

**IN THE MATTER OF AN ARBITRATION UNDER CHAPTER ELEVEN OF THE
NORTH AMERICAN FREE TRADE AGREEMENT AND THE UNCITRAL
ARBITRATION RULES**

BETWEEN:

UNITED PARCEL SERVICE OF AMERICA, INC.

Claimant/Investor

AND

THE GOVERNMENT OF CANADA

Respondent/Party

INVESTOR'S REPLY TO MEXICO'S ARTICLE 1128 SUBMISSION

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I. Overview

1. This Reply responds to Mexico's submission under NAFTA Article 1128. While Mexico does correct some of Canada's mistakes in interpreting NAFTA, the remainder of its submission is inconsistent with the text and context of the NAFTA provisions at issue and antithetical to NAFTA's objects and purposes.
2. UPS welcomes Mexico's submission that the first step in analyzing an alleged breach of NAFTA Article 1102(2) is to determine if the foreign and domestic investments are in "like circumstances." Mexico's submission confirms that Canada's submission is wrong to allege that the Tribunal's national treatment analysis should begin with the "treatment".
3. However, Mexico's other submissions on the meaning of Article 1102 repeat the same textual and contextual mistakes made by Canada in its submissions. Just like Canada before it, in rejecting the application of the equality of competitive opportunities test to NAFTA Article 1102, Mexico forgets that it endorsed the application of the equality of competitive opportunities test in the *Cross-Border Trucking* case. Just like Canada before it, Mexico's interpretation breaches its GATS commitment to apply the equality of competitive opportunities test to Article 1102.
4. Mexico's submission that NAFTA Chapter 15 somehow replaces the application of the international law on state responsibility to Chapter 11 is equally misplaced. Mexico simply repeats the same groundless arguments made by Canada. Just like Canada, Mexico fails to reconcile its interpretation with the NAFTA text or the GATT Panel decision that addresses the issue. Just like Canada, Mexico fails to explain why the NAFTA's drafters would seek to restrict customary international law rules that apply to those state enterprises and monopolies which also exercise governmental powers.

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5. Mexico's approach to NAFTA Article 1105 is also different from that adopted by Canada. However, while Mexico avoids some of Canada's errors, it mistakes the jurisprudence relating to this obligation. The latter confirms that conduct by a state is arbitrary and a violation of Article 1105 where the state acts based on irrelevant reasons.

II. National Treatment Requires Equality of Competitive Opportunities

A. Mexico's Submission Corrects Canada's Misreading of the Text

6. NAFTA 1102(2) reads as follows:

Each Party shall accord to investments of investors of another Party treatment no less favorable than that it accords, in like circumstances, to investments of its own investors with respect to the establishment, acquisition, expansion, management, conduct, operation, and sale or other disposition of investments.

7. Mexico confirms that an assessment of whether the relevant investments are in "like circumstances" is the first step in an analysis of an alleged breach of NAFTA Article 1102(2).¹ Mexico's submission corrects Canada's mistaken submission that the interpretation of "like circumstances" is dependent on the "treatment" in question.

8. As Mexico implicitly recognizes, Canada's approach suffers from a number of logical errors. First, the text of NAFTA Article 1102 requires that "like circumstances" be determined as a first step. It is only after at least a *prima facie* determination of like circumstances that the nature of the treatment becomes relevant. If "like circumstances" do not exist, the treatment that is being accorded becomes irrelevant.

¹ Mexico says "[t]he relevant investments] are not in like circumstances, and are treated differently, there is no question of a breach because being in like circumstances is the second predicate to Article 1102's operation". Mexico's Article 1128 submission at para. 11.

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9. Second, a violation of national treatment will only occur where the less favorable treatment results in some difference between the investments being compared. A Party cannot be allowed to use the differences resulting from its less favorable treatment to argue that the investments are "unlike".

10. This is precisely what Canada has done in this case. Canada Post and UPS Canada are both "investments". They are both enterprises that earn a return on equity for their sole shareholders, respectively, the Government of Canada and UPS. Both enterprises earn their returns, at least in part, by competing against each other in the market for courier services. Canada has granted Canada Post certain special governmental powers and privileges that are not available to UPS Canada. Those powers and privileges are used by Canada Post in a manner that results in less favorable treatment of UPS Canada.

11. Canada now argues that the fact that UPS Canada does not have the same governmental qualities as Canada Post renders it "unlike". This argument is completely circular. It is the delegation of governmental powers by Canada that is the source of the less favorable treatment. Any violation of national treatment could be excused by Canada's reasoning as the foreign investment will always be "unlike" in some manner due to its less favorable treatment.

12. Third, the interpretation proposed by Canada inevitably leads to an inquiry into the subjective motivations behind the "treatment" that is inconsistent with the text of NAFTA Article 1102. NAFTA, Article 1102 contemplates an objective inquiry into the nature of the investments and of the treatment accorded to them. The reasons behind the differences in treatment are not objective "circumstances" that can fit within the text of the Article.

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B. Equality of Competitive Opportunities is Consistent with The Text of NAFTA Article 1102

13. After correcting Canada's misreading of the text of NAFTA Article 1102 by confirming that the Article requires a tribunal to begin with an assessment of "like circumstances", Mexico then proceeds to repeat some of Canada's mistakes in interpreting other aspects of the Article. Primarily, Mexico mistakenly argues that the Tribunal can only interpret NAFTA Article 1102 as guaranteeing equality of competitive opportunities by "departing from the plain text".² This is incorrect. The Investor's interpretation is the logical result of following the principles in the *Vivanco Convention on the Law of Treaties*.

14. Article 31(1) of the *Vivanco Convention* provides that "A treaty shall be interpreted in good faith in accordance with the ordinary meaning to be given to the terms of the treaty in their context and in the light of its object and purpose." The ordinary meaning of the term "like circumstances" is not self-evident but becomes clear when examined in its context and in the light of the NAFTA's object and purpose.

15. What is self-evident is that the term "like circumstances" cannot have the meaning advocated by Canada. Canada alleges that the appropriate comparator must be the Canadian investment in the "most similar circumstances". The text of NAFTA Article 1102, however, has a threshold of "likeness" to identify the class of relevant Canadian comparators. Once this threshold is met, there is no further search for the most similar comparator.

C. The Context of NAFTA Article 1102 Demonstrates It Guarantees Equality of Competitive Opportunities

16. The context of NAFTA Article 1102 demonstrates the true meaning of "like circumstances" and that the Article guarantees equality of competitive opportunities. The

² Mexico's Article 1128 submission at para. 9.

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other national treatment obligations within the NAFTA are a critical aspect of the context of NAFTA Article 1102. In particular:

- e. The national treatment obligation for investments is reproduced in NAFTA Chapter 14 which addresses financial services. Due to the special sensitivity of the financial services sector, NAFTA's drafters included additional interpretive guidance on the meaning of national treatment for investments in Chapter 14. This interpretive guidance expressly confirms national treatment for investments means a requirement to provide equality of competitive opportunities;
- b. The reservations made to NAFTA Article 1102 demonstrate that it applies to firms in the same economic sector that supply similar services;
- c. The national treatment obligation for cross-border trade in services contains the same "in like circumstances" language as NAFTA Article 1102. The NAFTA Parties have confirmed that "like circumstances" has the same meaning as language in the GATS that also expressly refers to conditions of competition;
- d. NAFTA Article 1505 uses the phrase "in like circumstances" to refer to competing firms;
- e. The NAFTA national treatment obligation for trade in goods incorporates by reference the obligations of GATT Article III and the jurisprudence interpreting it as requiring equality of competitive opportunities. NAFTA Article 1102 is modeled on GATT Article III:4; and
- f. The national treatment obligation for investments in the Canada-US Free Trade Agreement used an explicit GATT-based approach that was implicitly continued in NAFTA.

