Licensing could bring this claim and there  
4 would be no abuse-of-process question. You could  
5 draw the line there. But what happened is they were  
6 jointly and severally liable. They clearly discussed  
7 this particular claim, and then Licensing took an act  
8 to make sure that they could bring this claim. It's  
9 really about the timing of when the dispute arose.

10           PRESIDENT PHILLIPS: Well, I think you're  
11 suggesting it's not just that. It's about the  
12 inferences that we draw, and I'm trying to see what  
13 test you're putting forward as abusive conduct which  
14 disentitles Licensing to what would otherwise be  
15 their rights.

16           Would the test be, if the payment they made  
17 would not have been made but for the fact that they  
18 had a potential claim? Is that a test?

19           MS. GEHRING FLORES: That would certainly  
20 meet the test, but at least, in accordance with the  
21 Philip Morris case, I don't believe that you need to  
22 find a but-for test.

1           PRESIDENT PHILLIPS: Well, we're trying to  
2 find what test you do say we should apply.

3           MS. GEHRING FLORES: Right.

4           PRESIDENT PHILLIPS: You suggested a  
5 temporal one, that that won't, as we explored, always  
6 apply. It can't just be a matter of timing. So,  
7 what is the test?

8           MS. GEHRING FLORES: So, the test--so there  
9 may be something, a logical act on the basis of one  
10 party or one entity. For instance, Bridgestone  
11 Licensing, it could be logical because someone has  
12 assets in the United States. Someone doesn't or does  
13 in Japan. It might be logical for BRIDGESTONE  
14 Licensing to pay. In this case, abuse is simply  
15 based on timing of when the dispute arose. That's  
16 the test. When did the dispute arose, and when did  
17 the action take place that allowed the claim to  
18 happen?

19           There is no ascription of motive. It's  
20 simply timing.

21           And granted, in the different  
22 abuse-of-process cases, the tribunals discuss

1 considering the timing and the context. I think here  
2 we're giving you context to see what could possibly  
3 have been happening. It certainly seems as if there  
4 was some active orchestration of this investment  
5 treaty claim. There was active backfilling after the  
6 dispute arose.

7 ARBITRATOR THOMAS: But this goes back to  
8 the point about joint and several liability.

9 If you flip what you're arguing on its head  
10 and say it was open to Bridgestone Licensing, on  
11 advice of counsel, you preserve its right of access  
12 to potential right of access to the Tribunal by  
13 effecting payment? It was brought into the suit by  
14 the plaintiffs, presumably, the original suit  
15 named--presumably named Bridgestone Japan and  
16 Bridgestone Licensing.

17 MS. GEHRING FLORES: Yes.

18 ARBITRATOR THOMAS: It didn't choose to be  
19 sued, probably.

20 So, if that's the situation in which it  
21 finds itself, what's abusive about one of the two  
22 parties that might have a claim saying, "If the other

1 party pays it all, I won't be able to show that I've  
2 incurred any loss or damage"? That's the point that  
3 I have trouble with. I have trouble with the fact  
4 that they were jointly and severally liable.

5 MS. GEHRING FLORES: Right. And I do think  
6 that that is the unique circumstance presented by  
7 this case.

8 ARBITRATOR THOMAS: So, then, you have to  
9 tell us, well, what is it that tips it over the line,  
10 and what's the evidence that we look at, other than  
11 simply just the chronology that tips it over the  
12 line, from your perspective?

13 MS. GEHRING FLORES: I think for us, it is  
14 the timing. And in most--

15 ARBITRATOR THOMAS: Exclusively the timing?

16 MS. GEHRING FLORES: Yes. It's when the  
17 dispute arose, and when the unilateral act--there is  
18 one unilateral act of a party to create jurisdiction.

19 ARBITRATOR THOMAS: Well, I think you need  
20 to go further than that. I think that you need to  
21 show--if you can, you have to show that  
22 essentially--and I don't see how it can be done on

1 joint and several liability, but I can be persuaded  
2 otherwise--but you have to show that somehow it's the  
3 Bridgestone Japan which is calling the shots in this,  
4 and which effectively is using Licensing in order to  
5 manufacture jurisdiction. On the temporal aspect, I  
6 don't think you do that.

7 MS. GEHRING FLORES: Okay. I guess  
8 respectfully, I believe that the timeline shows that  
9 these Parties, the Bridgestone  
10 Corporation/Bridgestone Licensing, were very aware of  
11 this dispute.

12 ARBITRATOR THOMAS: That's clear.

13 MS. GEHRING FLORES: And that Bridgestone  
14 Licensing took an act, a unilateral act, to create  
15 jurisdiction after the dispute had arisen, after they  
16 were contemplating this dispute under this particular  
17 treaty. They actively orchestrated this dispute.

18 SECRETARY TORRES: Mr. President, you want  
19 to me to read the timing into the record?

20 So, I'm going to read two times separate and  
21 then only to do math, so bear with me a minute. But  
22 so far, in this presentation, Respondent has used 50

1 minutes and a half for actual presentation time, and  
2 we have used 34 minutes and 41 seconds, to be exact,  
3 on Tribunal questions and answers to those questions.

4 So, give me one minute to add that up.

5 PRESIDENT PHILLIPS: We thought you might  
6 like to know how much time you've got left.

7 MS. GEHRING FLORES: Yes, please, and if I  
8 may point you to Claimants' Exhibit 1 on Page 4, the  
9 final page.

10 SECRETARY TORRES: To add that up, those two  
11 numbers add up to an hour 25 minutes and some  
12 seconds, but an hour and 25 minutes.

13 MS. GEHRING FLORES: Right. But Tribunal  
14 time is not coming out of our time; correct?

15 SECRETARY TORRES: I read the time  
16 separately so that you know--the time is, as I read,  
17 50 minutes and 28 seconds Respondent and 34 minutes  
18 and 41 seconds Tribunal's questions to Respondent,  
19 Respondent and the answers to those questions.

20 MS. GEHRING FLORES: Okay. Thank you.

21 And I can hurry along the rest of my  
22 presentation. I know that we want to get out of here



1 sooner rather than later, and I know that there are a  
2 lot of questions about this, but let me point you to  
3 Claimants' Exhibit 1 on the last page, where the  
4 second paragraph reads: "Bridgestone Licensing, in  
5 consultation with Bridgestone Corporation and  
6 Bridgestone Americas, has been contemplating legal  
7 action following the above-referenced Supreme Court  
8 action." This is a Power of Attorney.

9           So, again, there are certainly--I think the  
10 evidence is plain that they were orchestrating this  
11 claim and that it was a very decided effort to have  
12 Bridgestone Licensing pay.

13           COURT REPORTER: Would it be possible to  
14 take a break pretty soon for personal reasons?

15           PRESIDENT PHILLIPS: Certainly would. Five  
16 minutes.

17           (Brief recess.)

18           MS. GEHRING FLORES: Thank you,  
19 Mr. President.

20           I'm going to move off this topic unless you  
21 want to discuss it more, but I know that people don't  
22 want to be here all afternoon listening to me yammer

1 on and on.

2 But just to note, this is our Opening  
3 Statement. There is more to come, and I'm sure we'll  
4 revisit this in our Closing Statement as well.

5 So, moving on to our denial-of-benefits  
6 objection, I think there has been some back and forth  
7 between us and Claimants as to whether or not Panama  
8 provided sufficient notice with respect to denial of  
9 benefits. Let me just state that a failure to notify  
10 the other party does not preclude a denial of  
11 benefits under the Treaty. And, in any event, did  
12 Panama notify the United States? Absolutely. Within  
13 25 days of the date that this arbitration commenced.  
14 And was Panama required to provide notice either at  
15 the time of the Notice of Intent back in September of  
16 2015, something like that, that was certainly before  
17 we were instructed in the case or registration of  
18 Claimants' Request for Arbitration? No. Denial of  
19 benefits can be effected as late as the deadline  
20 established for a Counter-Memorial on the Merits.  
21 Notice is not an issue here.

22 So, what does "deny the benefits" in this

1 chapter of the Treaty mean? To deny the Party the  
2 substantive and dispute resolution protections  
3 afforded therein. In practical terms, to quote the  
4 *Ulysseas versus Ecuador Tribunal*, a denial of  
5 benefits has the effect of depriving the Tribunal of  
6 jurisdiction.

7           Moving on, what is an enterprise?

8 Article 2.1 of the TPA defines the term "enterprise"  
9 as "any entity constituted or organized under  
10 applicable law, whether or not for profit, and  
11 whether privately-owned or governmentally-owned,  
12 including any corporation, trust, partnership, sole  
13 proprietorship, joint venture or other association."

14           What is the enterprise of a party?

15 According to Article 10.29 of the TPA, the term  
16 "enterprise of a party means an enterprise  
17 constituted or organized under the law of a party and  
18 a branch located in the territory of a party and  
19 carrying out business activities there." Claimants  
20 actually argue that BRIDGESTONE Licensing is an  
21 enterprise duly constituted under the laws of  
22 Delaware of the United States.

1           Furthermore, the language of Article 10.12.2  
2 makes clear that you must consider the activities of  
3 the enterprise itself, just that enterprise. As  
4 noted by the Pac Rim Tribunal, this serves to exclude  
5 the activities of other enterprises in the same  
6 business family. So, what Bridgestone Americas does  
7 or whatever other Bridgestone group companies does  
8 really doesn't matter with respect to what  
9 Bridgestone Licensing is doing. Here, we're looking  
10 at Bridgestone Licensing.

11           What does Bridgestone Licensing do? It must  
12 be shown that the single enterprise itself--in this  
13 case, Bridgestone Licensing--standing on its own, has  
14 substantial business activities in the territory of  
15 the State Party.

16           Now, I think I've skipped over a few slides,  
17 and just to go back a second, Bridgestone Licensing  
18 is the Claimant that is the subject of the  
19 denial-of-benefits provision. Bridgestone Licensing  
20 is the wholly-owned subsidiary of Bridgestone  
21 Corporation, which is a Japanese company.

22           What are "substantial business activities"?

1 The TPA doesn't define this term, but it's clear that  
2 more than just some business activities are required.  
3 This follows from the use of the word "substantial."  
4 It can't be just anything. The Oxford English  
5 Dictionary defines "substantial" as relating to size  
6 or quantity and of ample or considerable amount or  
7 size or sizable," a definition exhibited at  
8 Respondent's Exhibit 15. Claimants accept this  
9 definition at Paragraph 49 of their Rejoinder.

10           And it shouldn't also be forgotten in this  
11 mix of terms that the word "business" is used, and  
12 presumably business should be linked to buying or  
13 selling of commodities or services. It actually has  
14 to be a business activity, not just any activity.

15           PRESIDENT PHILLIPS: Sorry, I must question  
16 that.

17           MS. GEHRING FLORES: Yes, yes.

18           PRESIDENT PHILLIPS: If you're right on  
19 that, I would have thought you're home, but the  
20 picture we have here is of a group of companies; and,  
21 in the group, different functions are allocated to  
22 different companies, and Licensing, as its name

1 suggests, is allocated the job of looking after the  
2 Licenses. That's its activity.

3 Now, you say that's not an activity that  
4 could possibly qualify as a business activity?

5 MS. GEHRING FLORES: I think it depends. I  
6 think it depends on how that activity is executed,  
7 and I think we're going to show you how, certainly  
8 tomorrow, how Bridgestone Licensing actually executes  
9 its mission, and whether or not the conduct that they  
10 engage in really can be considered business activity,  
11 leaving aside the question of substantial, is what  
12 they're doing actual business activity, and that's  
13 something just to keep in mind, particularly when  
14 we're hearing from Mr. Kingsbury.

15 But also, passive ownership and receipt of  
16 income is not sufficient. This would follow from the  
17 use of the word "activities," and as already stated,  
18 the activities must be those of the enterprise  
19 itself.

20 What is a person of a non-party? The term  
21 "person" means a natural person or enterprise, and a  
22 "Party" means any State for which the TPA or the

1 agreement is in force. Accordingly, a person of a  
2 non-party is a natural person or an enterprise of any  
3 State for which the TPA is not enforced. Claimants  
4 concede that Bridgestone Licensing is wholly owned by  
5 Bridgestone Corporation, an entity incorporated in  
6 Japan, a non-party, to the U.S.-Panama TPA.

7           With this background in mind, let's look at  
8 Bridgestone Licensing.

9           What is Bridgestone Licensing? Bridgestone  
10 Licensing is a Delaware-incorporated company wholly  
11 owned by its Japanese parent, Bridgestone  
12 Corporation, that owns the FIRESTONE trademark in all  
13 countries outside of the United States. According to  
14 Claimants, Bridgestone Licensing has a principal  
15 place of business located at 535 Marriott Drive, in  
16 Nashville, Tennessee.

17           Does it own that property or lease office  
18 space there? No. It does not.

19           Does Bridgestone Licensing have any  
20 employees at that location? No. And Claimants have  
21 not argued otherwise.

22           Does it have employees anywhere? No.

1 Again, Claimants have not argued otherwise.

2 In fact, Bridgestone Licensing not only has  
3 no employees and no office, it has no sales revenue.  
4 In their Rejoinder to the Objections, Claimants  
5 attempt to establish their business as "substantial"  
6 by claiming to have a greater income than the average  
7 income for U.S. companies surveyed in a 2012 Census.

8 But their tax returns tell a different  
9 story. Claimant Bridgestone Licensing reports only  
10 income from royalties and interest. Their returns  
11 include no income from gross receipts or sales,  
12 returns and allowances and other categories, nor does  
13 Bridgestone Licensing report any deductions for  
14 compensation of officers or salaries and wages, or  
15 any deduction for rent.

16 Does it have a Board of Directors? Yes.  
17 Its members change from time to time, as Claimant  
18 states. The current Board of Directors consists of  
19 Mr. Mitsuru Araki, Mr. Tomoki Akiyama, and  
20 Mr. Michinobu Matsumoto, all three of whom are  
21 Japanese citizens.

22 The majority of the Board lives in Japan.



1           Does the Board meet in person in the United  
2 States? No. The members of the Board of Directors  
3 participate in teleconferences at least three times a  
4 year.

5           What does Bridgestone Licensing actually do?  
6 Claimants contend that Bridgestone Licensing  
7 "registers trademarks, monitors its trademarks and  
8 registration of competing trademarks," and it  
9 protects its trademarks by engaging in court  
10 processes in various jurisdictions.

11           Does Bridgestone Licensing have registered  
12 trademarks in the United States? No. Claimants  
13 contend that Bridgestone Licensing is the owner of  
14 the FIRESTONE trademark in all countries outside of  
15 the United States.

16           Is it engaging in court processes in the  
17 United States? No. Instead, as Claimants admitted,  
18 Bridgestone Licensing's role is merely to register,  
19 maintain and protect the FIRESTONE trademark held in  
20 foreign jurisdictions. According to Claimants,  
21 Bridgestone Licensing does so from the United States.