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1) NAFTA Article 1405 Confirms That Equality of Competitive Opportunities Applies to Investments

17. Neither NAFTA Chapter 11 nor NAFTA Chapter 12 (dealing with Cross-Border Trade in Services) apply to "measures adopted or maintained by a Party to the extent that they are covered by Chapter Fourteen (Financial Services)".³ In order to exclude financial services from the national treatment obligations in NAFTA Chapters 11 and 12, the Parties reproduced these obligations in NAFTA Article 1405 as follows:

1. Each Party shall accord to investors of another Party treatment no less favorable than that it accords to its own investors, in like circumstances, with respect to the establishment, acquisition, expansion, management, conduct, operation, and sale or other disposition of financial institutions and investments in financial institutions in its territory.
2. Each Party shall accord to financial institutions of another Party and to investments of investors of another Party in financial institutions treatment no less favorable than that it accords to its own financial institutions and to investments of its own investors in financial institutions, in like circumstances, with respect to the establishment, acquisition, expansion, management, conduct, operation, and sale or other disposition of financial institutions and investments in financial institutions in its territory.
3. Subject to Article 1404, where a Party permits the cross-border provision of a financial service it shall accord to the cross-border financial service providers of another Party treatment no less favorable than that it accords to its own financial service providers, in like circumstances, with respect to the provision of such service.
18. Paragraphs 1, 2 and 3 of NAFTA Article 1405 thus reproduce the national treatment obligations for both investment and services in NAFTA Articles 1102(1), 1102(2) and 1202(1). Similarly, NAFTA Article 1405(4) reproduces the "best treatment in jurisdiction" requirement for state and provincial measures in NAFTA Articles 1102(3) and 1202(2).
19. At this point, however, the drafters of NAFTA Article 1405 added explanations of these national treatment obligations to provide better guidance to interpreters of these provisions in this critical sector. These explanations are as follows:

³ NAFTA Article 1101(3). See also NAFTA Article 1201(2)(c) for the services exclusion.

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5. *A Party's treatment of financial institutions and cross-border financial service providers of another Party, whether different or identical to that accorded to its own institutions or providers in like circumstances, is consistent with paragraphs 1 through 3 if the treatment efforts equal competitive opportunities.*
6. *A Party's treatment efforts equal competitive opportunities if it does not disadvantage financial institutions and cross-border financial service providers of another Party in their ability to provide financial services as compared with the ability of the Party's own financial institutions and financial service providers to provide such services, in like circumstances.*
7. *Differences in market share, profitability or size do not be and of themselves establish a denial of equality of competitive opportunities, but such differences may be used as evidence regarding whether a Party's treatment efforts equal competitive opportunities.*
- NAFTA Article 1405(5) therefore confirms that the standard of equality of competitive opportunities applies to investments as well as to trade in goods.

20. Canada's NAFTA Statement of Implementation demonstrates that the standard is not confined to Chapter 14 and investments in financial service providers. The Statement emphasizes that Chapter 14 captures "general rules" and the "principle" of national treatment.⁴ The additional explanatory comments on the meaning of national treatment for investments in financial services were added for greater certainty in light of the sensitivity of this sector.

21. As well as confirming that the standard of equality of competitive opportunities applies to investments as well as to trade in goods, NAFTA Article 1405(5) also confirms long-established GATT doctrine that different treatment does not necessarily mean less favorable treatment and, conversely, that identical treatment can result in less favorable treatment.⁵

⁴ The Statement of Implementation says at 172 - 173: "The second objective [of Chapter 14] was to move beyond the [Canada-US] FTA by breaking market access on a set of general rules embracing national treatment, MFN treatment, the right of consumers to purchase financial services on a cross-border basis and the right to market access through the establishment of a commercial presence. (Investor's Book of Authorities Tab 9). The emphasis on defining principles, rather than the a la carte approach taken in the FTA, is path-breaking of the best kind, building on progress made in the Uruguay Round negotiations in drafting a General Agreement on Trade in Services [emphasis added]."

⁵ *UPS v. The Government of Canada*, Reply at para. 537, *Canada Rev.*, GATT Feb. 18, 1992, DS17/R - 39/27, Investor's Book of Authorities (Tab 131) at para. 5.12.

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22. Similarly, NAFTA Articles 1405(6) and (7) confirm that the inquiry into a national treatment violation consists of an examination of competitive disadvantages using evidence such as differences in market share, size or profitability. They also confirm that it is equality of opportunities, not equality of results, that is guaranteed by the national treatment obligation.
23. These explanatory provisions in NAFTA Articles dealing with investments demonstrate that Canada and Mexico are simply wrong when they allege that equality of competitive opportunities is only applicable to trade in goods and has nothing to do with investments.⁶
- ii) *The Reservations To NAFTA Article 1102 Demonstrate That It Applies to Firms in the Same Economic Sector*
24. In Annex II to the NAFTA, the Parties set out their reservations for obligations, including their national treatment and most-favored nation treatment obligations for both Investment and Cross-Border Trade in Services. The many common reservations for both Chapters 11 and 12 demonstrates the fundamental similarity between national treatment for cross-border services trade and investment.
25. Moreover, for each reservation, the NAFTA Parties set out the following information:
- a. The general sector for which the reservation is made (e.g. Transportation);
 - b. The specific sub-sector involved (e.g. Water Transportation);
 - c. The standard industry classification covered by the reservation (e.g. SIC 4543 - Marine Towing Industry);
 - d. The obligation to which the reservation is taken (e.g. national treatment);
 - e. A description of the economic activities covered by the reservation (e.g. "Canada reserves the right to adopt or maintain any measure relating to investment in or provision of maritime cabotage services"); and
 - f. Any existing measures covered by the reservation.

⁶ Mexico's Article 1128 submission at paras. 7 and 10.

26. The use of specific economic sub-sectors to identify reservations to national treatment demonstrates that the identification of the precise economic sector in which the investment operates is the critical first step in the analysis under NAFTA Article 1102. Once firms compete in the same economic sector, then the obligation to provide "treatment no less favorable" applies. Thus, where NAFTA Parties chose not to provide "treatment no less favorable", they identified specific economic sectors and business activities in their Annex II reservations.

iii) NAFTA Article 1202 and the GATS Confirm That "Like Circumstances" Involves Conditions of Competition

27. The national treatment obligation for cross-border trade in services contains the same "like circumstances" formulation as NAFTA Article 1102. NAFTA Article 1202 reads:

1. Each Party shall accord to service providers of another Party treatment no less favorable than that it accords, in like circumstances, to its own service providers.

28. In the NAFTA Chapter 20 state-to-state arbitration in *Cross-border Trucking Services*, all three NAFTA Parties agreed that the meaning of "like circumstances" in NAFTA Article 1202 was the same as "like services and service providers". The Chapter 20 Panel stated:

The Panel, in interpreting the phrase "in like circumstances" in Articles 1202 and 1203, has sought guidance in other agreements that use similar language. The Parties do not dispute that the use of the phrase "in like circumstances" was intended to have a meaning that was similar to the phrase "like services and service providers" as proposed by Canada and Mexico during NAFTA negotiations. Also, the United States contends, and Mexico does not dispute, that the phrase "in like circumstances" is not substantively different from the phrase "in like situations" as used in bilateral investment treaties.⁷

The NAFTA Chapter 20 Panel found simultaneous violations of the national treatment obligations contained in both NAFTA Articles 1202 and 1102 arising from the same US measure. It did so based on an analysis of what it referred to as "similar national

⁷ In the *Matter of Cross-Border Trucking Services* (Secretariat File No. USA-Mex-98-2008-01) Final Report of the Panel, February 6, 2001, Book of Authorities (Tab 106) at para. 249.

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treatment obligations" in GATT Article III and, in particular, the *Section 337* case which first articulated the well-known "equality of competitive opportunities" test.⁸ The NAFTA Chapter 20 Panel specifically discussed the interpretation of NAFTA Article 1102 by reference to "long-established doctrine under the GATT and WTO" that interprets national treatment in goods "to protect expectations regarding competitive opportunities".⁹

29. The language of "like services and service providers" proposed by Canada and Mexico in the NAFTA negotiations, which all three NAFTA Parties agreed was equivalent to "like circumstances", eventually made its way into the GATS. In that agreement, the Parties again expressly confirmed that national treatment requires equality of competitive opportunities - just as the NAFTA Parties had in NAFTA Article 1405. Article XVII of the GATS, entitled National Treatment, reads:

1. ... each Member shall accord to services and service suppliers of any other Member, in respect of all measures affecting the supply of services, treatment no less favourable than that it accords to its own like services and service suppliers.
2. A Member may meet the requirement of paragraph 1 by according to services and service suppliers of any other Member, either formally identical treatment or formally different treatment to that it accords to its own like services and service suppliers.
3. *Formally identical or formally different treatment shall be considered to be less favourable treatment if it modifies the conditions of competition in favour of services or service suppliers of the Member compared to like services or service suppliers of any other Member.*

30. The NAFTA was negotiated concurrently with the GATS and all three NAFTA Parties are also parties to that agreement.¹⁰ The meaning of NAFTA's "like circumstances"

⁸ *In the Matter of Cross-Border Trucking Services* (Secretariat File No. USA-Mex-98-2008-01) Final Report of the Panel, February 6, 2001, Book of Authorities (Tab 106) at para. 251.

⁹ *In the Matter of Cross-Border Trucking Services* (Secretariat File No. USA-Mex-98-2008-01) Final Report of the Panel, February 6, Book of Authorities (Tab 106) at para. 289.

¹⁰ World Trade Organization (WTO) Status of Legal Instruments WTO/Legal/Supplement 3, October 2002, Investor's Book of Authorities, Tab 183.

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language in NAFTA Articles 1202 and 1102 must therefore be consistent with the meaning of national treatment in the GATS.

31. The need for a consistent interpretation between NAFTA Chapter 11 and the GATS is reinforced by the fact that the GATS also applies to investments. The GATS defines "the supply of a service" to include services supplied "by a service supplier of one Member, through a commercial presence in the territory of any other Member".¹¹

32. Canada has made commitments covering the courier sector in the GATS.¹² UPS supplies courier services in Canada through its commercial presence, UPS Canada. Thus, treatment by Canada that "modifies conditions of competition" in favour of Canadian service suppliers violates Canada's GATS commitments in the courier sector.

33. Under NAFTA, the Parties chose to have service suppliers who supply through a commercial presence in the territory protected by NAFTA Chapter 11 rather than NAFTA Chapter 12.¹³ They did so because, unlike the Members of the WTO, the NAFTA Parties had reached an agreement to provide such investments with additional protections (such as protection from expropriation).

34. The NAFTA drafters could not have intended the national treatment protection for investors who supply a service through a commercial presence in the territory of another Party to be lower under the NAFTA than under the GATS. Instead, they must have

¹¹ GATS, Article II(2), Investor's Book of Authorities, Tab 77.

¹² See Section 2 of the Canadian Schedule of Specific Commitments to the GATS, The Legal Texts, The Results of the Uruguay Round of Multilateral Trade Negotiations, World Trade Organization, 15 April 1994, Respondent's Book of Authorities (Tab 10). See also para. 695 of Canada's Counter Memorial: "[Canada has] committed to liberalise the trade in courier services."

¹³ Thus, NAFTA Article 1213(2) excludes from the definition of cross-border trade in services "the provision of a service in the territory of a Party by an investor, defined in Article 1139 (Investment - Definitions) in that territory".

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assumed that by protecting such investments under NAFTA Chapter 11 rather than NAFTA Chapter 12, they were providing a level of protection from violations of national treatment that was at least as strong as the one in the GATS. Measures that modify conditions of competition in favor of domestic service providers must therefore have been assumed to violate Article 1102.

35. Indeed, the NAFTA drafters were under an obligation to ensure that national treatment protection for investors who supply a service through a commercial presence in the territory of another Party was not lower under the NAFTA than under the GATS. Article V of the GATS, entitled "Economic Integration," says:

This Agreement shall not prevent any of its Members from being a party to or entering into an agreement liberalizing trade in services [such as the NAFTA] ... provided that such an agreement ... provides for the absence or elimination of substantially all discrimination, in the sense of Article XVII [the GATS national treatment Article].

Article XVII of the GATS protects equality of competitive opportunities for service providers that supply services through a commercial presence. By interpreting NAFTA Article 1102 of the NAFTA to provide less than that level of protection, Mexico and Canada would be in breach of their obligation in Article V of the GATS.

hy) *NAFTA Article 1505 Uses "In Like Circumstances" to Refer to Competitors*

36. NAFTA Article 1505 states that:

discriminatory provision includes treating:

- (a) a parent, a subsidiary or other enterprise with common ownership more favorably than an unaffiliated enterprise; or
- (b) one class of enterprises more favorably than another, in like circumstances; [emphasis added]

As with Article 1102, the avoidance of "discriminatory provision" requires treatment no less favorable of an enterprise in like circumstances.

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37. NAFTA Article 1502(3)(d) uses the "discriminatory provision of the monopoly good or service" as an example of an anti-competitive practice that may adversely affect an investment of an investor of another Party. By definition, in order to be an anti-competitive practice, the discriminatory provision must involve more favorable treatment of one enterprise that competes with another. The enterprises "in like circumstances" referred to in Article 1505 are therefore competing enterprises.
38. NAFTA Article 1505 also demonstrates that, contrary to Canada's arguments regarding Puroator, a firm does not become "unlike" another firm simply because it is affiliated with a monopoly. Such an interpretation would render Articles 1502(3)(d) and 1505 meaningless as an unaffiliated firm could never be "in like circumstances" with a subsidiary of a monopoly.

v) *NAFTA Article 1102 Tracks The Language of GATT Article III(4)*

39. In NAFTA's Preamble, the NAFTA Parties recognized that they had negotiated NAFTA to "build on their respective rights and obligations under the *General Agreement on Tariffs and Trade ...*". By that point in time, the GATT had achieved tremendous success in reducing economic protectionism in trade in goods. It did so not only by eliminating tariffs and import quotas, but also by requiring that goods receive national treatment once they crossed the border.
40. The national treatment obligation in GATT Article III countered two forms of economic protectionism. First, in Article III:2, it addressed discriminatory taxes. Second, in Article III:4, it addressed discriminatory regulation.¹⁴ At the same time, the GATT allowed for

¹⁴ GATT Article III(4):

The products of the territory of any contracting party imported into the territory of any other contracting party shall be accorded treatment no less favourable than that accorded to like products of national origin in respect of all laws, regulations and requirements affecting their internal sale, offering for sale, purchase, transportation, distribution or use. The provisions of this paragraph shall not prevent the application of

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exceptions to these disciplines for both government procurement and subsidies in Article III:8.¹⁵

41. When NAFTA's drafters negotiated its provisions on trade in goods, they simply incorporated the national treatment obligation in GATT Article III by reference.¹⁶ In doing so, they ensured that they had also incorporated by reference the GATT Article III jurisprudence on "equality of competitive opportunities".

42. However, when negotiating provisions on trade in services and investment, there was no similar agreement to incorporate by reference. For cross border trade in services, Canada and Mexico proposed replacing the GATT Article III "like products" language with "like services and service providers". However, the NAFTA Parties ultimately settled on "like circumstances" language in both NAFTA Articles 1102 and 1202 on the understanding that this was not materially different from that proposed by Canada and Mexico.¹⁷

differential internal transportation charges which are based exclusively on the economic operation of the means of transport and not on the nationality of the product.

¹⁵ GATT Article III:8:

8. (a) The provisions of this Article shall not apply to laws, regulations or requirements governing the procurement by governmental agencies of products purchased for governmental purposes and not with a view to commercial resale or with a view to use in the production of goods for commercial sale.

(b) The provisions of this Article shall not prevent the payment of subsidies exclusively to domestic producers, including payments to domestic producers derived from the proceeds of internal taxes or charges applied consistently with the provisions of this Article and subsidies effected through governmental purchases of domestic products.

¹⁶ NAFTA Article 301(1) reads:

Each party shall accord national treatment to the goods of another Party in accordance with Article III of the *General Agreement of Tariffs and Trade* (GATT), including its interpretive notes, and to this end Article III of the GATT and its interpretive notes or any equivalent provision of a successor agreement to which all Parties are party, are incorporated into and made part of this Agreement.

¹⁷ *In the Matter of Cross-Border Trading Services* (Secretariat File No. USA-Mex-99-2002-01) Final Report of the Panel, February 6, 2001, Book of Authorities (Tab 106) at para. 249.

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43. Indeed, the structure of Article III:4 was clearly the inspiration for NAFTA Article 1102. It reads:

4. The products of the territory of any contracting party imported into the territory of any other contracting party shall be accorded treatment no less favourable than that accorded to like products of national origin in respect of all laws, regulations, and requirements affecting their internal sale, offering for sale, purchase, transportation, distribution or use. ...

44. GATT Article III:4 and NAFTA Article 1102 both have the following similarities:

- a. They identify foreign and domestic economic interests (respectively, products and investments);
- b. They require a party to accord these economic interests "treatment no less favorable";
- c. This "no less favorable" treatment need only be afforded to economic interests that satisfy a "likeness" requirement;
- d. The "no less favorable" treatment must be accorded throughout the time the economic interest continues in the territory (in the case of a product, from its offering for sale through its transportation and distribution to its final use; in the case of an investment, from its establishment through its conduct and operation to its final disposition); and
- e. The obligation is subject to exceptions for government procurement and subsidies.

45. The words "treatment no less favorable" were used in NAFTA Article 1102 as their meaning had been considered extensively in GATT jurisprudence. As set out in the Investor's Memorial, this jurisprudence had interpreted "treatment no less favorable" as requiring equality of competitive opportunities.¹⁸

¹⁸ Investor's Memorial at para. 536.