22           Bridgestone Licensing is thus an entity and

1 doesn't have any employees. So, who actually is  
2 doing these things? Claimants themselves provide the  
3 answer to this question. For instance, they state in  
4 their Response that Bridgestone Licensing has  
5 retained the New York law firm Ladas & Parry to  
6 monitor its trademarks and to supervise any necessary  
7 local proceedings. According to Mr. Kingsbury, this  
8 covers a number of services, including securing  
9 services needed to file and renew trademark  
10 registrations, filing trademark oppositions with the  
11 assistance of local counsel, initiating clearance  
12 investigations, monitoring trademark registration  
13 filings for competing marks through a service called  
14 "Watch Services," and sending cease-and-desist  
15 letters. That's in the Kingsbury statement at  
16 Paragraph 12.

17           Is there a Bridgestone Licensing employee  
18 who supervises Ladas & Parry? No. Bridgestone  
19 Licensing does not have any employees.

20           Claimants submitted two witness statements  
21 from Thomas Kingsbury. Who is he and what does he  
22 do? Mr. Kingsbury is Assistant Secretary of

1 Bridgestone Licensing.

2           Is he an employee of Bridgestone Licensing?

3 No, Bridgestone Licensing does not have any  
4 employees. Didn't Mr. Kingsbury testify that he  
5 spends approximately 7 to 10 percent of his time  
6 working for Bridgestone Licensing? Yes. He did.

7           What else does Bridgestone Licensing do?  
8 According to Claimants, it pays Federal and State  
9 taxes in the United States and holds a bank account  
10 with JPMorgan Chase Bank in the United States. Is  
11 this determinative? No. Any entity incorporated in  
12 the United States is likely to have a bank account  
13 there and required to pay taxes. If this were  
14 sufficient to demonstrate substantial business  
15 activities, any paper company would pass the test.  
16 Remember, the TPA authorizes Panama to deny the  
17 benefits of Chapter Ten to an enterprise of the  
18 United States, meaning a company incorporated in the  
19 United States, if the enterprise has no substantial  
20 business activities in the U.S. Doing the bare  
21 minimum required either as a practical matter or  
22 legally, of a company incorporated in the United

1 States cannot be equated with "substantial business  
2 activities."

3           In December 2001, Bridgestone Licensing and  
4 Bridgestone Americas, which are two "sister companies  
5 with a common parent," entered into a Support  
6 Services Agreement, which Claimants have submitted as  
7 Exhibit C-77. In essence, it shows that most of the  
8 operations and responsibilities of a normal business  
9 were actually discharged by Bridgestone Americas.

10           The portion of the document that was  
11 submitted, which does not include the annexes  
12 referred to in the main text, states that Bridgestone  
13 Americas will provide financial services, tax  
14 services, and legal services. The legal services are  
15 to come from the Legal Department in Akron where  
16 Mr. Kingsbury is based, not in Nashville where  
17 Bridgestone Licensing's purported offices exist.

18           Should the work of outside lawyers and  
19 consultants qualify as "business activities" by  
20 Bridgestone Licensing itself as Claimants contend?  
21 No. Because most shell companies hire lawyers and  
22 accountants in the State of incorporation, a finding

1 to that effect would mean that a denial-of-benefits  
2 objection could never succeed.

3           Moreover, Claimants accept that, as the Pac  
4 Rim Tribunal held, the "substantial business  
5 activities" criterion relates not to the collective  
6 activities of a group of companies but to the  
7 activities attributable to the enterprise itself,  
8 what Bridgestone Licensing is doing. If that  
9 enterprise's own activities do not reach the level  
10 stipulated by Article 10.12.2, it cannot aggregate to  
11 itself the separate activities of other natural or  
12 legal persons to increase the level of its own  
13 activities. Those would not be the enterprise's  
14 activities for the purpose of applying Article  
15 10.12.2. That's from Pac Rim at Paragraph 4.66. I  
16 know there's two different Pac Rims, so that's  
17 Respondent's Authority 17.

18           To allow Bridgestone Licensing to evade this  
19 rule on the basis that it would have retained and  
20 paid these other entities or that it paid these other  
21 entities and retained them would be to put form over  
22 substance. And, as we've stated before,

1 international law does not tend to permit formalities  
2 to triumph over fundamental realities.

3           The only thing that Bridgestone Licensing  
4 does during this entire process is sign a contract.  
5 That's it. And who signs it? Someone in Japan, as  
6 shown by this contract for legal services and these  
7 Licensing Agreements. Thus, Bridgestone  
8 Licensing--and Claimants concede that it does not  
9 sell tires, it does not earn royalties on many of its  
10 Licensing contracts, lease office space, draft its  
11 own Board Resolutions, hold in-person Board Meetings,  
12 employ internal legal counsel, prepare its own taxes  
13 or conduct its own accounting services. In sum,  
14 Bridgestone Licensing, wholly owned by Japanese  
15 entity Bridgestone Corporation, does not have  
16 substantial business activities in the United States.  
17 Because of this, the Tribunal must decline  
18 jurisdiction over Bridgestone Licensing and its  
19 claims.

20           In their submissions, Claimants have  
21 encouraged you to bear in mind that they have had a  
22 limited opportunity to adduce evidence because of the

1 expedited nature of these proceedings. The Claimants  
2 have had two-and-a-half months since the expedited  
3 proceedings began to gather evidence on this issue.  
4 And, frankly, if Bridgestone Licensing did have  
5 substantial business activities in the United States,  
6 presumably it wouldn't need to take two-and-a-half  
7 months to prove it.

8           As discussed yesterday, moving on to the  
9 fifth barrier to jurisdiction, Claimants requested an  
10 award ordering Panama to pay an amount in excess of  
11 \$16 million in damages. Although they fail to  
12 specify the basis for this amount, they assert that  
13 they are owed \$10 million for hypothetical, future  
14 conduct and the conduct of third States. It's clear  
15 from the face of their pleadings, shown by the  
16 copious conditional language highlighted here, the  
17 nature of this conduct is hypothetical. And, as  
18 Ms. Silberman already went over this with you  
19 yesterday, I won't belabor the point.

20           This next point I won't belabor either,  
21 which is Article 10.17 of the TPA, requiring that the  
22 Respondent, and not any other State, has

1 breached--past tense--an obligation under Section A.

2           Likewise, in Article 10.1, this Article  
3 states that this chapter applies to measures adopted  
4 or maintained--there is that past tense again--by a  
5 party, the host State.

6           With respect to whose conduct is at issue,  
7 so, putting aside the hypothetical for the moment,  
8 it's clear that hypothetical conduct is not the type  
9 of claim that Panama consents to under the TPA--let's  
10 move to the second point, and this is who is doing  
11 the conduct.

12           Paragraph 2 of that Article states that a  
13 party's obligation under this section shall apply to  
14 a State enterprise or other persons when it exercises  
15 any regulatory, administrative, or governmental  
16 authority delegated to it by that party. There is no  
17 mention of other States, nor is there any mention of  
18 any rights or investments outside the host State,  
19 which presumably is what the hypothetical policy and  
20 court decisions underlying Claimants' claims would  
21 involve.

22           Claimants have asserted that the only



1 measure in question is the Supreme Court Decision and  
2 that they are merely claiming consequential losses,  
3 and that that loss need not be confined  
4 territorially. The problem with that is Claimants'  
5 case relies upon the evaluation of, putting the  
6 hypothetical conduct problem aside for the moment,  
7 the conduct of third States.

8           So, even if you can get beyond the  
9 hypothetical problem, you have the problem that their  
10 claims involve the evaluation of third--of other  
11 States' conduct.

12           The only way that the conduct of other  
13 States, assuming it ever materializes--again the  
14 hypothetical problem--could be attributed to Panama  
15 would be if they, those other States, had committed  
16 an internationally wrongful act, and Panama had  
17 aided, assisted, directed, controlled the commission  
18 of or coerced that act. This comes from the Articles  
19 on State Responsibility, which you can see here.  
20 And, as Panama has explained, the Tribunal cannot  
21 evaluate the conduct of third States without their  
22 consent.

1           This was affirmed by the International Court  
2 of Justice in the famous Monetary Gold Case. The ICJ  
3 in that case held that when it is necessary for  
4 purposes of deciding a claim to determine whether a  
5 third State (a State which has not consented to suit)  
6 has committed an internationally wrongful act, a  
7 tribunal should decline jurisdiction.

8           Claimants attempt to avoid this inconvenient  
9 jurisdictional bar by arguing that they're not  
10 evaluating the conduct of other States, there are  
11 other bases for additional damages claims, and  
12 Panama's objection is really about causation. Yet  
13 the fact remains that they have brought damages  
14 claims on the basis of hypothetical future conduct  
15 and the conduct of third States.

16           For this reason, the Tribunal does not have  
17 jurisdiction over the additional damages claimed  
18 beyond the 5.4 million asserted by Claimants. And,  
19 in light of everything that we've discussed today and  
20 Claimants' serious jurisdictional defects, Panama  
21 requests that this case be dismissed in its entirety  
22 on the basis of all of our objections.

1 Thank you.

2 PRESIDENT PHILLIPS: Thank you very much.

3 We will now take the break.

4 (Brief recess.)

5 PRESIDENT PHILLIPS: Right. We continue.

6 OPENING STATEMENT BY COUNSEL FOR CLAIMANTS

7 MR. WILLIAMS: Thank you, Mr. President.

8 So, the Respondent started its oral  
9 submissions this afternoon by referring to the  
10 substance of the dispute and the underlying facts,  
11 and I'd like, just very briefly, to touch on that  
12 because I think some aspects of what the Tribunal was  
13 informed were not entirely right.

14 So, there was a reference to a letter that  
15 was sent, and it was said that that letter sent by  
16 Bridgestone caused the plaintiff in the Panamanian  
17 litigation to fear that it was at risk and that,  
18 therefore, it had to stop selling tires. And you may  
19 remember that the Respondent skipped over looking at  
20 the terms of that letter.

21 But I think it's just worth briefly looking  
22 at it--and it should be up on the screen now--and the

1 important point to note is that this letter is not  
2 sent to the entity which was the plaintiff in the  
3 Panamanian litigation. It was sent through an  
4 entirely unrelated entity, an entity in America. And  
5 so, therefore, that the suggestion that a letter sent  
6 by Bridgestone to somebody else might cause Muresa,  
7 which was the Panamanian plaintiff entity in the  
8 Panamanian case, to fear that it had to then stop  
9 selling we would say is not a realistic suggestion  
10 and was not something that the Respondent drew to  
11 your attention.

12           The plaintiff in the Panamanian litigation,  
13 Muresa, submitted to the Panamanian Court that it had  
14 sold no tires, but that was shown not to be true. It  
15 did not "not sold" any tires; that was false. There  
16 was no evidence submitted to the Panamanian Court  
17 that Muresa had suffered any loss at all as a result  
18 of anything that Bridgestone did. There was no  
19 evidence submitted to the Panamanian Court that  
20 Muresa had suffered a \$5 million loss, regardless of  
21 whether it may have been as a result of anything that  
22 Bridgestone did or not.

1           The Decision, we say, of the Panamanian  
2 Court, was extraordinary and it was arbitrary, and we  
3 say it breaches the protections under the treaty.  
4 But, of course, this goes to the substance and the  
5 merits of it. But, because of the Respondent's  
6 submissions earlier, it seemed to me right that we  
7 should put some of that into its proper context.

8           So, turning to the objections--and we'll  
9 deal with them, of course, in turn--I'll start with  
10 the first two, and my colleague, Ms. Hyman, then will  
11 take up the baton, so you don't have to hear my  
12 droning on for too long.

13           So, the first objection which is as to a  
14 suggestion that Respondent makes that BSAM does not  
15 have an investment in Panama within the meaning of  
16 Article 10.29 of the TPA or Article 25(1) of the  
17 ICSID Convention, and it's probably worth just  
18 looking quickly, then, at 10.29.

19           So, as we see there, it includes "every  
20 asset that an investor owns or controls, directly or  
21 indirectly, that has characteristics of an  
22 investment. Forms of an investment may take

1 include," and then it lists a number of features; and  
2 (f), then, is "intellectual property" rights; and  
3 above that, at (e), "revenue-sharing and similar  
4 contracts."

5           There is no definition in the ICSID  
6 Convention, to be clear, of what "investment" means.  
7 The Tribunal would be aware of the body of case law  
8 considering the meaning of "investment" under Article  
9 25(1) of ICSID and various other investment  
10 agreements.

11           Read together with the detailed definition  
12 in the TPA that we'd looked at in interpreting  
13 Article 25(1) of the ICSID Convention, "in accordance  
14 with its natural and ordinary meaning," we'd say,  
15 would cover a wide range of economic operations, and  
16 that was from the Tribunal in the Philip Morris and  
17 Uruguay Case.

18           So, the Respondent argues that BSAM's  
19 activity in Panama is nothing more than cross-border  
20 sales which cannot be investments. But the point, of  
21 course, is that the Claimants don't say that BSAM's  
22 investment is its cross-border sales. BSAM's

1 investment in Panama is, in large part, its  
2 "intellectual property" rights.

3 Not exclusively that--that's why I say it's  
4 "in large part"--and the Tribunal will recall that at  
5 Paragraphs 122 and 123 of the Claimants' response  
6 there is reference to other investments in Panama,  
7 and BSAM owns indirectly Bridgestone Bandag, which  
8 has "revenue sharing" rights with a Panamanian  
9 company, Bandag de Panama. And that BANDAG franchise  
10 agreement is at C-065, and it is a retreading  
11 business in Panama, a business which recycles and  
12 reuses tires, and that is a revenue-sharing  
13 agreement, and that falls within, then, (e) of the  
14 definition at 10.29, we say, a revenue-sharing  
15 agreement.

16 PRESIDENT PHILLIPS: Could you please  
17 identify the specific "intellectual property" right  
18 or rights that you say BSAM owned at the material  
19 time in Panama?

20 MR. WILLIAMS: Mr. President, yes. I was  
21 referring to a different sort of investment just now.  
22 The Bandag business.

1           PRESIDENT PHILLIPS: Yes, I know that.

2           MR. WILLIAMS: Turning, then, as you rightly  
3 say, then, to the "intellectual property" rights.

4           So, in essence, what has happened here is  
5 that BSJ--Bridgestone Japan corporation--and BSLs own  
6 the trademarks in Panama, and they have licensed the  
7 right to use them in Panama to BSAM.

8           PRESIDENT PHILLIPS: Both rights directly to  
9 BSAM? I thought in one case it was to a subsidiary  
10 of BSAM.

11          MR. WILLIAMS: It is. In one case it is  
12 indirectly via a subsidiary.

13          PRESIDENT PHILLIPS: Indirectly via a  
14 subsidiary is a somewhat tendentious description of  
15 what's happening, or at least you ought to make plain  
16 to us what are the principles that you say we should  
17 apply in relation to a group of companies, of parents  
18 and subsidiaries?

19          MR. WILLIAMS: Let me run through them, the  
20 facts. Let's look at that in more detail. And we'll  
21 look at the Contracts, but, in short, it is that  
22 under the License arrangements, BSAM has the right to



1 use certain "intellectual property" rights, and it  
2 uses those rights to achieve revenue. It would not  
3 be able to sell tires without the "intellectual  
4 property" rights that it has; but its investment, we  
5 say, is the "intellectual property" rights.