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v) *NAFTA Article 1102 Follows The GATT-based Approach in the Canada-US Free Trade Agreement*

46. The NAFTA's predecessor agreement, the Canada-US Free Trade Agreement ("FTA"), contained a national treatment obligation for investments that had an express exception for certain public policy objectives that was modeled on the exception to national treatment for trade in goods in GATT Article XX¹⁹. FTA Article 1602 reads:

1. Except as otherwise provided in this Chapter, each Party shall accord to investors of the other Party treatment no less favorable than that accorded in like circumstances to its investors with respect to measures affecting:
 - a) the establishment of new business enterprises located in its territory;
 - b) the acquisition of business enterprises located in its territory;
 - c) the conduct and operation of business enterprises located in its territory; and
 - d) the sale of business enterprises located in its territory. ...

8. Notwithstanding paragraph 1, the treatment a Party accords to investors of the other Party may be different from the treatment a Party accords its investors provided that:

- a) the difference in treatment is no greater than necessary for prudential, fiduciary, health and safety, or consumer protection reasons;
- b) such different treatment is equivalent in effect to the treatment accorded by the Party to its investors for such reasons; and
- c) prior notification of the proposed treatment has been given in accordance with Article 1603.

9. The Party proposing or acceding the different treatment under paragraph 8 shall have the burden of establishing that such treatment is consistent with that paragraph.

47. In debating the meaning of "like circumstances" in the *Cross-border Trucking Services* case, Mexico stated that its "immediate source" was in the corresponding chapter of the

¹⁹ GATT Article XX reads:

Subject to the requirement that such measures are not applied in a manner which would constitute a means of arbitrary or unjustifiable discrimination between countries where the same conditions prevail, or a disguised restriction on international trade, nothing in this Agreement shall be construed to prevent the adoption or enforcement by any contracting party of measures:

- (a) necessary to protect public morals;
- (b) necessary to protect human, animal or plant life or health; ...

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FTA. The United States also argued that the "elaborating language in the FTA" should be used to support the meaning of "like circumstances". Based on these submissions, the Chapter 20 Panel concluded that "the phrase 'like circumstances' may properly include differential treatment under the conditions specified in the FTA".²⁰

48. At the same time, the Chapter 20 Panel recognized that "a broad interpretation of the 'in like circumstances' language could render NAFTA Articles 1202 and 1203 meaningless". It concluded that, when used to justify less favorable treatment, the phrase "in like circumstances" should be interpreted narrowly in the same manner as GATT Article XX.²¹

49. The existence of an exception to national treatment for investments in the FTA modeled on Article XX of the GATT is further evidence that NAFTA's drafters intended to adapt GATT concepts for the new areas of trade in services and investment. NAFTA's drafters chose to eliminate the elaborating language in FTA Articles 1602(8) and (9) as they understood that these exceptions were implicit in the language of "like circumstances".

50. In *Cross-border Trucking Services*, Mexico expressly acknowledged that the strict approach to justification of less favorable treatment set out in the FTA was continued in NAFTA. Its positions in that case are completely inconsistent with the views that it now advocates in its Article 1128 submission.

²⁰ *In the Matter of Cross-Border Trucking Services* (Secretariat File No. USA-Mex-98-2008-01) Final Report of the Panel, February 6, 2001, Investor's Book of Authorities (Tab 106) at pages 249 and 258. The Parties were referring to FTA Article 1402 which has the same wording as FTA Article 1602, except that it relates to services rather than investment.

²¹ *In the Matter of Cross-Border Trucking Services* (Secretariat File No. USA-Mex-98-2008-01) Final Report of the Panel, February 6, 2001, Investor's Book of Authorities (Tab 106) at pages 259 and 260. Articles 1202 and 1203 of NAFTA are the national treatment and most-favored-nation treatment obligations for trade in services.

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D. Relevant Rules of International Law Confirm That Equality of Competitive Opportunities Applies to National Treatment for Investments

51. Article 31(3)(c) of the *Vienna Convention* states that "any relevant rules of international law applicable in the relations between the parties" "shall be taken into account" in interpreting NAFTA Article 1102. In addition, the *Vienna Convention* also directs tribunals that "A special meaning shall be given to a term if it is established that the parties so intended."⁵²

52. Chapters 3, 12, 14 and 15 of the NAFTA are part of the context of Article 1102 while the WTO agreements are relevant rules of international law. Taken together, they establish that NAFTA Article 1102 has a special meaning. The NAFTA drafters confirmed their intention to apply this special meaning by entitling Article 1102 "National Treatment" and by including national treatment as a principle and rule of the NAFTA in Article 102(1).

53. NAFTA's drafters chose to use the heading "National Treatment" for NAFTA Article 1102 and not a heading such as "Non-discrimination Against Aliens". By doing so, they signaled their intention to create a framework for economic integration for the 21st century rather than a codification of 19th century forms of diplomatic protection.

E. Mexico's Submission Overstates The Implications of The Methanex Decision

54. Mexico's submission adopts passages in Canada's *Rejoinder* that rely heavily on certain *obiter* comments in the *Methanex* decision.⁵³ These comments were cited by Canada out of context. In addition, the *Methanex* tribunal was not referred to many of the provisions

⁵² *Vienna Convention*, Article 31(4), *Investor's Book of Authorities* (Tab 59).

⁵³ Mexico's NAFTA Article 1128 submission at para. 10: "Mexico respectfully agrees with the findings of the *Methanex* tribunal, cited in Canada's Reply at paragraphs 62 et seq."

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of NAFTA, the FTA or the comments of the NAFTA Parties in *Cross-border Trucking Services* discussed above. Its failure to consider this context thereby diminishes the authority of certain of its comments regarding the relationship between the GATT and NAFTA Article 1102.

55. In *Methanex*, the tribunal faced a claim that was seriously flawed on numerous levels. The claimant challenged a ban on the fuel additive MTBE, but was not a manufacturer of MTBE. Instead, it manufactured methanol, an ingredient used in the production of MTBE. Thus, the claimant was only indirectly affected by the measure through its general economic impact on upstream suppliers of methanol.

56. To circumvent this fundamental flaw, the claimant argued that both methanol and ethanol were competing "oxygenates" - a claim that the tribunal found was unsubstantiated.²⁴ The claimant then confused equality of competitive opportunities with equality of results. It alleged that the mere fact that there was a difference in the treatment of ethanol and methanol created a *prima facie* violation even though this difference of results was the outcome of a regulatory process that the tribunal found to be fair and non-discriminatory. Each of these flaws in *Methanex'* claims was sufficient to dispose of its case.

57. Nonetheless, the *Methanex* tribunal engaged in a lengthy *obiter* discussion of the relationship between NAFTA Article 1102 and provisions for national treatment in trade in goods found in the GATT and other NAFTA chapters. In doing so, the *Methanex* tribunal correctly emphasized that a claim under NAFTA Article 1102 must be brought for a violation of national treatment of *investments* and not for a claim about treatment of goods sold by an investment. Thus, the fact that the goods produced by *Methanex* were subject to different treatment following their initial sale than the goods produced by ethanol manufacturers could not be a violation of NAFTA Article 1102.

²⁴ *Methanex Corporation v. United States of America*, UNCITRAL Arbitration Proceedings, Final Award on Jurisdiction and Merits, August 3, 2005, 2005 WL 1930817, Investor's Book of Authorities (Tab 171) at Part IV, Chapter B-Page 13.

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58. In making this important distinction between treatment with respect to goods and with respect to investments, the *Mechanex* tribunal also made some regrettable errors. Thus, the tribunal noted that while NAFTA Article 301(2) speaks of "like, directly competitive or substitutable goods", provisions in NAFTA Chapters 7 and 9 referred only to "like goods". It concluded that "like goods" were not a short-hand for "like, directly competitive or substitutable goods".²⁵ In doing so, the tribunal appears to have ignored the extensive GATT jurisprudence interpreting "like product" using a competition based framework even when this phrase does not appear in Articles referring to "directly competitive or substitutable" products.²⁶

59. The *Mechanex* tribunal also observed that the phrase "in like circumstances" was used for NAFTA's trade in services provisions and not in relation to trade in goods.²⁷ This observation disposed of *Mechanex*'s claim based on the treatment of its goods, but it only serves to emphasize that "like circumstances" is equivalent to "like services and service providers" for a claim based on the treatment of either cross-border service providers or investments in the service sector.

60. Indeed, much of the *Mechanex* analysis is consistent with the equality of competitive opportunities approach advanced by UPS. Thus, the *Mechanex* tribunal observed that:

- a. NAFTA's drafters "were fixated in GATT law";²⁸
- b. A violation of NAFTA Article 1102 does not require the demonstration of malign intent;²⁹

²⁵ *Mechanex* Final Award at Part IV-Chapter B-Page 15.

²⁶ Investor's Reply at para. 549.

²⁷ *Mechanex* Final Award at Part IV-Chapter B-Page 17.

²⁸ *Mechanex* Final Award at Part IV-Chapter B-Page 14.

²⁹ *Mechanex* Final Award at Part IV-Chapter B-Page 1.

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- c. Where the government differentiates between two members of a domestic class which serves as the appropriate comparator, the investor is entitled to the most favorable treatment given to the domestic members," and
- d. The market share of domestic producers is evidence to be considered in determining whether a violation had occurred."
61. The *Mecklen* decision cannot be understood as supporting the proposition that no national treatment violation can occur where there are some domestic firms, no matter how small, receiving similar treatment and that are more "like" the foreign firm. Such an interpretation would allow a NAFTA Party to adopt a plainly protectionist practice of excluding foreign firms from a market by conferring special competitive advantages onto a dominant "national champion". As long as some domestic fringe players remained in this market, the government could excuse its conduct by finding some aspect of these fringe players that was more "like" the foreign investor than the national champion.
62. Indeed, this is precisely what Canada has sought to do in this case. The Canadian courier market is characterized by competition between a dominant local firm, Canada Post Corporation, a tier of foreign firms such as UPS, FedEx and DHL, and a third tier of small players that includes the Canadian firm, Camper. The only evidence in the record about Camper is that it has a market share of less than 5% and is privately-owned.
63. Canada Post and its subsidiary, Parcelator, control more than half the market while foreign firms account for an additional 30%. Yet, Canada claims that the appropriate comparator is a fringe player such as Camper as it is privately-owned. This is no answer, however, to UPS' claim that Canada differentiates between two groups of the comparable domestic

³⁰ *Mecklen*, Final Award at Part IV-Chapter B-Page 10.

³¹ *Mecklen*, Final Award at Part IV-Chapter B-Page 9.

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class, government-owned courier companies and privately-owned courier companies. UPS is entitled to the most favorable treatment accorded to any domestic courier companies in "like circumstances", not just to those firms in the "most similar circumstances".

64. Indeed, NAFTA confirms that the fact that a firm is owned by the government rather than a private entity cannot be used to render two investments "unlike". NAFTA Article 1139 defines "investor of a Party" as "a Party or state enterprise thereof, or a national or an enterprise of such Party, that seeks to make, is making or has made an investment". It also defines an "investment" as "an enterprise" regardless of whether it is publicly or privately-owned.²² If the mere fact of ownership by a Party or a state enterprise was sufficient to render investments "unlike", the drafters would not have included Parties and state enterprises together with nationals and private enterprises in the definitions of "investor" and "investment".

65. NAFTA Article 1139 assures that a foreign investment owned by a Party or state enterprise is entitled to treatment no less favorable than a privately-owned domestic investor. The converse is equally true. Privately owned foreign firms are entitled to treatment no less favorable than state enterprises. The existence of government ownership does not automatically render investments "unlike".

F. Equality of Competitive Opportunities Is Consistent With NAFTA's Object and Purpose

66. Article 31(1) of the Vienna Convention directs this Tribunal to consider the meaning of the term "like circumstances" in Article 1102 in light of NAFTA's object and purpose. An interpretation of NAFTA Article 1102 that follows the same conceptual approach for all national treatment disciplines is consistent with NAFTA's objective. NAFTA's

²² NAFTA Article 201 states that "enterprise means any entity constituted or organized under applicable law, ... and whether privately-owned or governmentally-owned..."

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Preamble states that the Parties wished to build upon their respective rights and obligations under the GATT. NAFTA Article 102 identifies national treatment as a fundamental principle and rule applicable to the entire agreement.

67. International investment is fundamentally intertwined with international trade in goods and services. A firm can supply goods and services to a foreign market either by exporting to that market or by establishing a presence in that market through an investment. International investment can also complement international trade by stimulating intra-firm trade in goods and services between the subsidiary and its parent.³³

68. Thus, national treatment disciplines in investment agreements serve to enhance efficiency in the same way as in international trade agreements. As UNCTAD has explained, "the standard of national treatment serves to eliminate distortions in competition and thus is seen to enhance the efficient operation of the economies involved".³⁴

69. UNCTAD has confirmed that the interpretation of national treatment for investments should adopt the equality of competitive opportunities standard used by the WTO:

In relation to FDI, national treatment involves an economic test not dissimilar to that which has motivated its adoption in trade agreements: foreign and domestic investors should be subject to the same competitive conditions on the host country market, and therefore no government measure should unduly favour domestic investors.³⁵

70. Many of the arguments against the equality of competitive opportunities approach made in Canada's submissions, and implicitly endorsed by Mexico, raise undue fears that it will constrain the flexibility of NAFTA governments to preserve the public welfare. These

³³ Michael Trebilcock and Robert Howse, *The Regulation of International Trade* (Routledge, 1999, 2nd ed.), Investor's Book of Authorities (Tab 177) at 337-338.

³⁴ UNCTAD, *National Treatment* (New York: United Nations, 1999), Investor's Book of Authorities (Tab 10) at 3.

³⁵ UNCTAD, *National Treatment*, Investor's Book of Authorities (Tab 10) at 8.

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arguments, however, are based upon a confusion of the notion of equality of competitive opportunities with equality of results. A difference in results that does not involve a difference in competitive opportunities does not need to be justified by a government as necessary to ensure a public policy goal.

71. For example, competing foreign and domestic investors may be subject to a common regulatory scheme for the issuing of environmental permits. The fact that a permit is denied to a foreign investor and granted to a domestic one does not require justification by a government unless the foreign investor also demonstrates that the denial was based on criteria that are not competitively neutral. If foreign and domestic firms have equal opportunities to obtain permits by investing in environmentally sensitive technologies, the difference in licensing outcomes does not deny equality of competitive opportunities.

72. This example demonstrates one of the reasons for the failure of Methanex' claim. Even assuming that Methanex competed with ethanol manufacturers, Methanex did not demonstrate that the differences in regulatory outcomes for methanol and ethanol-based additives were the result of a process that was biased against methanol manufacturers. The tribunal found that the State of California had followed an impartial process based on expert scientific opinion in a sector where Methanex had no legitimate expectation of being free from regulatory review. There was no evidence that environmental pollution from ethanol-based gasoline additives would have been treated any differently than pollution from MTBE.³⁶

73. It is only after an investor has met its burden of demonstrating that the different results stem from different competitive opportunities that the evidentiary burden shifts to the government to excuse this *prima facie* violation of national treatment. At that point, the burden on the government is a strict one that requires it to show that the less favorable treatment is necessary.

³⁶ *Methanex v. U.S. Award*, Investor's Book of Authorities (Tab 171) at Part II, Chapter B, para. 9-12.

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G. *The Equality of Competitive Opportunities Test Has Been Followed By NAFTA Chapter 11 Tribunals*

74. While the NAFTA Chapter 20 Panel in *Cresfordier Trading Services* provided the clearest explanation of NAFTA Article 1102 as protecting expectations of equal competitive opportunities, the same approach has been followed consistently by NAFTA Chapter 11 tribunals. In particular:

- a. *S.D. Myers v. Canada*: The tribunal determined that Myers Canada was in like circumstances with a Canadian state enterprise as they competed in same economic sector for the same customers. Myers Canada was provided less favorable treatment as it was prevented from using its affiliate's U.S.-based processing facilities through an export ban. The Canadian firm had access to its own processing facilities in Canada and was not affected by the ban. The government failed to meet its burden to justify the ban.³⁷

- b. *Pope & Talbot v. Canada*: The tribunal determined that Canada had committed a *prima facie* violation of national treatment by granting Pope & Talbot's Canadian subsidiaries less export quota than certain Canadian competitors. However, it held that Canada met its burden of justifying the difference in treatment as a proportional response that was necessary to respond to the threat of U.S. countervailing duty actions. It is only in considering the proportionality of this justification that the Pope & Talbot tribunal observed that a substantial number of Canadian firms were also treated less favorably than other Canadian competitors.³⁸

³⁷ *S.D. Myers v. Canada*, Final Partial Award, November 13, 2000, WT/34510012; 8 ICSTD Rep. (2000): 40 I.L.M. 1408 (2001) at para. 250 and 251, Investor's Book of Authorities (Tab 4).