6 Now, the Respondent denies that BSAM owns  
7 "intellectual property" rights, so we need to look  
8 at, as you say, Mr. President, each element. So, we  
9 need to look at: Do the relevant Licensing  
10 Agreements confer on BSAM "intellectual property"  
11 rights within the meaning of 10.29(f)? If so, are  
12 such "intellectual property" rights assets in Panama  
13 within the meaning of 10.29? Do those "intellectual  
14 property" rights have the characteristic of an  
15 investment? And are such "intellectual property"  
16 rights owned or controlled, directly or indirectly,  
17 by BSAM, again within the meaning of Article 10.29?

18 So, that's just the course of inquiry that  
19 we say needs to be undertaken.

20 ARBITRATOR GRIGERA NAÓN: I put a question  
21 to the Respondent concerning the definition of  
22 "investment" under subparagraph (g) concerning

1 licenses. You are referring to subparagraph (f),  
2 "intellectual property" rights. How do these two  
3 subsections interact with each other? Because the  
4 argument that has been made by your opposing Party is  
5 that under subparagraph (g) only licenses "conferred  
6 pursuant to domestic law" could qualify as  
7 investment. Apparently, you're not relying on (g).  
8 You're relying on (f). But obviously license rights  
9 are at the core of your argument, so I would like to  
10 understand exactly where we stand there.

11 MR. WILLIAMS: You're right that we rely on  
12 (f), the provision which specifies that forms an  
13 investment may take include "intellectual property"  
14 rights, and we say that BSAM has "intellectual  
15 property" rights. Pursuant to the agreements that we  
16 will look at, it has rights in relation to the  
17 relevant trademarks, and those are, by definition, we  
18 say, "intellectual property" rights. They are rights  
19 which concern and relate to intellectual property.

20 So, we say that we fall within (f).

21 ARBITRATOR GRIGERA NAÓN: Irrespective of  
22 the applicable law governing the Licensing Agreement,

1 for instance?

2 MR. WILLIAMS: Well, I mean, you're right,  
3 that it's interesting that (g), which refers to  
4 licenses, authorizations, permits and similar rights  
5 conferred pursuant to domestic law, that is a  
6 requirement of (g); but (f), "intellectual property"  
7 rights, does not have the qualification which is  
8 included at (g), which it says "conferred pursuant to  
9 domestic law."

10 There is--I mean--and we'll come on to this.

11 ARBITRATOR GRIGERA NAÓN: Okay, sorry.

12 MR. WILLIAMS: But there is in any event, we  
13 say, the point that essentially to the extent that  
14 rights have been conferred on BSAM pursuant to the  
15 relevant agreements, that BSAM stands in the shoes of  
16 BSLs in respect of those rights. It's subject to  
17 qualifications and restrictions, and we looked at  
18 those, and the Respondent took the Tribunal through  
19 some of those restrictions, but nevertheless we say  
20 that they stand in the shoes as licensee of those  
21 rights; and therefore, actually, those are assets in  
22 Panama, and we'll come on to that, assets pursuant to

1 Panamanian law, but we'll come on to that.

2           So, as we've seen, then, there are two  
3 relevant License Agreements which the Claimants say  
4 are at the core of BSAM's investment in Panama: The  
5 FIRESTONE Trademark License Agreement, which is at  
6 C-48; and the BRIDGESTONE one, which is at C-52.

7           So, the FIRESTONE Trademark License  
8 Agreement, so that agreement dated 1 December 2001,  
9 it's between BSAM, a Nevada-incorporated company, and  
10 Bridgestone/Firestone Americas Holding, which is now  
11 known as BSAM. The name change occurred in 2002. I  
12 don't think we need to trouble ourselves with that.

13           And at Section 1 of the License Agreement,  
14 then, it specifies that, subject to the Terms and  
15 Conditions that follow below, licensor grants to  
16 licensee a non-exclusive license to use the marks on  
17 terms of the type identified in Exhibit B.

18           And we've looked at restrictions, and there  
19 are restrictions, but we would suggest that in  
20 looking at "intellectual property" issues, one has to  
21 be real about it, and the arrangements here are  
22 entirely normal arrangements. If you are the owner

1 of a trademark, of course, the owner of the  
2 trademark, BSJ/BSLS, is going to want to control the  
3 final use of the trademark and to have its say-so in  
4 relation to the final use of that trademark on a  
5 final product.

6           Now, you'll find that in any "intellectual  
7 property" arrangement where you have an owner that  
8 licenses rights to use the trademark to another  
9 entity. That is always the case. It is always going  
10 to be subject to a degree of control, but we say that  
11 that does not mean that the Licensee has no  
12 "intellectual property" rights. It certainly does  
13 have "intellectual property" rights, but those rights  
14 are subject to certain restrictions. But it does not  
15 mean that they're not "intellectual property" rights,  
16 we say, and that, therefore, that they fall within  
17 10.29, as we've been looking at.

18           ARBITRATOR THOMAS: Can I just push that a  
19 little bit?

20           Am I right to conceive of your argument as  
21 being the following: That you refer to Article  
22 10.29(f) and you say "intellectual property" rights

1 as a category of rights. In this particular case,  
2 the trademarks are not owned by the Licensees, for  
3 obvious reasons. They're owned by, in this  
4 particular case, the Licensor. So, under our treaty  
5 regime, we have a Japanese company which owns the  
6 trademarks.

7 MR. WILLIAMS: Well, BSLS--and BSJ. So,  
8 yes.

9 ARBITRATOR THOMAS: Okay. So, they pass it  
10 through BSJ.

11 But are you saying that, for BSAM, their  
12 "intellectual property" rights, their license falls  
13 within the general penumbra of a number of  
14 "intellectual property" rights? It just doesn't  
15 happen to be the trademark itself? It's rights  
16 derivative of the trademark that have been licensed  
17 to them. Is that the gist of it?

18 MR. WILLIAMS: We do say that, and it's  
19 important, we say, that at 10.29(f), the words used  
20 are "'intellectual property' rights." It does not  
21 say "intellectual property." It could have said  
22 "intellectual property." And had that form of words

1 been used, it may be that that could have been said  
2 to have been limited, perhaps arguably, to ownership  
3 of the trademark, but we say that the use--I'm so  
4 sorry. We said that use of the word "rights" is  
5 important in this context.

6           So, forms an investment may take include  
7 "intellectual property" rights; i.e., rights which  
8 relate to "intellectual property" or "intellectual  
9 property" rights. And, of course, we, as the  
10 Licensee, do not have unconstrained rights. They are  
11 rights in accordance with the terms of the Agreement,  
12 but that, we say, does not prevent them being  
13 "intellectual property" rights.

14           ARBITRATOR THOMAS: I understand your point  
15 now.

16           Can I ask you this: There is no definition  
17 in Chapter Ten of "intellectual property" rights, but  
18 there is a separate chapter in the Treaty on  
19 "intellectual property" rights. Should the Tribunal,  
20 in applying Chapter Ten, be influenced, taking the  
21 Treaty as a whole, by the way in which "intellectual  
22 property" rights are treated by the other chapter?

1 And if you haven't turned your mind to this,  
2 Mr. Williams, because it hasn't been something which  
3 has been the subject of pleading, but you need not  
4 answer the question now, but it's a question which  
5 has occurred to me.

6 MR. WILLIAMS: Well, and I think it's an  
7 interesting question, and you're right, it's not  
8 something that has been raised by any of the Parties  
9 in this dispute so far. So, perhaps it's probably  
10 something that would be sensible for us to give  
11 thought to, perhaps something that we can address in  
12 closing.

13 ARBITRATOR THOMAS: Yes. That's entirely  
14 appropriate.

15 ARBITRATOR GRIGERA NAÓN: Before engaging in  
16 that challenging exercise, as you are today here on  
17 the basis of your pleadings and the evidence you are  
18 presenting to this Tribunal, which will be those  
19 rights that the licensee has that are, how could I  
20 say, not identical with the ownership of the  
21 trademark but that would fall within some concept of  
22 ownership of the licensee. You follow me?



1 MR. WILLIAMS: Well--

2 ARBITRATOR GRIGERA NAÓN: Because the term  
3 "ownership," is, you know, if you go to the  
4 Constitution of any country, you're going to find a  
5 very broad definition of property, of title, can be  
6 tangible, intangibles, you may have title to an  
7 asset, to an immovable, and you may have at the same  
8 time intangible rights that are connected, so that's  
9 also ownership. So, I want to understand what kind  
10 of "rights" could be "owned" by the Licensee as a  
11 result of these Licensing Agreements, if you can  
12 think about it.

13 MR. WILLIAMS: So, the rights granted--and  
14 again, it's Clause 1 of the Agreement--the rights  
15 granted are to use the marks on the terms of this  
16 agreement. It has the right to use the marks, so it  
17 has the right, then, amongst other things, to sell  
18 products using the mark. It has that right. And so,  
19 the asset it has, therefore, is that "intellectual  
20 property" right.

21 ARBITRATOR GRIGERA NAÓN: What happens with  
22 the royalties? They pass through?

1           MR. WILLIAMS: Yes, to the owner. To the  
2 owner of the trademark.

3           ARBITRATOR GRIGERA NAÓN: Nothing stays with  
4 the Licensee?

5           MR. WILLIAMS: Well, royalties are paid up  
6 to the owners of the trademark, BSLs and BSJ, but  
7 revenue from the sales of products which utilize the  
8 mark, then, are BSAM's.

9           ARBITRATOR GRIGERA NAÓN: Okay. Thank you.

10          MR. WILLIAMS: And there was discussion  
11 about sales and the suggestion that our asset is  
12 just--or investment is just sales and cross-border  
13 sales. It's not. The assets have been special  
14 property; and, through ownership of the "intellectual  
15 property" rights that we've been discussing, then,  
16 that allows BSAM to use those rights to generate  
17 revenue; and the revenue, of course, is derived from  
18 the sales. As with most businesses, most businesses  
19 ultimately sell something.

20          PRESIDENT PHILLIPS: Yes. I have one or two  
21 questions on this topic.

22          MR. WILLIAMS: Yes.

1           PRESIDENT PHILLIPS: First of all, I'm  
2 wholly unclear on this evidence as to what BSAM  
3 itself actually does and where. That's the first  
4 question.

5           MS. HYMAN: BSAM is the company--it does a  
6 number of activities. And some of those are  
7 activities in relation to--some of those activities  
8 it does itself, and some of those activities that its  
9 direct subsidiaries do, so--sorry.

10          PRESIDENT PHILLIPS: Please keep close to  
11 the microphone.

12          MS. HYMAN: I'm sorry.

13          PRESIDENT PHILLIPS: I have the impression  
14 that, in the past, BSAM did much more actively than  
15 it does now--that may be wrong--but I haven't got a  
16 picture of BSAM doing anything at all in Panama and I  
17 have not much idea of BSAM doing anything positive  
18 anywhere else as opposed to being a conduit in a  
19 chain of licenses that stretch back to the trademark.

20          MS. HYMAN: BSAM isn't part of the chain  
21 of--isn't part of that chain. BSAM has these rights,  
22 these assets or, in the case of BSJ, its direct

1 subsidiary that owns the--that has the Trademark  
2 License Agreement. So, BSAM, mostly through its  
3 direct subsidiaries like Bridgestone Costa Rica--

4 PRESIDENT PHILLIPS: I'm sorry, mostly  
5 through. I'm not at the moment concerned what its  
6 subsidies are doing.

7 MS. HYMAN: Okay.

8 PRESIDENT PHILLIPS: I'm concerned with  
9 whether it's anything else what--the chain that leads  
10 to subsidiaries who do the action.

11 MS. HYMAN: Well, BSAM does--BSAM controls  
12 things like marketing and sales strategies which it  
13 then sends down to its subsidiaries and tells them  
14 what to do with those. So, BSAM is the Company that  
15 devises how it would market Bridgestone tires all  
16 over the world. And Bridgestone Americas tells  
17 Bridgestone Costa Rica or whoever, which  
18 subsidiaries, how to do that in the different  
19 jurisdictions in which it sells the tires.

20 PRESIDENT PHILLIPS: Thank you. That is  
21 very helpful. I have a clearer picture now of its  
22 role.

1           ARBITRATOR THOMAS: That's clear. That  
2 makes things clearer, but you used the word "it"  
3 controls sales and marketing strategies. Does "it"  
4 develop the sales and marketing strategies?"

5           MS. HYMAN: Yes, sorry, it does. I mean, I  
6 say "controls" because it's the company that's  
7 setting the strategies is what I mean. And not all  
8 of the strategies of BSJ in Japan also decides some  
9 strategies and marketing too, but the strategies for  
10 marketing in the Americas are almost, I think,  
11 entirely done by Bridgestone Americas. That's what  
12 Bridgestone Americas does. It decides how  
13 BRIDGESTONE tires and FIRESTONE tires will be sold in  
14 the region of the Americas, including Latin America.

15           ARBITRATOR THOMAS: Thank you.

16           MR. WILLIAMS: I don't know whether the  
17 Tribunal would find it helpful to go through the  
18 contracts again. I mean, the Respondent took you  
19 through some aspects of it. We don't dispute, as I  
20 said, that the rights are subject to restrictions and  
21 limitations.

22           PRESIDENT PHILLIPS: Sorry. We've looked at

1 one license, which is a license that BSAM itself has.  
2 It's a license which would entitle it, itself, if it  
3 wished to do so, to sell tires and so on in Panama.  
4 As I understand it, it doesn't take advantage of that  
5 license to do anything in Panama but has taken  
6 advantage of that license to exercise rights to  
7 sublicense. Is that correct?

8 MS. HYMAN: Yes, that's correct. There is  
9 still the marketing point that I made, that it's  
10 still doing that which is then done in Panama; but,  
11 yes, the actual sales and marketing in Panama is done  
12 by subsidiaries.

13 PRESIDENT PHILLIPS: My next question is  
14 quite different--it's a question of law--and that is  
15 how is a license under a trademark which is not  
16 actually used by the Licensee for commercial  
17 activities in Panama properly described as having the  
18 characteristic of an "investment"?

19 MR. WILLIAMS: So, the characteristics which  
20 are stated at 10.29, as the Tribunal will have seen,  
21 are stated to include such characteristics as the  
22 "commitment of capital or other resources, the

1 expectation of gain or profit with the assumption of  
2 risk."

3 I note those characteristics echo the  
4 components of the Salini test, which has been applied  
5 by numerous Tribunals in defining "investment"; and,  
6 as the Tribunal will be aware, there is some debate  
7 as to whether all of the components of the Salini  
8 test need to be satisfied or whether it is sufficient  
9 for only some to be present. However, the TPA  
10 contains its own definitions within its own wording  
11 and makes clear that the investment must have one or  
12 more of the three criteria listed.

13 And perhaps may also have other  
14 characteristics of an "investment", and that is the  
15 ordinary meaning of the words "including and all" in  
16 the definition, we say.

17 Now, the Claimants in their Response--and  
18 that's at Paragraphs 94 to 101--identified the  
19 characteristics that must appear and discussed in  
20 some detail how BSAM's "investment" satisfies the  
21 requirements, and those submissions were supported by  
22 evidence, including the witness evidence of Roger

1 Hidalgo and Erick Calderon, and those witness  
2 statements do not appear to be disputed.

3           Now, as to commitment of capital or other  
4 resources, BSAM has committed a substantial amount of  
5 capital to its "investment" as well as non-monetary  
6 resources, and the capital takes the form of  
7 marketing spend in Panama and training and  
8 sales-related trips to Panama.