³⁸ *Pope & Talbot Inc. v. Canada*, UNCITRAL Arbitration Proceedings, Award on the Merits of Phase 2, April 10, 2001, WT/34776948 at para. 77 and 78, Investor's Book of Authorities (Tab 7). See discussion of this aspect of the decision at para. 587 - 589.

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- c. *Feldman v. Mexico*: The tribunal determined that Feldman's investment was in like circumstances with other Mexican resellers of cigarettes. It found that Mexico accorded the investment less favorable treatment with respect to export taxes and that Mexico did not meet its burden of justifying this less favorable treatment.³⁹ While the *Feldman* tribunal did exclude Mexican cigarette manufacturers from the group of firms "in like circumstances", this only confirms that it adopted a framework of examining competition in the market. Feldman's investment did not compete with Mexican cigarette manufacturers as it offered a wholesale trading service that was completely different from the manufacturing and distribution of goods being performed by the excluded firms.

- d. *Loewen v. United States*: In this case, Loewen's investment was not a competitor of O'Keefe, the U.S. plaintiff in a jury trial against the investment. Rather, Loewen had acquired O'Keefe's business and the trial arose out of a dispute relating to the acquisition.⁴⁰ This was a vendor-purchaser relationship, not a competitive one. Accordingly, the *Loewen* tribunal found there were no "like circumstances".

- e. *ADF v. United States*: The tribunal found that ADF was in like circumstances with U.S. competitors that supplied steel products to construction projects. The Investor challenged a "Buy America" requirement imposed on suppliers to such projects. It failed, however, to demonstrate that the measure disadvantaged it in its competition against American-owned suppliers.⁴¹

³⁹ *Merwin Feldman v. Mexico* ADR (AF)/99/1 Award December 16, 2002, 41 I.L.M. 625 (2003), Investor's Book of Authorities (Tab 8) at para. 170-172 and 176-177.

⁴⁰ *The Loewen Group, Inc. et al v. United States of America*, (Award), (June 26, 2003) 42 I.L.M. 811, [Loewen Award], Respondent's Book of Authorities (Tab 61).

⁴¹ *ADF Group Inc. v. United States of America*, ICSD Case No. ADR(AF)/00/1, Award, January 9, 2003, 2003 WL 2403323, Investor's Book of Authorities (Tab 95) at para. 155-158.

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- f. *GAMI v. Mexico*: The claimant challenged measures by Mexico that provided financial assistance to insolvent competitors in the sugar industry. It failed, however, to demonstrate that a policy of assisting insolvent firms systematically favored any domestic firms over foreign ones. All firms were eligible for the same assistance.⁴

75. The *GAMI* tribunal correctly commented that NAFTA tribunals do not second-guess the wisdom of government policy decisions. A measure may be unwise from a public policy standpoint, but will not trigger a violation of NAFTA Article 1102 unless it also entails a violation of equality of competitive opportunities.

76. In its very brief discussion of this point, rather than explaining that the claimant had failed to demonstrate "less favorable treatment", the *GAMI* tribunal held that the fact that the impugned measures were plausibly related to a public policy objective meant there were no "like circumstances".

77. However, where the measure does violate equality of competitive opportunities, it cannot be saved merely by pointing to some "plausible" public policy objective. As the *Cross-border Trucking Services* Panel noted, based on the language in the FTA, a discriminatory measure can only be justified if the government demonstrates that it is "necessary" to achieve the public policy objective. The *GAMI* tribunal's comments should not be interpreted as disregarding the test set out in *Cross-border Trucking Services, S.D. Myers, Pope & Talbot and Feldman*. In all of these cases, the burden was on the respondent to excuse a *prima facie* violation of national treatment on public policy grounds.

⁴ *GAMI Investments, Inc. v. Government of the United Mexican States*, (November 15, 2000), (Final Award), [GAMI Award] Investor's Book of Authorities (Tab 100) at para. 114.

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III. The Application of National Treatment To Canada Post

A. Chapter 11

78. NAFTA Chapter 11 applies to "measures adopted or maintained by a Party."⁴³ NAFTA does not define the term "Party." However, neither Mexico nor Canada has denied that under the customary international law of state responsibility, all the measures of state organs and all the measures of state agents acting under delegated governmental authority are the measures of a Party. Neither Mexico nor Canada denies that this customary international law is now captured in Articles 4 and 5 of the *ILC Articles on State Responsibility*.
79. Chapter 11 does not say that the meaning of "Party" or the customary international law of state responsibility is affected by Chapter 15. Yet, despite this, Mexico supports Canada in arguing that NAFTA Chapter 15 implicitly removes the application of the customary international law of state responsibility from Chapter 11.⁴⁴
80. Neither Mexico, nor Canada, provide any textual support for their interpretation. Indeed, they overlook the clear textual support applying the international law of state responsibility to Chapter 11:

- a. NAFTA Article 1108 excludes certain forms of state enterprise conduct such as procurement, subsidies and grants from certain Chapter 11 obligations.⁴⁵ If

⁴³ NAFTA Article 1101.

⁴⁴ Mexico Article 1128 submission at para. 5.

⁴⁵ NAFTA Article 1108(7) says that Articles 1102, 1103 and 1107 do not apply to:

(a) procurement by a Party or a state enterprise; or
(b) subsidies or grants provided by a Party or a state enterprise ...

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NAFTA Chapter 11 cannot apply directly to the actions of state enterprises, as Mexico alleges, then there would be no need for the NAFTA drafters to exclude these forms of state enterprise conduct from specific Chapter 11 obligations in this way. Canada's argument that the NAFTA drafters only mentioned state enterprises in NAFTA Article 1108 "for greater certainty"⁴⁶ is absurd. Canada does not explain why there is any need for more certainty in excluding state enterprise conduct through Article 1108 than there is for excluding them from the scope of NAFTA Article 1102.

b. Chapter 10 of the NAFTA limits state responsibility under NAFTA's procurement obligations only to federal level governments or to specifically listed provincial and state government entities. Chapter 10 demonstrates that when the NAFTA drafters wished to limit state responsibility for state enterprise actions they chose to do so explicitly. Furthermore, Canada chose to include, rather than exclude, Canada Post under NAFTA Chapter 10.

c. Canada clearly thought about monopolies and state enterprises during the drafting of the reservations in the NAFTA Annexes,⁴⁷ but chose not to exclude monopolies or state enterprise actions from the scope of Chapter 11.

51. A GATT Panel has previously rejected the argument raised by Mexico that treaty articles specifically addressing monopoly and state enterprise conduct implicitly affect the application of the customary international law of state responsibility to the other articles of the treaty. The Panel rejected Canada's argument that GATT Article XVII, the GATT

Similarly, NAFTA Article 1108(S)(O) says Article 1108(1)(O), (c), (d) and (e), and 3(c) and (b) do not apply to procurement by a Party or a state enterprise.

⁴⁶ Canada's Rejoinder at para. 8.

⁴⁷ See, for example, Canada's inclusion in Annex 1 of measures restricting ownership in certain of its state enterprises from the scope of NAFTA Article 1102.

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equivalent to NAFTA Articles 1502(3)(a) and 1503(2), affected the application of the international law of state responsibility to other GATT Articles.⁴⁸

82. Canada cannot simply dismiss the authority of this decision because it addressed the meaning of a provision in the GATT and not the NAFTA.⁴⁹ The decision of the Panel was not confined to the GATT and applies universally to all treaties. Indeed, the GATT Panel's decision can simply be seen as an application of the universally accepted principle endorsed by the ICJ in the *ELSI* case:

An important principle of international law should not be held to have been tacitly displaced with
by international agreements, in the absence of words making clear an intention to do so.⁵⁰

R. Chapter 15

83. Just as Mexico can point to no text in Chapter 11 in support of its claim that ordinary rules of customary international law do not apply to its interpretation, it can find no textual support in Chapter 15. Although Chapter 15 addresses the conduct of state enterprises and private monopolies, it does so largely to create obligations on the NAFTA Parties relating to the conduct of these entities that go beyond those existing under customary international law. Customary international law does not render NAFTA Chapter 15 *inutile*, it merely clarifies the meaning of some of its obligations.

⁴⁸ *Panel Report on Import, Distribution and Sale of Alcoholic Drinks by Canadian Provincial Marketing Agencies*, L/6304-358/77, adopted March 22, 1984, *Investor's Book of Authorities* (Tab 156), at para. A.37. The Panel rejected Canada's argument that "the clause indicated that activities of marketing boards which did purchase and sell were governed by Article XVII and did not need to be in accordance with other provisions of GATT."