9           PRESIDENT PHILLIPS: Are these expenditures  
10 by BSAM itself?

11           MS. HYMAN: No. Most of these are by--I  
12 think all of those sales trips are by the direct  
13 subsidiary, Bridgestone Costa Rica. Most of the  
14 marketing is also the direct subsidiary; some is  
15 Bridgestone Americas.

16           PRESIDENT PHILLIPS: Thank you.

17           So, it does seem to me your case raises a  
18 fundamental issue as to whether the owner of an asset  
19 said to be an "investment" can take credit for  
20 activities of subsidiary companies when seeking to  
21 demonstrate that the asset has the characteristics of  
22 an "investment."



1           MR. WILLIAMS: Well, we say that the  
2 activities of BSAM do satisfy the requirement. The  
3 witness evidence of Mr. Calderon and Mr. Hidalgo  
4 explain in some detail what precisely is done, and  
5 the marketing activities include costs which BSAM  
6 itself and through its subsidiaries has costs nearly  
7 half a million dollars since early 2013, and also  
8 non-monetary resources including know-how equipment  
9 and personnel provided to local distributors and  
10 customers.

11           The second criterion or the second  
12 characteristic that is identified is expectation of  
13 gain or profit. Now, BSAM's "investment" was, of  
14 course, made with the expectation of gain or profit,  
15 and it has done so with sales in Panama of around  
16 \$18 million since 2013.

17           But, plainly, we say, the "investment" of  
18 "intellectual property" rights is made with the  
19 expectation of gain or profit. That's why it  
20 acquired the License in the first place so that BSAM  
21 could use the trademark to manufacture and sell  
22 branded tires. It would be surprising if BSAM had,

1 as the Licensee, had acquired those rights without an  
2 expectation of gain or profit, we say.

3 PRESIDENT PHILLIPS: But am I right in  
4 concluding that the expectation of gain or profit was  
5 gain or profit that would be earned by subsidiary  
6 companies?

7 MS. HYMAN: Yes, which rolls straight up to  
8 BSAM. That's how it works in those companies. But  
9 yeah.

10 ARBITRATOR THOMAS: Mr. Williams, going  
11 through the characteristics of an "investment," what  
12 changes the situation here to distinguish it from a  
13 trading exercise that is not an "investment"?

14 For example, if I'm in State A and I serve  
15 State B and I export goods to State B, I do it over a  
16 long period of time. I have marketing people who  
17 travel into State B to effect sales. Without having  
18 taken a step in State B to incorporate or otherwise,  
19 establish a more conventional investment, what is it  
20 that changes it from a trading relationship into an  
21 "investment" within the meaning of the definition?

22 MR. WILLIAMS: Well, we say that it is the

1 express statement in the Treaty that forms of an  
2 "investment" may take include "intellectual property"  
3 rights. That's what the TPA says.

4 And for the reasons that we've looked at and  
5 we will develop further, we fulfill the requirement  
6 of "intellectual property" rights, and those are  
7 "intellectual property" rights in Panama.

8 ARBITRATOR THOMAS: Yes, you're quite right  
9 that the sentence at the end of the opening  
10 definition or the chapeau of this particular set of  
11 definitions says that. You're quite right. But one  
12 gets to that after discerning whether the asset,  
13 which is owned or controlled, directly or indirectly  
14 has the characteristics of an "investment."

15 So, my question is, what is it that takes it  
16 from a trading relationship from, for example, Costa  
17 Rica into Panama to an "investment" in Panama by  
18 BSAM?

19 MR. WILLIAMS: It is BSAM's ownership of  
20 "intellectual property" rights, which we say go  
21 beyond mere trading or cross-border trade. It is  
22 ownership of that asset.

1 ARBITRATOR THOMAS: Thank you.

2 ARBITRATOR GRIGERA NAÓN: Let's take the  
3 example of the Costa Rican subsidiary. The Costa  
4 Rican subsidiary sells tires in Panama under the  
5 license rights of Bridgestone Americas in Panama.  
6 You say that the sales, the revenue from those sales,  
7 ends up in Bridgestone Americas.

8 MR. WILLIAMS: Yes.

9 ARBITRATOR GRIGERA NAÓN: There is also a  
10 capital ownership in the Costa Rican Share Capital  
11 which is held by Bridgestone Americas; is that  
12 correct?

13 MR. WILLIAMS: Yes.

14 ARBITRATOR GRIGERA NAÓN: But the  
15 "investment" is not the share participation in Costa  
16 Ricas America. It is the "intellectual property"  
17 rights under the License?

18 MR. WILLIAMS: Yes.

19 ARBITRATOR GRIGERA NAÓN: So, is there any  
20 connection between those "intellectual property"  
21 rights under the License and the fact that the  
22 revenue of the sale of tires in Panama ends up in

1 Bridgestone Americas?

2 I'm trying to understand what is the  
3 economic structure of this to see, when you say the  
4 ownership of the Licensee or license rights is the  
5 "investment, to understand what is the substance of  
6 that "investment" and really to which extent that  
7 substance connects with Panama because this is what  
8 we have to understand.

9 MR. WILLIAMS: Yes.

10 So, the "intellectual property" rights are  
11 rights in Panama, rights to use the trademark or  
12 rights relating to the intellectual property, rights  
13 to use those in Panama. And the fruits of those  
14 rights, if you like, is the revenue as with any  
15 "investment", any "investment," the investors hope,  
16 would generate revenue. And the fruits of BSAM's  
17 "investment", its "intellectual property" rights, the  
18 fruits of those investments, then, are the sales and  
19 the revenue that it derives in Panama which then  
20 makes its way back up to BSAM through its subsidiary.

21 ARBITRATOR GRIGERA NAÓN: Do I understand  
22 correctly that all of that economic structure, which

1 ends up in benefits to Bridgestone Americas, wouldn't  
2 be possible without Bridgestone Americas holding  
3 those rights under the License?

4 MR. WILLIAMS: Correct.

5 ARBITRATOR GRIGERA NAÓN: That's what you're  
6 telling us?

7 MR. WILLIAMS: Correct. Because we're  
8 talking about, in terms of the fruits of the  
9 "investment," the fruits are that the sales of  
10 products we utilize the mark, the mark which BSAM is  
11 entitled to use pursuant to the Licensing Agreement.

12 PRESIDENT PHILLIPS: If BSAM had exercised  
13 its power to sublicense not to a subsidiary but to an  
14 independent company for a large fee and that  
15 independent company had taken advantage of the  
16 sublicense to sell tires in Panama, would BSAM be  
17 entitled to point to its license as being an  
18 "investment"?

19 MR. WILLIAMS: Well, as we've looked at,  
20 there are characteristics of an "investment" that we  
21 have been looking at, and one of those  
22 characteristics is an expectation of gain or profit.

1 So, I suppose if the License rights had been  
2 subleased down, then that would result in a gain or a  
3 profit. An assumption of risk in those  
4 circumstances, perhaps not so much. Perhaps there  
5 would not be such an assumption of risk in those  
6 circumstances, if it had simply sold those assets  
7 down. Perhaps not in those circumstances.

8 But, as it is, that there is risk in that,  
9 BSAM, through its commercial activities in Panama, is  
10 exposed to risk, commercial risk; for example, in  
11 relation to payment, as to whether it will be paid,  
12 for example, for the products which are sold.

13 So, we've looked at commitment to capital,  
14 which BSAM has committed, we say, expectation of gain  
15 or profit, and, again, we say that BSAM does have an  
16 expectation of gain or profit; it would be surprising  
17 if it did not.

18 Assumption of risk, the previous tribunals  
19 have held that the existence of an "investment"  
20 dispute itself is an indication of risk, and that's  
21 the authority Fedax and Venezuela at Claimant's  
22 Authorities Tab 8, and the Supreme Court Decision in

1 this case gave rise to immediate financial loss for  
2 BSAM, specifically the risk of dilution of the  
3 trademark value, which would then have an impact.  
4 And in its activities in Panama, generally, as I've  
5 said, BSAM faces risk, such as payment risk. It  
6 ships tires to Panamanian distributors before being  
7 paid for them.

8           And then, lastly, duration, although not a  
9 characteristic specifically included in the TPA, many  
10 tribunals have considered the duration of an activity  
11 is part of the determination of whether there is an  
12 "investment." BSAM has held its investments since  
13 2001 and has been selling tires in Panama since then  
14 based on the "intellectual property" rights that we  
15 have been looking at. Other Bridgestone and  
16 Firestone entities were in Panama decades before  
17 that, but, of course, we're are looking at BSAM for  
18 these purposes.

19           Lastly, are the "intellectual property"  
20 rights owned or controlled, directly or indirectly,  
21 by BSAM? And as we've looked at, BSAM's investments  
22 in Panama are the "intellectual property" rights that



1 it holds under the two License Agreements. It owns  
2 and controls those rights in accordance with those  
3 Agreements. The rights are owned directly in the  
4 case of the Firestone license and indirectly in the  
5 case of the Bridgestone license, which as we've  
6 looked at is held by a wholly-owned subsidiary.

7 I should also cover the other issue, which I  
8 skipped over, Mr. President, in answering one of your  
9 questions, and the other feature to look at, then,  
10 are these rights--are these "intellectual property"  
11 rights assets in Panama? And the Respondent accepts  
12 that the trademarks are an asset but says that the  
13 rights granted under them are not an asset, and it  
14 says that if--even if they are an asset, they are not  
15 an asset in Panama.

16 So, first that the rights held by BSAM are  
17 an asset, and we've looked at 10.29, which as we've  
18 seen, specifically refers to "intellectual property"  
19 rights, and that they may be an "investment" for  
20 those purposes and, hence, an asset.

21 And, second, the "intellectual property"  
22 rights conferred on BSAM under the License Agreements

1 have economic value. They are the basis, as we've  
2 looked at, on which BSAM and its subsidiary is able  
3 to carry out most of their activities and to make  
4 money. And, as we've looked at, without the  
5 Licenses, they could not manufacture, sell and market  
6 products with the FIRESTONE and BRIDGESTONE  
7 trademarks, so clearly they are valuable assets. The  
8 "intellectual property" rights are valuable assets.

9           And the second aspect of the objection under  
10 this head is that the Respondent says that the  
11 Claimants must demonstrate that such rights exist  
12 under Panamanian law. And we looked earlier at  
13 10.29, and (g) which refers specifically to licenses,  
14 authorizations, permits and other similar rights  
15 conferred pursuant to domestic law. But for  
16 "intellectual property" rights in (f), there is no  
17 such specification. But, nevertheless, in their  
18 Response, the Claimants cited applicable provisions  
19 of Panamanian law which demonstrated that the rights  
20 that it has are recognized by Panamanian law, and  
21 that's at Paragraph 116 of the Response.

22           And the Respondent did not engage with that

1 but asserted that the rights are not an asset in  
2 Panama because they are under a contract between two  
3 U.S.-incorporated entities created under entities  
4 governed and performed under U.S. law.

5           So, the Respondent then asserted that point  
6 in its Reply but chose not to put forward any expert  
7 evidence of Panamanian law. So, as we've looked  
8 at--and I don't want to belabor the point, but the  
9 Claimants were then left to put together their  
10 responsive evidence in a very short period of time.

11           Now, Ms. Williams, then, who will give  
12 testimony tomorrow--and the Tribunal has decided that  
13 her evidence is to be treated as fact evidence, but,  
14 in substance, she deals with opinion, and she opines,  
15 then, in her statement, at Paragraph 15, that the  
16 right to use a trademark granted to a Licensee by the  
17 owner of a trademark registered in Panama is a  
18 valuable asset and constitutes an "intellectual  
19 property" right under Panamanian law. And she says  
20 that her opinion is based on Article 121 of Law  
21 Number 35 of 1996, which she sets out in translation  
22 at Paragraph 8, and that says that the owner of a

1 registered trademark can grant, by means of a  
2 contract, a license to use the trademark in favor of  
3 one or several persons in connection with all or part  
4 of the goods or services covered by the registration.  
5 The owner of the registered trademark can reserve the  
6 right to simultaneously use the trademark.

7           So, therefore, under Panamanian law, it need  
8 not be an exclusive license. It can be a  
9 non-exclusive license, and it can be a license in  
10 relation to all or part of the goods covered by the  
11 registration.

12           And the reference to registered trademark  
13 means a trademark registered in Panama, that the use  
14 of a Panamanian registered trademark may be licensed  
15 to a Licensee, and the person to whom those rights  
16 have been licensed possesses those rights and,  
17 thereby, possesses a thing of value. And the License  
18 Agreement itself, that the means, then, by which  
19 those Panamanian law rights are conferred on the  
20 Licensee, in this case BSAM, that agreement itself  
21 need not be governed by Panamanian law.

22           And Ms. Williams goes on to explain that a

1 Licensee, holding a license to use  
2 Panamanian-registered IP, then possesses IP rights  
3 under Panamanian law, which includes the right to use  
4 the trademark in the Panamanian market, and that's at  
5 Paragraph 10 to 11, and the right to enforce the  
6 License in the Panamanian courts against a third-  
7 party infringer, and she says that at Paragraph 14.

8           So, we say that the "investment" here, the  
9 primary "investment"--not the only "investment" but  
10 the primary "investment"--that we're dealing with are  
11 "intellectual property" rights, which amount to an  
12 asset, and it amounts to an asset which is recognized  
13 under Panamanian law, and amounts to Panamanian law  
14 "intellectual property" rights. It's owned or  
15 controlled, directly or indirectly, in this case by  
16 BSAM; and, for the reasons we've looked at, we say,  
17 it has the characteristics of an "investment."

18           So, turning to Objection 2, and Objection 2  
19 is that the suggestion that BSAM's "investment" does  
20 not arise--sorry, sorry, that BSAM's dispute does not  
21 arise directly out of its "investment".

22           So, the starting point is Article 25(1) of

1 the ICSID Convention, which provides that the  
2 Jurisdiction of the Centre shall extend to any legal  
3 dispute arising directly out of an "investment."

4           So, the Respondent's objection is that, even  
5 if BSAM's "intellectual property" rights in Panama  
6 are an "investment," nevertheless, it is said BSAM  
7 does not have a dispute arising out of that  
8 "investment" because the claims in this arbitration  
9 arise out of the Supreme Court Decision, and BSAM was  
10 not a party to those proceedings and did not pay the  
11 damages. The Respondent says that BSAM, therefore,  
12 could not have been harmed by the Supreme Court  
13 Decision.

14           Now, the Claimants have explained that  
15 BSAM's dispute is not that it was found liable to pay  
16 damages because it wasn't but rather the Supreme  
17 Court Decision has made it more costly for BSAM to  
18 maintain its "investment" in Panama and in other  
19 countries in the region. And those are as explained  
20 at Paragraphs 54 to 58 of the Request and at  
21 Paragraphs 134 to 136 of the Response. Those are  
22 allegations of causation and loss.

1           Now, at yesterday's Hearing, the Respondent  
2 said that it was going to assume for these purposes,  
3 for the sake of argument that those causation  
4 arguments, those allegations of fact, are correct,  
5 and I think that that is how today's Hearing has been  
6 proceeding.

7           The relevant standard here, then, the  
8 Respondents say, is that the dispute must arise out  
9 of an "investment" and there must be an immediate  
10 cause and effect between the actions of the host  
11 State and actions of--and the effects of such actions  
12 on the protected "investment." This means that there  
13 must, the Respondents say, be a causal link between  
14 the "investment" and the actions of the host State  
15 that produced the harm. The Respondent say that BSAM  
16 cannot satisfy this test because the Supreme Court  
17 Judgment does not directly affect BSAM.

18           Now, in response to that, we make three  
19 points:

20           First, the requirements of Article 25(1) are  
21 not to be interpreted narrowly, and that is  
22 well-established as a principle, and we have

1 authority on this.

2 Do we have it here? Can you get it up?

3 And the authority, then, in this regard, is  
4 the AES Corporation-Argentine Republic Decision,  
5 which will appear on your screens shortly.

6 And, in that regard, then, at Paragraph 60,  
7 the Award says this: "As to the interpretation of  
8 the terms 'any legal dispute arising directly out of  
9 an investment' used in Article 25 of the ICSID  
10 Convention, it is well-established by commentators  
11 relying on constant practice that it should not be  
12 given a restrictive interpretation. Under this  
13 provision, directness has to do with the relationship  
14 between the dispute and the investment rather than  
15 between the Measure and the investment."

16 Second, whilst BSAM's "investment" must be  
17 directly affected by the Supreme Court Decision in  
18 order for BSAM to be able to bring claims, that does  
19 not mean that the Supreme Court Decision must have  
20 been directed specifically against BSAM's assets.

21 MS. GEHRING FLORES: Sorry, I don't  
22 mean--sorry to interrupt, but is the AES Decision on



1 the record? Has that been submitted in this case?

2 MR. WILLIAMS: I'm told the answer is no.

3 Is there an objection to that authority?

4 MS. GEHRING FLORES: Well, I had--I know  
5 that we had been given license from the Tribunal to  
6 submit new authorities yesterday on the preliminary  
7 questions, but I had thought that the record was  
8 closed when--consistent with the Procedural Order, on  
9 submitting new authorities.

10 (Tribunal conferring.)

11 PRESIDENT PHILLIPS: Well, could you please  
12 produce a copy of this for the benefit of your  
13 opponents and the Tribunal.

14 MS. GEHRING FLORES: Mr. President, are we  
15 to understand that the Parties should--

16 PRESIDENT PHILLIPS: Sorry?

17 MS. GEHRING FLORES: Are we to understand  
18 that the Parties are allowed to submit new  
19 authorities despite the Procedural Order on this  
20 topic, or have we misunderstood the Procedural Order?

21 (Tribunal conferring.)

22 MS. GEHRING FLORES: I think, as a general

1 matter, the provision is 17.4, and the definition of  
2 "documents" is in 17.6.1.

3 (Tribunal conferring.)

4 MR. WILLIAMS: Mr. President, I should say  
5 that we had understood that to relate to evidence  
6 rather than authority, but it may be that we have  
7 misunderstood.

8 (Tribunal conferring outside the room.)

9 MS. GEHRING FLORES: Mr. President, just as  
10 a point of clarification, it's not necessarily that  
11 we object to new authorities being introduced, but  
12 the Procedural Order has a process that you're  
13 supposed to go through. You're supposed to request,  
14 and it's supposed to put us on notice that new  
15 authorities are coming in to avoid surprise. It's  
16 not as if we have any particular substantive  
17 objection to this case. It's just to avoid surprise,  
18 and the fact that the Procedural Order has a  
19 procedure to follow. That hasn't been followed here.

20 PRESIDENT PHILLIPS: Yes. Well, it's always  
21 desirable if additional authorities are going to be  
22 referred to that the opposing Party is given as much

1 notice as possible.

2           So far as the Procedural Order Number 1 is  
3 concerned, at 17.4, the reference to documents does  
4 not encompass nor was it intended to encompass Legal  
5 Authorities, if that's the reference that you're  
6 relying on.

7           MS. GEHRING FLORES: Sorry. Well, that, in  
8 17.4, it refers to documents.

9           PRESIDENT PHILLIPS: Yes.

10           MS. GEHRING FLORES: And 17.6 it says, "the  
11 document shall be submitted in the following form,  
12 exhibits and Legal Authorities," and it moves on from  
13 there, so documents are to be understood as exhibits  
14 and Legal Authorities, and then 17.7 states that the  
15 Parties shall file all documents only once by  
16 attaching them to their pleadings.

17           And, frankly, we had the discussion about  
18 submitting new authorities on the call, and the  
19 reason why that was raised was because the Procedural  
20 Order limits the Parties' ability to introduce just  
21 freely new legal authorities, so that's why we had  
22 the discussion on the call, and the Tribunal actually

1 allowed us to submit new legal authorities on the  
2 preliminary questions that we discussed yesterday.

3 I guess, you know, for us, the bottom line  
4 is we're okay with these particular authorities being  
5 submitted today, but we request that, from this point  
6 on, the procedure provided in the Procedural Order be  
7 followed, and they can't simply be submitted during a  
8 hearing after all of the pleadings have been  
9 submitted.

10 PRESIDENT PHILLIPS: Well, I've given our  
11 interpretation of the order that we made. If anyone  
12 wishes to adduce any further authorities, they should  
13 ask the Tribunal for leave to do so.

14 MR. WILLIAMS: So, before the issue that the  
15 Tribunal has been addressing, I was looking at the  
16 relevant standard in Article 25(1), and we were  
17 looking at whilst BSAM's investment must be directly  
18 affected by the Supreme Court Decision in order for  
19 BSAM to be able to bring claims, that does not mean  
20 that the Supreme Court Decision must have been  
21 directed specifically against BSAM's assets.

22 And, in that regard, we rely on Article

1 25(1) itself, which simply refers to a dispute  
2 arising directly out of an investment.

3           And, in the bundle of authorities that was  
4 handed up just now--and apologies, this is another  
5 new one, and I apologize for the misunderstanding  
6 earlier, if that's what it was; but, in that bundle  
7 of authorities then is a further Award in Continental  
8 Casualty and Argentine Republic.

9           And, at Paragraph 71 of that award, the  
10 Tribunal found that the Measure of the host State can  
11 affect directly an investment, "so that the dispute  
12 as to the international legality of that measure  
13 arises directly out of that investment, even if the  
14 Measure is not specifically aimed at that investment.  
15 In this case, as we've seen, BSAM's investment is its  
16 "intellectual property" rights, which it derives from  
17 its Licensing Agreements. Those rights derive from  
18 the registered trademarks, which were the subject of  
19 the Supreme Court Decision and, hence, were, we say,  
20 directly affected. The question is a factual one,  
21 whether BSAM's investment has been adversely affected  
22 by Panama's measure; i.e., the Supreme Court's

1 decision.

2           The obligation at this stage of the  
3 proceedings is simply to make out a prima facie case  
4 for this, and the authority for that is CMS and  
5 Argentina, and at Paragraph 35: "For the time being,  
6 the fact that the Claimant has demonstrated prima  
7 facie that it has been adversely affected by measures  
8 adopted by the Republic of Argentina is sufficient  
9 for the Tribunal to consider that the claim, as far  
10 as this matter is concerned, is admissible, and that  
11 it has jurisdiction to examine it on its merits."  
12 And we say, of course, that we satisfy that "prima  
13 facie" test.

14           And then, third, for the reasons we've  
15 discussed, we say that BSAM's "intellectual property"  
16 rights are an investment. Now, those rights derive  
17 immediately and directly from the trademarks  
18 registered by BSLs and BSJ; and, as I said, BSAM  
19 stands in the shoes of BSLs in respect of the  
20 Licensed rights, for example, where there are  
21 disputes about the use of the trademark, it is BSAM  
22 that litigates. The Respondent does not dispute that

1 BSLs has an investment or that its dispute does not  
2 derive directly out of its investment. The challenge  
3 relates not to BSLs in that respect, but to BSAM.

4 But it follows that BSAM, standing in BSLs's  
5 shoes, likewise has a dispute deriving directly out  
6 of its investment.

7 That's all we wanted to say about  
8 Objection 2, and Ms. Hyman, then, will take on the  
9 baton for the following objections.

10 MS. HYMAN: So, we're going with the  
11 original order in which the objections are put in the  
12 objections, so Number 3 is denial of benefits, and  
13 Number 4 will be abuse of process, just to avoid  
14 confusion.

15 So, denial of benefits, that objection is  
16 under Article 10.12 of the TPA, which as Respondent  
17 told us, authorizes each State Party to deny the  
18 benefits of the Chapter Ten of the TPA to an investor  
19 of the other party that is an enterprise of such  
20 other party if the enterprise has no substantial  
21 business activities in the territory of the other  
22 party, and persons of a non-party or the denying

1 Party own or control the enterprise.

2           So, Respondent alleges that BSLs's wholly  
3 owned by a Japanese corporation, which we accept, and  
4 does not have any discernible operations in the U.S.  
5 And, therefore, Panama has elected to invoke Article  
6 10.12 and deny the benefits of the treaty to BSLs.

7           Panama was required to notify the U.S. of  
8 this measure, and it did so on 22nd May 2017, eight  
9 days before the objections of its intention to deny  
10 the benefits of the TPA to BSLs.

11           The Claimants made various points in their  
12 response regarding the timing of Panama's  
13 notification of their reported denial of the benefits  
14 to the USA, and these issues are primarily relevant  
15 to the question of whether denial of benefits is  
16 appropriate for determination under an Article  
17 10.20.5 procedure, but since it's been agreed that  
18 we're going to do that, we don't have any further  
19 comments to make on that, and we'll go straight to  
20 the point in dispute, which is whether BSLs has  
21 substantial business activities in the U.S.

22           Before I do, although the President has



1 indicated that burden of proof is not material, I  
2 wanted to briefly touch on that because we say that  
3 for a preliminary expedited application where a  
4 decision is required, it is important to establish  
5 which Party bears the burden of proof, and Respondent  
6 has accepted an initial burden of proof on this  
7 objection. Respondent says it must first provide  
8 cogent evidence that BSLs has no substantial business  
9 activities in the U.S.

10           It then says that the burden shifts to the  
11 Claimants to prove that BSLs has substantial business  
12 activities in the U.S.

13           Now, Respondent doesn't say what it means by  
14 "cogent." It may be that Respondent means that, once  
15 a Party with the burden of proof has adduced  
16 evidence, which by itself would be sufficient in  
17 principle to prove a fact, then that fact will be  
18 found to have been proved, unless the other party can  
19 adduce evidence the other way. If so, then that's  
20 uncontroversial.

21           But if, instead, Respondent means that the  
22 Party with the burden can adduce evidence that is not

1 sufficient to prove a fact, but that fact can thereby  
2 be found to be proved, then that's not accepted, and  
3 the authority doesn't support that view.

4           If the Respondent wants to deny benefits to  
5 BSLs, it must prove that it is entitled to do so, as  
6 the Tribunal held in *Amto and Ukraine*, which is at  
7 CLA-13, and at Paragraphs 64 to 65. The fact that  
8 the Claimant may be more likely to have relevant  
9 evidence on its business activities doesn't shift the  
10 burden away from the Respondents.

11           And it says in those paragraphs, "however,  
12 when a respondent alleges that the Claimant is of the  
13 class of investors only entitled to the feasible  
14 protection so the Respondent can exercise its power  
15 to deny, then the burden passes to the Respondent to  
16 prove the factual prerequisites of Article 17 on  
17 which it relies." Article 17 is the Article in the  
18 Energy Charter Treaty, with denial of benefits.

19           And then later it says: "Nevertheless, the  
20 relative accessibility of evidence would not seem to  
21 justify any modification to the normal rules  
22 regarding the burden of proof."

1           The Tribunal in Pac Rim held similarly, and  
2 that's CLA-18. I think it's also a Respondent  
3 Exhibit, but I have the Claimants' Number 18, at  
4 Paragraph 4.60.

5           And there it says it is primarily for the  
6 Respondent to establish both as to law and fact its  
7 positive assertion that the Respondent has  
8 effectively denied all relevant benefits under CAFTA  
9 to the Claimant pursuant to CAFTA Article 10.12.2,  
10 and that conversely, it is not primarily for the  
11 Claimant here to establish the opposite as a  
12 negative.

13           In another Energy Charter Treaty case, which  
14 is one of our new authorities, Generation Ukraine and  
15 Ukraine, at Paragraph 15.7, the Tribunal said--I'll  
16 just wait for it to come up because you don't have  
17 it. "Furthermore, the burden of proof to establish  
18 the factual basis for third country control, together  
19 with the other conditions, falls upon the State as  
20 the party invoking the right to deny conferred by  
21 Article 1(2). This is not, as the Respondent appears  
22 to have assumed, the jurisdictional hurdle for the

1 Claimant to overcome in the presentation of its case;  
2 instead, it is a potential filter on the  
3 admissibility of claims which can be invoked by the  
4 Respondent State."

5 "The Respondent's assertion that the  
6 Claimant has failed to provide sufficient evidence  
7 with regard to third country control and substantial  
8 business activities is therefore inapposite; and,  
9 when coupled with the paucity of the Respondent's own  
10 factual submissions on these issues, demonstrates the  
11 weakness of this admissibility objection."

12 The authorities the Respondent relies on to  
13 support its contention that it's the Claimants who  
14 must prove denial of benefits does not apply  
15 to--sorry, he must prove that denial of benefits does  
16 not apply to BSLs don't assist it because they don't  
17 deal with burden of proof on denial of benefits, and  
18 they've got RLA-60, which is Tokios Tokelés and  
19 Ukraine, and that case concerns circumstances where  
20 the Tribunal found that it had to take a view  
21 necessarily based on secondary and circumstantial  
22 evidence, since direct evidence is out of reach

1 because the evidence in question related to personal  
2 actions of the President of Ukraine, which was not  
3 available to the Claimant.

4 But, in any case, it was not necessary for  
5 the Tribunal to make any final determination about  
6 the actions of the President of Ukraine because that  
7 evidence was just part of the Claimants' case on the  
8 State actions generally.

9 And that's not the case here. Respondent  
10 needs to clearly make out its case on BSLs's business  
11 activities, and the Tribunal needs to make a final  
12 determination on its activities.

13 Direct evidence is not out of reach. Some  
14 direct evidence was included in the request, and in  
15 the submission to ICSID of 25th October 2016, such as  
16 the FIRESTONE Trademark License Agreement, which is  
17 BSLs's License Agreement, C-48, and the  
18 Agreement--and that agreement is governed by U.S.  
19 law, subject to the jurisdiction of U.S. courts and  
20 is clear evidence of activity in the U.S. by BSLs.  
21 And, of course, much more evidence has since provided  
22 by the Claimants.

1           Exhibit RLA-60 is Alpha Projektholding and  
2 Ukraine. Respondent refers us to Paragraph 236,  
3 which restates the generally accepted principle that  
4 the burden of proof rests upon the Party alleging the  
5 fact. This is, of course, correct, that the  
6 Claimants bear the burden of proving the claims they  
7 have made, and they will do so at the merits stage of  
8 these proceedings, but at this stage, Respondent has  
9 alleged that BSLS is not entitled to the benefits of  
10 the Treaty.