⁴⁹ Canada's Reply at para. 12.

⁵⁰ *Electronicon Steels Spa (ELSI), United States v. Italy*, 1989, ICJ, *Investor's Book of Authorities* (Tab 40), 15 at 42.

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84. NAFTA Chapter 15 addresses distortions in competition created by three very different types of economic agents: purely private actors; all private monopolies and state enterprises; and those specific monopolies and state enterprises that exercise delegated governmental authority. For each type of actor, there is an increasing scope of dispute resolution as the actor assumes greater governmental characteristics.
85. Thus, Article 1501 imposes obligations to proscribe anti-competitive conduct for all businesses, even if they are purely private. States are never responsible for actions of private parties and thus, unsurprisingly, there is no dispute resolution of any kind for Article 1501.
86. Under customary international law, state enterprises are not *ipso facto* agents or organs of the state. Privately-owned monopolies are even less likely to be agents or organs. Yet, NAFTA Chapter 15 imposes obligations on the NAFTA Parties for the conduct of these entities even in circumstances where they are acting in an entirely non-governmental capacity. These obligations are subject to state-to-state arbitration.
87. For example, NAFTA Article 1503(3) creates an obligation on a NAFTA Party to "ensure that any state enterprise that it maintains or establishes accords non-discriminatory treatment in the sale of its goods or services to investments in the Party's territory of investors of another Party" [emphasis added]. Similarly, NAFTA Articles 1502(3)(b), (c) and (d) impose various obligations on a Party to apply measures that ensure that "any privately-owned monopoly" follows similar principles of non-discriminatory treatment even if it does not exercise any governmental authority.
88. The obligations imposed in Articles 1502(b), (c), (d) and 1503(3) can be viewed as rendering the NAFTA Parties responsible for conduct by some non-governmental actors that does not conform with the general principles of non-discriminatory treatment otherwise applicable to governmental actors. Each of these Articles prohibits a specific

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type of discriminatory treatment such as not acting in accordance with commercial considerations, discriminating in the sale of goods or services and anti-competitive conduct.⁵¹

89. At the same time that they were imposing these additional obligations for the conduct of certain purely non-governmental entities, NAFTA's drafters sought to clarify that the Parties remained responsible for the conduct of governmental ones. Thus, Article 1502(3) says:

Each Party shall ensure, through regulatory control, administrative supervision or the application of other measures, that any privately-owned monopoly that it designates and any government monopoly that it maintains or designates:

- (a) acts in a manner that is not inconsistent with the Party's obligations under this Agreement wherever such a monopoly exercises any regulatory, administrative or other governmental authority that the Party has delegated to it in connection with the monopoly good or service, such as the power to grant import or export licenses, approve commercial transactions or impose quotas, fees or other charges; ...

90. Article 1503(2) is identical but for four differences. It applies to state enterprises rather than monopolies; it does not require the authority to be delegated in connection with any monopoly good or service; it illustrates the meaning of governmental authority by referring to any "licenses" rather than "import or export licenses"; and it only requires actions consistent with Chapters 11 and 14 rather than the entire Agreement. Both Articles 1502(3)(a) and 1503(2) are subject to investor-state arbitration.

91. Article 31(3)(c) of the *Vienna Convention on the Law of Treaties* directs that "relevant rules of international law applicable in the relations between the parties" must be "taken into account" in interpreting NAFTA Articles 1502(3)(a) and 1503(2). The customary

⁵¹ Article 1505 confirms that the phrase "non-discriminatory treatment" used in Articles 1502(3) and 1503(3) means "the better of national treatment and most-favored nation treatment, as set out in the relevant provisions of this Agreement". As set out in this submission, it also confirms that anti-competitive conduct proscribed by Article 1502(3)(d), such as the discriminatory provision of the monopoly good or service, is similar to conduct that violates national treatment.

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international law on state responsibility, captured in the ILC's *Articles on State Responsibility*, are such relevant international law rules.

92. Neither Article 1502(3)(a), nor Article 1503(2), say that they affect the application of customary international law rules of state responsibility to NAFTA Chapter 11. On the contrary, they impose an obligation to apply measures, such as regulatory control or administrative supervision, that ensure that monopolies or state enterprises act consistently with NAFTA wherever they exercise delegated governmental authority. This obligation to apply measures can be contrasted with Article 1503(3), which merely requires a Party to ensure non-discriminatory treatment by state enterprises in their sale of goods or services without referring to the application of measures. When undertaken by governmental actors, such discriminatory treatment is already included within the scope of Article 1102.

93. As Canada accepted in its pleadings, Article 5 of the ILC *Articles* is very similar to NAFTA Articles 1502(3)(a) and 1503(2).⁵² Those NAFTA Articles so closely follow Article 5 of the ILC *Articles* that the NAFTA drafters must have had the ILC Article in mind when drafting those NAFTA Articles. In fact, at the time of drafting the NAFTA, the final form of Article 5 of the ILC *Articles* was unknown.⁵³ Under this situation, the

⁵² Canada's Counter Memorial at para. 808. The final form of Article 5 reads:

The conduct of a person or entity which is not an organ of the State under article 4 but which is empowered by the law of that State to exercise elements of the governmental authority shall be considered an act of the State under international law, provided the person or entity is acting in that capacity in the particular instance.

⁵³ The uncertainty surrounding the final form of Article 5 is demonstrated by the difference in the wording between the 1996 draft and the final draft quoted in the preceding footnote. The 1996 draft reads:

The conduct of a person or group of persons shall also be considered as an act of the State under international law if:

- (a) it is established that such person or group of persons was in fact acting on behalf of the State; or
- (b) such person or group of persons was in fact exercising elements of the governmental authority in the absence of the official authorities and in circumstances which justified the exercise of those elements of authority.

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NAFTA defines included Articles 1502(3)(a) and 1503(2) to clarify the circumstances under which the NAFTA Parties were responsible for the acts of monopolies and state enterprises that were also agents of a Party.

94. The customary international law on state responsibility applicable to agents, therefore, *inform* the meaning of NAFTA Articles 1502(3)(a) and 1503(2). The customary international law meaning of the exercise of "governmental authority" is particularly instructive. Recent decisions considering IIT claims confirm the customary international law that action is an exercise of "governmental authority" even if it has commercial features and even if it does not control others.

95. In both *Noble Ventures v. Romania* and *Eurobo v. Poland*, investor-state tribunals considered whether promises in share sale agreements made by state entities with a separate legal personality were attributable to the state. Respondents in both cases argued that they were not attributable because they were commercial conduct by separate legal entities. Both Tribunals rejected the suggestion that there was an absolute distinction between governmental and commercial acts and attributed responsibility.⁹⁶

96. The *Noble Ventures* ICSID Tribunal said the distinction between governmental and commercial acts "plays an important role in the field of sovereign immunity when one comes to the question of whether a State can claim immunity before the courts of another State. However, in the context of responsibility, it is difficult to see why commercial acts ... should by definition not be attributable while governmental acts ... should be attributable."⁹⁷ Similarly, the *Eurobo* Tribunal said the Respondent's submission "lies in the face of well recognized rules and principles of international law."⁹⁸

⁹⁴ *Noble Ventures, Inc. v. Romania* (Award) at para. 83 *Ember's Book of Authorities* (Tab 178); *Eurobo B.V. v. Republic of Poland* (Final Award), 2005 WL 2165281 (August 19, 2005), *Ember's Book of Authorities* (Tab 179) at para. 134.

⁹⁵ *Noble Ventures v. Romania* at para. 82.

⁹⁶ *Eurobo v. Poland* at para. 125.

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97. Unlike the customary international law on attribution of the acts of agents, the customary international law on attribution of the acts of organs was settled at the time the NAFTA was drafted.⁵⁷ There was no doubt that the state was responsible for all the actions of its organs and that any entity, including state enterprises, could be an organ if it was sufficiently part of the State. The accepted rule of attribution applicable to organs is reflected in the ILC Commentary recognizing "the state as a subject of international law is help responsible for the conduct of all the organs... whether or not they have separate legal personality under its internal law."⁵⁸

98. The accepted rule of attribution applicable to organs is also reflected in older decisions, such as *Hertzberg v. Finland*,⁵⁹ in which all the actions of a state enterprise were

⁵⁷ The consistency in views is well represented by the consistency between the ILC Draft Article in 1996, Investor's Book of Authorities (Tab 153) and the final form of the Article addressing attribution for the acts of organs. The 1996 Draft Articles 5 and 6 read:

The conduct of an organ of the State shall be considered as an act of that State under international law, whether that organ belongs to the executive, legislative, judicial or other power, whether its functions are of an international or an internal character, and whether it holds a superior or a subordinate position in the organization of the State

For the purposes of the present articles, conduct of any State organ having that status under the internal law of that State shall be considered as an act of the State concerned under international law, provided that organ was acting in that capacity in the case in question.