11           And as the authority in denial of benefits  
12 makes clear, the burden of proof, therefore, rests on  
13 the Respondent to prove that this is the case.

14           In RLA-62, that's an ICJ decision, the case  
15 concerning Ahmadou Sadio Diallo, Guinea and Republic  
16 of Congo. That case is authority for the proposition  
17 that parties should not be expected to prove a  
18 negative.

19           COURT REPORTER: Please slow down. You're  
20 speaking too fast.

21           MS. HYMAN: I'm sorry.

22           RLA-62, it's an ICJ Decision, the Case

1 Concerning Ahmadou Sadio Diallo-Guinea and the  
2 Republic of Congo, and that case is said to be  
3 authority for the proposition that a party should not  
4 be expected to prove a negative. Respondent refers  
5 us to Paragraph 55.

6 This section of the judgment deals with  
7 burden of proof; and, at Paragraph 54, repeats the  
8 general rule; it is for the Party which alleges a  
9 fact in support of its claims to prove the existence  
10 of that fact, so it is Respondent that has the burden  
11 of proving that it is entitled to deny the benefits  
12 to BSLS.

13 The Court continued: "The determination of  
14 the burden of proof is in reality dependent on the  
15 subject matter and the nature of each dispute brought  
16 before the Court. It varies according to the type of  
17 facts which it is necessary to establish for the  
18 purposes of the decision of the case."

19 Paragraph 55: It cannot, as a general rule,  
20 be demanded of the applicant that it prove the  
21 negative fact which it is asserting. Presumably,  
22 Respondent's point here is it can't be asked to prove

1 a negative. If BSLS has no substantial business  
2 activities, then Respondent wouldn't be able to  
3 produce evidence of them, and, indeed, that is what  
4 Respondent attempts to do when it produces results of  
5 database searches in which BSLS doesn't have much  
6 presence. But Respondent can't discharge its burden  
7 of proof by ignoring the evidence that Claimants do  
8 submit, and as I stated, Amto and Ukraine directly  
9 considers this issue and states that the burden does  
10 not shift to the Claimants just because the Claimant  
11 is more likely to have relevant evidence on this than  
12 the Respondent.

13           The Claimants have submitted a substantial  
14 quantity of evidence to demonstrate BSLS's  
15 substantial business activities, but it's not for  
16 Claimants to prove that it has such activities;  
17 rather, it's for the Respondent to prove that the  
18 evidence put forward by the Claimants does not amount  
19 to substantial business activities in the U.S., such  
20 that the benefits of the TPA can be properly denied  
21 to it, and they can't do this.

22           There is some debate as heard this



1 morning--rather this afternoon, actually--between the  
2 Parties on the level of activity required to be  
3 substantial. Respondent says that the level of  
4 activity is important, consistent with the ordinary  
5 meaning of the word "substantial," but it cites no  
6 authority and what the appropriate level is.

7           In *Amto Ukraine*, CLA-13, the Tribunal  
8 determined there at Paragraph 69 that "substantial,"  
9 in this context, means of substance and not merely of  
10 form. It does not mean large, and the materiality  
11 not the magnitude of the business activity is the  
12 decisive question.

13           Although the wording of the  
14 denial-of-benefits provision in the ECT is not  
15 identical to that under the TPA, the standard is the  
16 same. The ECT Article 17(1) provides that a  
17 contracting party can deny the advantages or the  
18 relevant part of the ECT to a legal entity if  
19 citizens or nationals of a third State own or control  
20 such entity, and if that entity has no substantial  
21 business activities in the area of the Contracting  
22 Party in which it is organized.

1           While it is true that the Tribunal in Pac  
2 Rim decided that decisions on denial of benefits  
3 under other treaties such as the ECT did not assist  
4 this Decision because the wording of provisions in  
5 the other treaties was different than that in CAFTA,  
6 the Pac Rim Tribunal did not provide any guidance on  
7 the level of activity required, so Amto is all we  
8 have on that.

9           What sort of activities is to be taken into  
10 account? Well, the Parties have broadly agreed on  
11 the factors that previous tribunals have considered  
12 in denial-of-benefits cases, and these includes the  
13 existence of a Board of Directors, employees, a bank  
14 account in the relevant country, payment of taxes in  
15 the relevant country, place of incorporation and  
16 where there is a physical address with a telephone  
17 number and contact details provided to third parties.

18           These factors, however, are not a checklist  
19 of items of which all need to be satisfied before  
20 substantial business activities can be found, so if  
21 it is found that BSLs does not have one of the items  
22 on that list, that doesn't mean that it hasn't

1 established that it has substantial business  
2 activities. The purpose of the criteria is for the  
3 Tribunal to get a general sense of what it is that  
4 BSLS does and whether all of the activities taken  
5 together amount to activities that are substantial.  
6 Respondent relies heavily on its own searches of  
7 corporate and legal databases in which BSLS has  
8 little presence, and ignores the evidence put forward  
9 by the Claimants. Yet, presence in the Respondent's  
10 selection of databases isn't necessary or conclusive  
11 and it's not--and particularly in light of the  
12 evidence that the Claimants have put forward which  
13 clearly demonstrates that BSLS's activities in the  
14 U.S. There's quite a lot of that, so we're not going  
15 through all of it, but I'm going to pick out some of  
16 the highlights and I'm going to use the chart that I  
17 gave out earlier.

18 Pac Rim is the authority of denial of  
19 benefits with the Treaty with language similar to our  
20 Treaty, so it's helpful to look at that one, and it's  
21 helpful to look at Paragraph 4.69 to 4.70, which is  
22 where they have the oral testimony of the Claimants'

1 parent company, and that--I'm just waiting for it to  
2 come up.

3 (Pause.)

4 MS. HYMAN: I think it's helpful to look at  
5 that testimony and then consider how that contrasts  
6 with the evidence that we have here for BSLs.

7 And that's where Mr. Shrake testifying  
8 orally. Now, how many employees did Pac Rim come  
9 in--the Claimant have while it was registered in the  
10 Cayman Islands. It's a holding company. It doesn't  
11 have employees.

12 Did it lease any office space? No.

13 Did it own anything other than the Shares in  
14 the Company it held on behalf of Pacific Rim Mining?  
15 The verb is "being held." It's a holding company.  
16 Its purpose is "to hold." But it did nothing else.  
17 It held those Shares. It didn't own any. That's  
18 what a holding company does.

19 Did it have annual Board Meetings? Yes.

20 Although later in 70, Mr. Shrake confirms  
21 that he clarifies as evidence there was no Board of  
22 Directors, there were no resolutions, there were no

1 meetings. It had no physical existence other than on  
2 the documents that exist.

3           And in its previous--previously, it was  
4 registered in the Cayman Islands before it was  
5 registered in the U.S., and nothing had changed in  
6 its new registration in the U.S.

7           By contrast, looking at our chart, corporate  
8 identity, the fact that -the company has its own  
9 governing mind, Pac Rim had no Board of Directors, no  
10 meetings, no resolutions. BSLs has a Board of  
11 Directors, one of whom is based in the U.S., the  
12 other two are in Japan. The Board of Directors  
13 regularly meets by phone because they're in different  
14 places, and they approve budgets, they discuss, and  
15 they take actions and agree resolutions to be passed  
16 on behalf of BSLs.

17           Bank account: Pac Rim had no bank account  
18 in the U.S. BSLs has a bank account at JPMorgan  
19 Chase in Texas. And one of Claimant's Authorities  
20 goes to that bank account. Respondent says that just  
21 stating that BSLs has a bank account does nothing to  
22 demonstrate the substantial business activities, that

1 it had substantial business activities at the  
2 relevant time.

3 But the authority they refer to, which is  
4 RLA-41, Alps Finance and Slovak Republic, helpfully  
5 provides that Paragraph 223, to substantiate real  
6 economic activities, he should have attached the bank  
7 account documents relating to the time of the events  
8 giving rise to the dispute; i.e., relating to the  
9 time when the receivables were acquired in Slovakia,  
10 and the acquisition was followed by the bankruptcy  
11 proceedings. These or other similar documents would  
12 have established that at the time the entity was  
13 actually conducting real economic activities in  
14 Switzerland. So, a bank statement of the relevant  
15 time--and we have bank statements at Exhibits C-93,  
16 C-120, and C-126, for June 2017, October 2016, and  
17 August 2016, they show substantial business  
18 activities at the time.

19 Employees, Pac Rim had none. BSLs does not  
20 itself employ individuals. That's because BSAM is  
21 the entity in the U.S. that does payroll and Human  
22 Resources for all of the U.S.-incorporated

1 Bridgestone group of companies, so their employees  
2 paid by BSAM who are engaged to spend a certain  
3 amount of their time doing BSLS work. That's Tom  
4 Kingsbury and Jim Crothers.

5 BSLs has officers, like Assistant Secretary  
6 and Assistant Treasurer who play active roles in the  
7 administration of BSLS, and they hire independent  
8 contractors to do their work, lawyers and external  
9 law firms rather than hiring employees to do it.

10 Office space: Pac Rim had none. BSLS's  
11 office is at 535 Marriott Drive, Nashville,  
12 Tennessee.

13 Mr. Akiyama and Mr. Crothers, the Director  
14 and Officer of BSLS, respectively, - worked from that  
15 office. The office address, phone number were given  
16 external parties, like on BSLS's tax returns, and  
17 while space is not formally leased to BSLS, space is  
18 used. Hard copy documents are stored there and in  
19 other Bridgestone offices in Tennessee.

20 Assets: Pac Rim held shares, did nothing  
21 other than that in relation to their shares or  
22 otherwise. BSLS, as I will explain further, owns

1 many assets, trademarks, revenue in U.S. dollars in a  
2 U.S. bank account, and has numerous Licensing  
3 Agreements.

4           As we've been saying a number of times, BSLs  
5 holds the FIRESTONE trademark in jurisdictions  
6 outside of the U.S. There is another Bridgestone  
7 entity that hold the FIRESTONE trademark in the U.S.,  
8 and it performs activities in the U.S. related to  
9 this.

10           - -It has essentially two main functions in  
11 relation to its trademark assets: First, it manages  
12 the trademarks. It files the trademark  
13 registrations, it monitors trademark registrations by  
14 competitors, it protects its trademarks, for example,  
15 by engaging in court proceedings as necessary, like  
16 the one in Panama. It retains and pays for law firms  
17 to do that.

18           Second, it licenses the use of the  
19 trademarks to numerous companies both within the  
20 Bridgestone group of companies and outside it, within  
21 the U.S. and outside it. Most of those agreements  
22 generate royalty payments which are paid into BSLs's



1 U.S. bank account. Some of them don't generate  
2 royalty payments because their purpose is marketing  
3 and brand enhancement.

4           The Respondent doesn't say too much about  
5 the trademark Licensing Agreements Claimants' exhibit  
6 because they're very clear evidence of substantial  
7 business activities in the U.S. So, those are at  
8 C-89. We have a whole lot of them.

9           I don't plan to go through all of them, but  
10 just to have a look at maybe the first one just to  
11 show you what it does and how it works because that's  
12 the core of the BSLS's business, and that's how it  
13 generates income. It licenses the FIRESTONE  
14 trademark for use by other Bridgestone companies such  
15 as BSAM to use the FIRESTONE mark to manufacture and  
16 sell FIRESTONE-branded tires, and non-Bridgestone  
17 companies, and those include agreements with die-cast  
18 model makers, video game producers, and some of the  
19 Licensing Agreements generate income of over five  
20 million dollars a year, and others provide non-  
21 monetary benefits to BSLS such as brand enhancement  
22 and advertising. They're all governed by U.S. law

1 and they're all subject to the jurisdiction of U.S.  
2 courts, and we say that those License Agreements  
3 alone are sufficient to demonstrate that BSLS has  
4 substantial business activities in the U.S.

5           So, looking at the first one, it's dated 1st  
6 of January 2016. In Clause 3 it states that it will  
7 continue for a period of three years, so it was an  
8 agreement in place as at the relevant date of  
9 7th October 2016.

10           The Agreements between BSLS and Bridgestone  
11 Brands, Bridgestone Brands is the U.S. entity that  
12 owns the FIRESTONE trademark in the U.S. and ACME  
13 Trading Co. on the other hand. ACME is a  
14 U.S.-incorporated company that makes die-cast models.

15           In Clause 1, the Agreement grants ACME the  
16 non-exclusive right to use FIRESTONE trademarks on  
17 its die cost models and packaging and advertising  
18 materials related to the models anywhere in the  
19 world, and you can see an example, if you're  
20 interested, at Page 7 of what the model will look  
21 like. In Clause 4, ACME has to account for the  
22 products it sold and traded and paid Firestone and

1 provided models to Firestone; it has to pay a royalty  
2 to Firestone every year.

3           And Clause 30, the governing law is the  
4 State of Tennessee and the United States, and ACME  
5 agrees that the courts of Davidson County in  
6 Tennessee will have jurisdiction to hear any claims.

7           So, it's an agreement made between three  
8 U.S. parties in the U.S., governed by U.S. law,  
9 subject to the jurisdiction of U.S. courts,  
10 generating U.S. dollar income payable by ACME to the  
11 two U.S. entities. And it's clear evidence of  
12 substantial business activities in the U.S.

13           The Respondent says that a license  
14 company--licensing company holding License Agreements  
15 is the same as a holding company holding shares; and,  
16 in both cases, the Companies could exist only on  
17 paper without any substantial business activities.  
18 But they're not equivalent at all. A Licensing  
19 company does not hold Licensing Agreements. It must  
20 negotiate them, draft them, and if necessary,  
21 litigate them. A company that merely holds shares  
22 may simply be named on Share Certificates or in a

1 Company register. That's why it's a holding company.  
2 It holds shares. The word "licensing" necessarily  
3 implies activity, the process of granting a license  
4 in something, here trademarks, to someone else.

5 In any event, the Tribunal in Pac Rim at  
6 CLA-18, Paragraph 4.72, specifically did not decide  
7 that a traditional holding company could never meet  
8 the first condition in CAFTA Article 10.12.2 as to  
9 substantial business activities, noting that the  
10 purpose of holding companies is to be passive, owning  
11 shares in subsidiary companies. There is a specific  
12 commercial purpose to such companies, and it will  
13 usually have a Board of Directors, board minutes, a  
14 continuous physical presence and a bank account.

15 This sort of company which the Pac Rim  
16 Tribunal considered could not meet the requirements  
17 as to substantial business activities would not have  
18 any of those things, and the Claimant in Pac Rim did  
19 not, and was more akin to a shell company with no  
20 geographical location for its nominal, passive,  
21 limited, and insubstantial activities.

22 It doesn't appear that Respondent disputes

1 the fact that there is work to be done by BSLS,  
2 arising out of its trademarks, and trademark License  
3 Agreements. Instead, Respondent's complaint is that  
4 because BSLS retains external legal providers to do  
5 the work, it doesn't do it itself, so they can't be  
6 attributed to BSLS. This doesn't make sense, and  
7 this is unsupported by the authority.

8           The only authority on the question of whose  
9 activities can be considered by a tribunal for the  
10 purposes of establishing substantial business  
11 activities in the context of denial of benefits is in  
12 Pac Rim, in which the Tribunal found that the  
13 activities of the group companies of which the  
14 Claimant was part could not be attributed to the  
15 Claimant. This situation is different. BSLS hires  
16 and pays for lawyers to do its work, to perform the  
17 tasks related to its business activities.

18           The Claimants aren't asking the Tribunal to  
19 attribute activities undertaken by BSAM or BSJ or  
20 other Bridgestone entities to BSLS. They're hiring  
21 law firms in the U.S. to perform work, and that  
22 demonstrates, number 1, that BSLS has work that needs

1 to be done by someone; number 2, that it has assets  
2 and income available to pay for the work to be done;  
3 and, number 3, that it pays for such work to be done  
4 on its behalf. The alternative to hiring law firms  
5 to do the work would be to employ its own lawyers to  
6 do it, and BSLS could do that, but it doesn't.  
7 Instead, it hires independent contractors.

8           First, BSLS has retained Emerson Thomson  
9 Bennett, and you can see the Agreement at C-86.

10 Emerson provides a lawyer, Mallory Smith, to work for  
11 BSLS at BSLS's offices eight hours a day, three days  
12 a week. That agreement was entered into in 2013 for  
13 an initial term of one year, and Mr. Kingsbury has  
14 explained in his Witness Statements that, although  
15 there is no formal document extending the Agreement,  
16 Ms. Smith continues to work three days a week for  
17 BSLS.

18           BSLS has retained Ladas & Parry, a New York  
19 law firm which monitors trademarks in jurisdictions  
20 relevant to BSLS, and provides BSLS with information  
21 on competing registrations. They sometimes supervise  
22 necessary legal action taken in other countries to

1 protect the FIRESTONE trademark. On other occasions  
2 that supervisory work is done by Mr. Kingsbury and  
3 Ms. Smith.

4 BSLs also retains Pillsbury Winthrop Shaw  
5 Pittman in New York to provide corporate legal  
6 services like State reporting, filing requirements  
7 and filing report resolutions. Payment to all of  
8 those law firms can be seen in BSLs's bank  
9 statements. At C-120 for October 2016, you can see  
10 payment of over \$60,000 to Ladas & Parry and about a  
11 small amount to Pillsbury Winthrop.

12 Taxes, Claimants initially provided Form  
13 8453(c), which shows that taxes have been filed in  
14 the amounts for BSLs, which we pretend to show that  
15 taxes were filed in the U.S., but Respondent asked  
16 for the full documents, so we provided those for  
17 2013, 2014, and 2015. For 2016, that is still being  
18 prepared and not yet available.

19 Respondent says that payment of tax in the  
20 U.S. doesn't reveal the existence of substantial  
21 business activities, but Pac Rim said that it did.  
22 The Claimant there didn't pay taxes in the U.S., and

1 it was found that that entity didn't have substantial  
2 business activities, so payment of tax alone may not  
3 amount to substantial business activity, but the  
4 Respondent in Pac Rim argued that non-payment of  
5 taxes was useful evidence that the Company had no  
6 substantial business activities, and determined that  
7 it was a factor in assessing whether the  
8 denial-of-benefits clause had been properly invoked.

9           So, just to conclude this area, the  
10 Respondent has the burden of proving that it is  
11 entitled to deny the benefits of the Treaty to BSLs.  
12 It must prove that BSLs has no substantial business  
13 activities in the U.S. It failed in its objection to  
14 provide evidence of this, simply ignoring what  
15 Claimants have stated and evidence in their request  
16 and letter to ICSID 25 October 2016, and putting  
17 forward irrelevant database searches instead.

18           When Claimants responded with a large volume  
19 of evidence demonstrating BSLs's substantial business  
20 activities, Respondent ignored most of it, and its  
21 objection now turns on two points, both of which  
22 cannot succeed.



1           Number 1, the Respondent accepts that  
2 Trademark License Agreements do constitute evidence  
3 of substantial business activities, but not  
4 sufficiently. And they say in their Reply at  
5 Paragraph 76: "The mere existence of Licensing  
6 Agreements between BRIDGESTONE Licensing and other  
7 entities does not alone constitute evidence of  
8 substantial business activities. As discussed, they  
9 generate revenue and/or non-financial benefits of  
10 BSLs, and there are many of them. There are U.S. law  
11 governed agreements, between U.S.-incorporated BSLs  
12 and some non-U.S. entities. They're more than  
13 sufficient on their own, we say, to demonstrate  
14 substantial business activity in the U.S.

15           Some non-U.S. entities, they're more  
16 efficient on their own, we say, to demonstrate  
17 substantial business activity in the U.S.

18           Second, Respondent accepts that some work  
19 needs to be done to BSLs: Trademark management, and  
20 monitoring and work associated with Licensing  
21 Agreements. Respondent's objection here is that the  
22 work is not done by employees of BSLs. Instead, it

1 is primarily done by U.S.-based Contractors who are  
2 retained by and paid for by BSLS out of BSLS's U.S.  
3 bank account.

4           It cannot be the case that, whether or not a  
5 company has substantial business activities comes  
6 down to whether or not they choose to have employees  
7 or hire contractors. Either way, there are tasks  
8 that need doing, and BSLS pays for them to be done.

9           Unless there are questions, I'm going to go  
10 to--

11           PRESIDENT PHILLIPS: I'm just going to ask  
12 you, can we deduce from all this evidence why it is  
13 that BSLS should choose to carry out its activities  
14 in the United States rather than, say, in Japan?

15           MS. HYMAN: I think originally it was  
16 historical because the Firestone company, which is  
17 what BSLS originally was, was a U.S. company, and  
18 that's how they did it, and that's how it continues  
19 to be once the Firestone company was taken over by  
20 Bridgestone. BSJ and Firestone agreed when they had  
21 that merger that America would continue to be the hub  
22 of Firestone activities, and that's just how it is.

1           PRESIDENT PHILLIPS: Thank you very much.

2           MS. HYMAN: Turning to abuse of process, the  
3 objection here is based on Panama's extraordinary  
4 argument that BSLS acted abusively by paying an  
5 amount that Panama ordered it to pay. And it's not  
6 based here on any treaty provision. There is a  
7 treaty provision which is like this, which is denial  
8 of benefits, and that's the treaty provision that  
9 normally deals with treaty-shopping. So, this is an  
10 objection outside of the Treaty.

11           And the objection has been difficult for us  
12 to understand, and it's not being very clearly  
13 articulated, but yesterday Ms. Silberman said that  
14 the abuse-of-process objection is confined to one  
15 narrow issue. Did the Claimant do something after  
16 the dispute was foreseeable to improve its  
17 jurisdiction? What remains unclear is still what  
18 BSLS is said to have done after the dispute was  
19 foreseeable to improve its jurisdiction that is  
20 abusive.

21           The situation we have here is that, before  
22 this dispute arose, in 2001, BSLS was incorporated in

1 the U.S., and the IP owned by previous Firestone  
2 entities was assigned to it. So, from that day, BSLS  
3 had an investment in Panama. It owned the FIRESTONE  
4 trademark in Panama.

5 The U.S. and Panama began negotiations on  
6 the TPA in around 2005. It was signed in 2007, and  
7 it came into force in 2012. So, although it would  
8 have been permissible for BSLS to have been  
9 incorporated in the U.S. in order to be able to  
10 benefit from the TPA before a dispute was  
11 foreseeable, that is not what happened here because  
12 BSLS was incorporated before the TPA was even  
13 contemplated.

14 We don't understand that there's been any  
15 suggestion by the Respondent that BSLS does not have  
16 a qualifying investment in Panama. So, the date of  
17 entry into force of the TPA in October 2012, at that  
18 date, BSLS had the benefits of the TPA with regards  
19 to its investment in Panama.

20 Now, Panama is purported to deny the  
21 benefits of the TPA to the BSLS, and that's why we  
22 say that these two objections are linked because,

1 other than the denial of benefits which is based on  
2 BSLs's activities in the U.S. and which obviously  
3 only arose in the context of this arbitration, BSLs  
4 considered itself and was protected by the benefits  
5 of the TPA with regards to its investment in Panama.  
6 As Respondent points out, BSJ, a company incorporated  
7 in Japan, which owns the BRIDGESTONE trademark, does  
8 not have the benefits of an investment treaty.

9           So, when the Panamanian Supreme Court held  
10 BSJ and BSLs jointly and severally liable for the  
11 damages--the judgment is at C-27, and you can see the  
12 jointly and severally liable part at Page 53, but I  
13 think you're aware of it--BSLs and BSJ, after  
14 spending two years trying to overturn the Supreme  
15 Court Judgment, had to decide between themselves  
16 which entity would pay. There are a number of  
17 reasons why it makes sense for BSLs to pay, and I  
18 will briefly mention those shortly, but I think we  
19 say, and I think the Respondent says, that the  
20 Tribunal doesn't need to consider those because the  
21 fact remains that BSLs was ordered to pay and it did  
22 pay.

1           The only question for the Tribunal is the  
2 very narrow one, which the President set out  
3 yesterday: If you have two Parties who are  
4 corporately linked, against whom a judgment has been  
5 given and under which they're jointly and severally  
6 liable and one is covered by a guarantee and the  
7 other isn't, the obvious thing would seem to be that  
8 the Company that's covered by the guarantee pays.  
9 So, there might be a simple issue, you said, as to  
10 whether if that's a true analysis, that's an abuse of  
11 process.

12           I think the Respondent says that simply  
13 making the choice was abusive. Yesterday, they said,  
14 in making the choice here, what the Claimants did was  
15 to choose voluntarily between the two Parties, one  
16 that didn't have a claim and one that needed to be  
17 able to establish loss in order to be able to bring a  
18 claim in the first place, and they chose the entity  
19 that possibly might have a claim under the TPA if it  
20 established loss. They chose the situation that  
21 wasn't already covered by the TPA at that point in  
22 time because the loss wasn't suffered. They chose

1 voluntarily to assume that loss and, in doing so,  
2 committed an abuse of process. It's still unclear  
3 what is abusive.

4           Is it the fact that two Parties jointly and  
5 severally liable chose between themselves which Party  
6 would make the payment? If so, is it said that  
7 someone other than those two companies should have  
8 made that choice? If so, who? What would have been  
9 the non-abusive choice? Is it no payment by BSLs at  
10 all? Is it payment of half? If the answer is that  
11 only payment by BSJ would have been non-abusive, why?  
12 Presumably because Respondent says BSJ is the more  
13 logical choice. That's what they said in their  
14 objections at Paragraph 41, because it's the parent  
15 company that has more money or on their  
16 denial-of-benefits case because BSLs is just a shell  
17 company with no activities at all. They said that in  
18 their objection at 41 as well. But as we believe we  
19 have shown, that's not the case.

20           At the very least, BSLs has a U.S. bank  
21 account which has the funds to pay, and it did pay,  
22 and you can see that at Exhibit C-126.

1           PRESIDENT PHILLIPS: Does that exhibit show  
2 that it paid out of its own funds rather than  
3 provided by the parent?

4           MS. HYMAN: Yes. Yeah, the funds were not  
5 provided by the parent, but that doesn't show that in  
6 the exhibit. It's just a bank statement of BSLs.

7           PRESIDENT PHILLIPS: And the further  
8 question: Do you accept that there may be an issue  
9 when, if and when quantum comes to be dealt with, as  
10 to whether the subsidiary has a right in law to  
11 recover part of the payment it made from its parent,  
12 in which case it might be arguable that it cannot  
13 expect to recover that portion of its payment under  
14 the ICSID guarantee?

15           MS. HYMAN: I think that is something that  
16 could come up. I think that that will depend upon  
17 terms of what's been agreed between BSLs and BSJ,  
18 which is not in evidence right now.

19           PRESIDENT PHILLIPS: Thank you.

20           MS. HYMAN: Is it, then, the fact that the  
21 payment was voluntarily made by either Party rather  
22 than following enforcement proceedings? But it can't



1 be right that a party that pays a court-ordered sum  
2 can be accused of abuse of process if they pay it as  
3 ordered before enforcement proceedings are commenced.

4           Is it the fact, and I think that this is  
5 what the Respondent was getting to earlier, that  
6 payment was made by either Party two years after the  
7 court decision? If so, the Claimants have explained  
8 what they were doing in those two years and actually  
9 Panama knows very well what the Claimant was doing in  
10 those two years because the Claimants were trying to  
11 overturn the court decision by filing two appeal  
12 motions. The first was filed on the 16th of  
13 June 2014, a month after the judgment. That's  
14 Exhibit C-28. The second was filed on  
15 30 September 2014. That's at C-29. The First Appeal  
16 Motion was denied on 28 November 2014. That's at  
17 C-30. And the Second Appeal Motion was held up in  
18 the Panamanian courts for months, and it was not  
19 until 16th of March 2016, almost two years after the  
20 Supreme Court Judgment, that the Decision was issued  
21 and the Appeal Motion was dismissed. That's at C-31.  
22 Following that, in June 2016, Muresa's lawyers

1 contacted Bridgestone's lawyers in Panama requesting  
2 payment, and then payment was made two months later.

3           The Respondent says that "under the  
4 objective standard that the Claimants encouraged the  
5 Tribunal to adopt, the Tribunal doesn't need to  
6 consider the reason why Bridgestone Licensing and not  
7 Bridgestone Corporation chose to pay. But if, in  
8 fact, it considered that issue, it would find that  
9 the only plausible explanation is that Bridgestone  
10 Licensing was attempting to bring itself into  
11 compliance with the TPA's requirements", and that was  
12 at Reply Paragraph 85.

13           And the Respondent spoke this morning about  
14 the objective test in Philip Morris. We have it at  
15 CLA-22, Paragraph 539. The abuse is subject to an  
16 objective test and is seen in the fact that an  
17 investor who is not protected by an investment treaty  
18 restructures its investment in such a fashion as to  
19 fall within the scope of protection of a treaty in  
20 view of a specific, foreseeable dispute.

21           And Ms. Silberman told us yesterday that  
22 "there are many different types of abuse of process,

1 and this is a very specific type, which we will  
2 discuss later. And, as the Claimants themselves  
3 noted in their Reply, this particular type is subject  
4 to an objective standard. That simply has to do with  
5 the timing of a particular set of events which we  
6 will discuss later." We still don't know what the  
7 objective test is, but it's something like: Did the  
8 Claimant do something after the dispute was  
9 foreseeable to improve its jurisdictional case?  
10 That's what we were told yesterday.

11           But even if the Tribunal did consider that  
12 question the Respondent asked at Paragraph 85 of its  
13 Reply, "Why did BSLS pay?" And their answer:  
14 Because it was attempting to bring itself into  
15 compliance with the TPA.

16           What is it that BSLS is said to have done  
17 after the dispute was foreseeable? It paid the  
18 amount it was ordered to pay. According to  
19 Respondent, it did nothing else because, according to  
20 Respondent, BSLS does nothing and never did, and  
21 we've shown already that this is untrue. And the  
22 evidence we submit, we say, in relation to denial of

1 benefits shows that all of the activities that BSLS  
2 did--the License Agreements, instructing law firms,  
3 receipt of royalty payments into its U.S. bank  
4 account--all of that had been done for years. There  
5 is nothing new that BSLS did in the last two years to  
6 bring itself into compliance with the TPA.