The current Article 4 of the ILC Articles also attributes all the conduct of state organs:

The conduct of any State organ shall be considered as an act of that State under international law, whether the organ exercises legislative, executive, judicial or regulatory functions, whatever position it holds in the organization of the State, and whatever its character as an organ of the central government or of a territorial unit of the State.

An organ includes any person or entity which has that status in accordance with the internal law of the State.

⁵⁸ Report of the ILC (2001), Investor's Book of Authorities (Tab 160) at 83, para. 7

⁵⁹ *Hertzberg and Others v. Finland*, Human Rights Committee, Communication No. CCPR/C/15/D/61/1979, April 2, 1982, [1982] UNHRC R. Investor's Book of Authorities (Tab 153) at para. 9.1. The case is discussed at para. 448-449 of UPS' Reply.

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attributed to the state, and the *British Gas Corporation case*,⁶⁰ in which all the Corporation's activities, including its commercial decision to refile female employees at a younger age than male employees, was found to be subject to international human rights law.⁶¹ The accepted rules of attribution applicable to organs is also reflected in more recent decisions under investment protection treaties, such as *Salini v. Morocco*, in which all the actions of a corporation 80% owned by the government were attributed to the state.⁶²

99. Given the settled nature of the customary international law rules on state responsibility applicable to state organs, the NAFTA drafters did not need to clarify in Chapter 15 the circumstances under which the conduct of state enterprises, who were also organs of the state, was attributable to the state. Thus, while Articles 1502(3)(a) and 1503(2) clarified state responsibility for the actions of state agents, no further clarifications were needed for the actions of state organs.⁶³

100. This application of accepted rules of treaty interpretation demonstrates that in interpreting the relationship between NAFTA Chapters 11 and 15, UPS has not, as Mexico alleges, "confuse[d] general principles of State responsibility with precisely worded primary

⁶⁰ *A. Foster and others v. British Gas plc* [1990] ECR I-3313, Investor's Book of Authorities (Tab 181) at para. 18; *A. Foster and others v. British Gas plc* (House of Lords decision), [1991] 2 ILMR 217, Investor's Book of Authorities (Tab 182) at para. 10.

⁶¹ In finding that the Corporation was subject to international law, the House of Lords identified factors that Canada Post also displays. The House said: "... British Gas performed its public service of providing a gas supply under the control of the State. The corporation was not independent; its members were appointed by the State; the corporation was responsible to the minister acting on behalf of the State, and the corporation was subject to directions given by the Secretary of State (at para. 10)." The House of Lords also rejected the Respondent's argument that "[t]he European Court of Justice in its present ruling ... had not clearly provided that institutional indicies carrying out commercial functions were to be regarded as organs of the State (at para. 14)."

⁶² *Salini Constructors S.P.A. and Idemarle S.P.A. v. Kingdom of Morocco*, ICSID Case No. ARB/00/4, Decision on Jurisdiction, July 23, 2001, 2001 WL 34774212, Investor's Book of Authorities (Tab 182) at paras. 33-35. The case is discussed at para. 448-449 of UPS' Reply.

⁶³ It is important to note that the Energy Charter Treaty also has provisions that are similar to NAFTA Articles 1502(3)(a) and 1503(2). See Investor's Book of Authorities (Tab 164).

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obligations.⁶⁴ This application of interpretative rules demonstrates that customary international law rules on state responsibility applicable to state enterprises continue to operate on the primary obligations in NAFTA Chapter 11. Furthermore, the customary international law rules applicable to state agents inform the meaning of key words in NAFTA Articles 1502(3) and 1503(2).

IV. NAFTA Article 1105

101. UPS welcomes much of Mexico's submissions on the meaning of the international law standard of treatment prescribed by NAFTA Article 1105. For example, in describing state action amounting to a breach of Article 1105, Mexico noticeably does not require the state's action to be "agregious" or to demonstrate "bad faith." Mexico, therefore, distances itself from Canada's submissions, early in this arbitration, that state action must fall below the standard prescribed in the *Neer* case before it amounted to a breach of NAFTA Article 1105.⁶⁵
102. Mexico's use of NAFTA Article 1105 decisions to describe the content of customary international law reinforces the role of tribunal decisions in demonstrating the state practice that displays *opinio juris*. As recognized by the ADF Tribunal, in a passage which Canada noticeably overlooks, arbitral case law is a source of customary international law:

We understand Mendez to be saying - and we would respectfully agree with it - that any general requirement to accord 'fair and equitable treatment' and 'full protection and security' must be disciplined by being based upon State practice and judicial or arbitral caselaw or other sources of customary or general international law.⁶⁶

⁶⁴ Mexico's Article 1128 submission at para. 5.

⁶⁵ Canada's Memorial (Jurisdiction Phase) at para. 96.

⁶⁶ ADF, Award, at para. 184.

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103. After recognizing the value of arbitral decisions in describing the content of customary international law, Mexico then incorrectly argues NAFTA Chapter 11 tribunals have "tended to use strong qualifiers to emphasize the strictness of the rule that must be met" in order to find a breach of Article 1105.⁶⁹ For example, Mexico refers to the *Waste Management II* decision as requiring state conduct to be "wholly arbitrary." Mexico overlooks the following passage from *Waste Management II*, quoted by the GAMI Tribunal:

Taken together, the S.D. Myer, Meador, ADF and Loewen cases suggest that the minimum standard of treatment of fair and equitable treatment is indicated by conduct attributable to the State and harmful to the claimant if the conduct is arbitrary, grossly unfair, unjust or illogical, is discriminatory and imposes the claimant to sectional or racial prejudice ...⁷⁰

104. Furthermore, Mexico overlooks decisions, such as *Pope & Talbot*,⁷¹ and *Metalclad*, in which tribunals found that the state failed to meet the Article 1105 standard but did not use extreme adjectives in describing the state's conduct.

105. The *Metalclad* Tribunal considered a claim that Mexico breached its Article 1105 obligations through the actions of one of its municipalities. That municipality was only allowed to consider construction issues when granting or denying building permits to foreign investors. The municipality exceeded that authority when it refused the investor's permit on environmental grounds.⁷² In finding that this amounted to a breach of Article 1105, the Tribunal simply said "[i]none of the reasons [for refusing the permit] included a reference to any problems associated with the physical construction of the landfill or to any physical defects therein" and, therefore, "Metalclad was not treated fairly or equitably under the NAFTA and succeeds on its claim under Article 1105."⁷³

⁶⁹ Mexico's Article 1128 Submission at para. 15.

⁷⁰ *Waste Management II*, Canada's Book of Authorities (Tab 71)(emphasis added), quoted in GAMI, Investor's Book of Authorities (Tab 71) at para. 96.

⁷¹ *Metalclad*, Investor's Book of Authorities (Tab 86) at para. 86. Although the *Metalclad* Award was subsequently partially overturned by a court in British Columbia, the court did not overturn this aspect of the Award.

⁷² *Metalclad*, Investor's Book of Authorities (Tab 86) at paras. 92 - 93 and para. 101.

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106. Similarly, the *Pope & Talbot* Tribunal found Canada breached Article 1105 through threatening the investor, denying its "reasonable requests for pertinent information" and requiring the investor "to incur unnecessary expense and disruption in meeting [the] request for information."⁷¹
107. Contrary to Canada's argument, preventing states from acting in such an arbitrary way does not render every mistake a breach of Article 1105.⁷² Decision-makers are free to make mistakes by acting for relevant but wrong reasons. The *Metalclad* and *Pope & Talbot* decisions demonstrate that the state conduct becomes arbitrary and a breach of Article 1105 when the state acts for no or irrelevant reasons.

All of Which is Respectfully Submitted

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⁷¹ *Pope & Talbot*, Award on the Merits, Phase 2, April 16, 2001, Investor's Book of Authorities (Tab 7) at paras. 177 - 181.

⁷² Canada's *Rajinder* at para. 293: "Contrary to the Claimant's assertions, acting without reason or fact or on the basis of irrelevant considerations do not amount to a breach of a customary rule for the simple reason that they would impose an unacceptable international legal standard on States. Decision-makers must be able to make mistakes without breaching the minimum standard in every instance."