7           In any case, BSLS's protections under the  
8 TPA were breached before it made payment, and it  
9 already had the right to bring the claim.

10 Article 10.16 of the TPA provides that Claimant may  
11 submit a claim to arbitration if the Respondent has  
12 breached an obligation under Section A of Chapter Ten  
13 of the TPA, an Investment Authorization, or an  
14 Investment Agreement and the Claimant has incurred  
15 loss or damage by reason of or arising out of that  
16 breach.

17           Respondent says that BSLS only incurred that  
18 loss when it made the payment to Muresa; and, since,  
19 on Respondent's case, BSLS didn't need to make that  
20 payment because BSJ should have made it, BSLS chose  
21 to incur loss, but Respondent doesn't offer any  
22 authority to support this concept of loss because

1 there is none.

2           And they took us this morning to Mobil  
3 Investments Canada, and just to return to that, to  
4 the same paragraph, because that's Paragraph 469.  
5 The authority on this makes it clear that losses  
6 incurred when a liability accrues, not when the  
7 liability is discharged. The tribunal held there  
8 that damages are incurred and compensation is due  
9 when there is a firm obligation to make payment and  
10 there is a call for payments or expenditure or when a  
11 payment to expenditure related to the implementation  
12 of the 2004 guidelines has been made.

13           The first applies here. There was a firm  
14 obligation to pay and a call for payment because the  
15 Supreme Court ordered the payment, and that's when  
16 the liability accrued to BSLS.

17           We've said already that it's not relevant to  
18 consider why BSLS paid instead of BSJ, and the  
19 Respondent seems to agree with that, but to be  
20 complete, the factual allegations Respondent seems to  
21 raise in support of its assertion that the payment  
22 was somehow abusive or artificial are just wrong.

1           Respondent's argument is based on an  
2           assertion that BSLS has no substantial business  
3           activities in the U.S. Respondent says BSLS is a  
4           shell company and so it could not or should not have  
5           paid the damages. But we say BSLS is not a shell  
6           company, and we've explained that in relation to the  
7           denial-of-benefits objection.

8           BSLS is the owner of the FIRESTONE mark  
9           which in Panama and Central and South America  
10          generally is a key brand for Bridgestone. BSLS did  
11          not only therefore have an obligation to pay the  
12          damages but in order to protect its asset in Panama,  
13          the trademark, from enforcement action, it had a  
14          natural commercial incentive to pay. The bank  
15          statement from August 2016, C-126, the month when  
16          BSLS paid the damages award, shows payment from  
17          BSLS's U.S. bank account in the amount of  
18          5.43 million to Muresa. It ended the month still  
19          with 4.67 million in its account. It's not a shell  
20          company.

21          And finally, Respondent says that just the  
22          two-year delay, that alone is sufficient to

1 demonstrate an abuse of process, but we've said what  
2 we were doing in that time. Panama knows what we  
3 were doing in that time. We were trying to overturn  
4 the Supreme Court Judgment. Once all domestic routes  
5 to overturning the Judgment were exhausted, that's  
6 when BSLs and BSJ realized they had no further  
7 recourse, so they paid--well, BSLs paid.

8           The issue of burden of proof, I talked about  
9 it in relation to denial of benefits, but just to  
10 remind everyone that this is Respondent's objection.  
11 Respondent's got to prove it. It's not for Claimants  
12 to prove that the BSLs did not engage in an abuse of  
13 process. Respondent seemed to suggest yesterday that  
14 nobody has the burden of proof on this, saying "it's  
15 not so much that the Respondent is required to prove  
16 anything. The facts essentially speak for themselves  
17 once you look at the timing," but that's nonsense.  
18 Respondent must make out a positive case that the  
19 Claimants have abused process.

20           In addition, as an allegation of abuse of  
21 process is a particularly serious one--

22           The Respondent must make out a positive case

1 that the Claimants have abused process. In addition,  
2 as an allegation of abuse of process is a  
3 particularly serious one, the Respondent must meet a  
4 correspondingly high bar to prove it. Baseless  
5 assertions unsupported by evidence and authority  
6 won't do.

7 MR. WILLIAMS: We're nearly there. We just  
8 have Objection 5.

9 But, yesterday and today, Objection 5 has  
10 developed a new head, so there are now, it is said,  
11 two bits of Objection 5, whereas when we started  
12 yesterday, there was just one, but now we're told  
13 that there is a new aspect or a new head of  
14 Objection 5, which is that the Respondent has not  
15 submitted to hypothetical facts or hypothetical  
16 claims, the hypothetical.

17 Now, this is entirely new. This is not  
18 something that has been asserted. This is not  
19 something that appears in the objections. This is  
20 something that was thought about yesterday and is now  
21 asserted in the Respondent's oral submissions.

22 Now, we say that that is not an appropriate



1 way for an objection to be raised. An objection must  
2 be raised at the outset in order then that there is a  
3 proper due process for dealing with it. This is  
4 something that has been dreamt up on the hoof.

5 But, putting that to one side, it is also a  
6 merits issue. It's a fact issue. It's not an issue  
7 of competence.

8 And, in any event, if you actually, we say,  
9 look at the terms of the Request for Arbitration,  
10 where it is said that these are--at Paragraphs 55 to  
11 58--hypotheticals, it's necessary to look at the  
12 preceding Paragraph 54, and the first sentence of  
13 that paragraph reads: "As a consequence of the  
14 Supreme Court Decision and the penalty imposed  
15 therein, BSAM and BSLs have suffered loss and damage  
16 in excess of \$16 million."

17 So, we say that the hypothetical objection  
18 which raised its head for the first time yesterday  
19 has not been properly raised as an objection, is not  
20 a question of competence in any event even if it were  
21 to be admitted, and is wrong on the facts.

22 The original head of Objection 5 was that

1 we're told that Panama had not consented to  
2 arbitration in relation to measures adopted by other  
3 States; and, in relation to that, then, we would make  
4 five points:

5           Number 1: The TPA does not say that loss  
6 needs to be sustained within the host State to be  
7 recoverable.

8           PRESIDENT PHILLIPS: Are there any  
9 precedents for recovery of loss outside the home  
10 State?

11           MR. WILLIAMS: Well, at Claimant's  
12 Authority 31, which is the S.D. Myers and Canada  
13 Case, that case considered loss and whether loss may  
14 be suffered outside the host State. And, in that  
15 case then, at Paragraphs 117 and 118, it was found  
16 that, where there is a breach of Chapter Eleven,  
17 which was the relevant Treaty in--relevant provision  
18 in that case, and interference with the economic  
19 activity of an investment: "The overall damage to  
20 the economic success of the investor arising from the  
21 Measure adopted by the host State must be examined.  
22 An investor may submit to arbitration a claim that a

1 provision of Chapter Eleven has been breached and  
2 that the investor has incurred loss or damage by  
3 reason of, or arising out of, that breach. To be  
4 recoverable, a loss must be linked causally or  
5 interference with an investment located in a host  
6 State. There is no provision that requires that all  
7 of the investor's losses must be sustained within the  
8 host State in order to be recoverable. The test is  
9 that the loss to the (foreign) investor must be  
10 suffered as a result of the interference with the  
11 investment in the host State."

12           So, we say that is authority that, indeed,  
13 loss which is suffered outside the host State is, in  
14 principle, recoverable, and, indeed, that issue is a  
15 factual one of causation. It is actually not a  
16 question of competence.

17           And that is the third ground, then, that we  
18 would rely on, that the S.D. Myers and Canada Case is  
19 it is a question of competence. As the Claimants  
20 explained in their Rejoinder, they will accept that  
21 they will only be entitled to recover loss to the  
22 extent that they can prove causation and loss, so at

1 the merits stage, of course, that is what they will  
2 need to prove. They will need to prove that the  
3 Panamanian Supreme Court Judgment caused loss in  
4 other States. And they are. That is the issue.  
5 That is a merits issue. But that, we say, is not  
6 something which is properly a question for Expedited  
7 Preliminary Objections.

8 Fourth, as we've discussed, these issues are  
9 innately intertwined, factual issues of causation on  
10 the merits. It's not really amenable to preliminary  
11 summary determination.

12 And then, lastly, that the fifth point I  
13 would make is that the objection that is raised in  
14 relation to this matter really can only be said to  
15 arise in relation to two of the four factors which  
16 are cited at Paragraphs 55 to 58.

17 It might be said to relate or rise in  
18 relation to Paragraphs 56 and Paragraph 57, but it  
19 cannot arise in relation to the factors outlined at  
20 Paragraphs 55 and 58. And, if it was the case, which  
21 we say it isn't and cannot be, but were it to be the  
22 case that the Tribunal concluded that the factors

1 identified at Paragraphs 56 and 57 were not properly  
2 factors that could be taken into account, they were  
3 not properly factors to which Panama had submitted  
4 itself to, nevertheless, the Claimants would have  
5 claims under the factors identified at Paragraphs 55  
6 and 58. It would then be a matter for the Claimants  
7 to show causation and loss relating to those factors.  
8 And again, that is a matter for the merits stage.  
9 It's not a question for now.

10 ARBITRATOR THOMAS: Just on that last point,  
11 I have been struggling with this point.

12 As I understand the objection, the point is  
13 that the terms of the submission to arbitration  
14 before this Tribunal are exclusively concerned with  
15 the actions taken by the Respondent, and you  
16 correctly point out that if there were to be found to  
17 be a breach, then whatever damage is proximately  
18 caused by that would be the subject of a quantum  
19 analysis.

20 But isn't it also a question of law that can  
21 be determined at the jurisdictional stage as to  
22 whether or not certain types of loss cannot be

1 recoverable because the allegation of fact that  
2 you're making is predicated upon the act of some  
3 other sovereign State? In other words, Panama can't  
4 control the other State and Panama isn't  
5 internationally responsible for the other State  
6 unless it falls into quite specific situations  
7 contemplated by the ILC rules on State  
8 Responsibility.

9           So, is that not a question of law that can  
10 be determined at this point which has jurisdictional  
11 consequences?

12           MR. WILLIAMS: Sir, the Claimants would  
13 accept that if there is, to the extent that loss were  
14 to be suffered by reason of actions or measures of  
15 another State, not Panama, were that to be the  
16 case--we do not accept--but were that to be the case,  
17 then we accept that such loss would not then be  
18 recoverable by the Claimants. But it is a question  
19 of fact, then, as to what has caused the loss, to  
20 what extent had these measures resulted in loss, and  
21 that is a factual inquiry.

22           ARBITRATOR THOMAS: Back to my question.

1 The Tribunal can only embark on a consideration  
2 within the four corners of the jurisdiction which is  
3 being vested in it, and if the terms of the Treaty  
4 say that the Tribunal is concerned with the question  
5 of breach by the Respondent and no other State and  
6 there is currently before the Tribunal no evidence of  
7 any other State acting at the behest of Panama, I  
8 must confess that I have difficulties understanding  
9 what the extent of our jurisdictional remit is.

10           It seems clear from the terms of the Treaty  
11 that we focus on what has been done or not done by  
12 Panama, if we have jurisdiction, but I don't  
13 understand how the submission of a claim to this  
14 Tribunal seized under this Treaty authorizes the  
15 Tribunal to engage in an inquiry as to the acts of  
16 other States that might or might not happen as  
17 contemplated in your Request for Arbitration.

18           Does that help in terms of clarifying my  
19 concern?

20           MR. WILLIAMS: Of course, I understand the  
21 point. And, as I said, we would accept that, to the  
22 extent that loss could be said to have been caused by

1 the Measures of other States and, therefore, not  
2 caused by the Measures that we say were taken by  
3 Panama, we accept, then, that such loss would not be  
4 recoverable. We accept that.

5           The question is the factual one: Well, what  
6 loss has been caused by reason of Panama's measures?

7           PRESIDENT PHILLIPS: Could I just take that  
8 a little further?

9           One reading of your claim is that the  
10 wrongdoing of Panama's Supreme Court may lead other  
11 supreme courts to do wrong as well. Now that, it  
12 seems to me, would fall straight into Mr. Thomas's  
13 suggestion that it would be quite wrong for us to be  
14 awarding damages on the hypothesis of wrongdoing by  
15 other States.

16           But let me give you an alternative example.  
17 Let's say that a State has a rule that no company can  
18 do business in its State if it has had a judgment  
19 given against it or any other member of its group in  
20 any other State. Then it seems to me it might be  
21 arguable that a wrongful judgment, which is going to  
22 have the consequence that the Claimant won't be



1 allowed to do business in another State, might be  
2 within the realm of recovery. It wouldn't involve  
3 any assertion that that other State was doing  
4 anything wrong. It was simply exercising its  
5 sovereign right to decide who came within its  
6 boundaries.

7 MR. WILLIAMS: Yes.

8 And, in relation, though, to the first  
9 example you gave of the courts of another country  
10 following the Decision, there is a pattern within  
11 Latin American countries of precedent and of courts  
12 in one country following a precedent established in  
13 other Latin American countries, and we would say then  
14 that that example actually is a question where the  
15 Measure adopted by Panama, therefore, by reason of  
16 that precedent, then operates to result in loss which  
17 can be attributed to Panama.

18 Now, that is the suggestion.

19 PRESIDENT PHILLIPS: Well, isn't that a  
20 suggestion that other supreme courts may start acting  
21 perversely as well?

22 MR. WILLIAMS: It would be a suggestion that

1 other courts would adopt the precedent of what has  
2 happened in Panama. They would follow the precedent.

3 Mr. President--

4 ARBITRATOR GRIGERA NAÓN: Excuse me. So,  
5 what you're saying is that it is not attributing the  
6 damage or the loss to an organ of a foreign State  
7 because it follows specific course of action. You're  
8 attributing that to Panama and not to the other  
9 State.

10 MR. WILLIAMS: In that example, yes.

11 ARBITRATOR GRIGERA NAÓN: Okay.

12 MR. WILLIAMS: Unless the Tribunal has any  
13 other questions, those were the Claimants' opening  
14 submissions.

15 PRESIDENT PHILLIPS: No, we do not have any  
16 other questions. Thank you.

17 (Tribunal conferring.)

18 PRESIDENT PHILLIPS: Is it right that we  
19 should recall that the United States did not wish to  
20 take advantage of its opportunity to make oral  
21 submissions at this stage?

22 MR. BLANCK: Yes, Mr. President, that's

1 correct. We do not wish to make an oral statement,  
2 but we thank the Tribunal for the opportunity.

3 PRESIDENT PHILLIPS: Thank you very much.

4 All right. Then it's time to go home and  
5 come back tomorrow.

6 (Whereupon, at 5:50 p.m., the Hearing was  
7 adjourned until 9:00 a.m. the following day.)

## CERTIFICATE OF REPORTER

I, David A. Kasdan, RDR-CRR, Court Reporter, do hereby certify that the foregoing proceedings were stenographically recorded by me and thereafter reduced to typewritten form by computer-assisted transcription under my direction and supervision; and that the foregoing transcript is a true and accurate record of the proceedings.

I further certify that I am neither counsel for, related to, nor employed by any of the parties to this action in this proceeding, nor financially or otherwise interested in the outcome of this litigation.



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DAVID A. KASDAN