

INTERNATIONAL CENTRE FOR THE SETTLEMENT OF
INVESTMENT DISPUTES

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 In the Matter of Arbitration :
 Between: :
 :
 GABRIEL RESOURCES LTD. and GABRIEL :
 RESOURCES (JERSEY) LTD., :
 : Case No.
 Claimants, : ARB/15/31
 :
 and :
 :
 ROMANIA, :
 :
 Respondent. :
 ----- -x Volume 6

VIDEOCONFERENCE:
HEARING ON THE MERITS AND JURISDICTION

Saturday, October 3, 2020

The World Bank Group

The hearing in the above-entitled matter came on
at 8:00 a.m. before:

PROF. PIERRE TERCIER, President of the Tribunal

DR. HORACIO A. GRIGERA NAÓN, Co-Arbitrator

PROF. ZACHARY DOUGLAS, Co-Arbitrator

Also Present:

MS. SARA MARZAL YETANO
Secretary to the Tribunal

MS. MARIA ATHANASIOU
Tribunal Assistant

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APPEARANCES: (Continued)

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P R O C E E D I N G S

1
2 PRESIDENT TERCIER: Good morning, good
3 afternoon, ladies and gentlemen. It is my pleasure,
4 it is my honor to open Day 6 in the final hearing in
5 the ICSID Arbitration Case 15/31 between Gabriel
6 Resources Limited and Gabriel Resources (Jersey)
7 Limited versus the Government of Romania.

8 I hope you had a good rest. And I express a
9 wish once again that we will have an interesting and
10 valuable session. I would like to stress that up
11 until now I find this Hearing has taken place in a
12 very good spirit, and I would like to thank you. I'm
13 happy with that. And it is, of course, in the
14 interest of everybody.

15 This being said, a few points:

16 First, we have heard that there are no new
17 participants in the club.

18 Secondly, again, our thanks to our Court
19 Reporter, Mr. Kasdan, that sent us yesterday evening
20 the Transcript of Day 5.

21 Three, you have received by our Secretary a
22 written confirmation of the time that has been used

1 and the time that is still to be used by each Party.

2 You had it yesterday, and you made no comment.

3 Three--I don't know about my numbering--you
4 have seen that we have received an answer from
5 Mrs. Tabet from the Canadian Government and she
6 received the Transcript, and thanks for that.

7 A new point, I would like to mention the
8 fact that we will have to decide--to agree, if
9 possible, and to decide, if necessary--on the question
10 of the PHB. I would be very grateful if the counsel
11 could liaise in order to have a first contact in order
12 to see whether they have same views on how this could
13 be done. The Arbitral Tribunal had already a first
14 discussion, but we would like first to have your
15 position and your proposals.

16 Well, are there other points that you would
17 like to raise on Claimants' side?

18 MS. COHEN SMUTNY: No, thank you. Not at
19 this time.

20 PRESIDENT TERCIER: Thank you.

21 On Respondent's side?

22 DR. HEISKANEN: No issues on the

1 examination.

2 PRESIDENT TERCIER: Thank you very much.

3 Mr. Dellepiane.

4 THE WITNESS: (Mr. Dellepiane) Good morning.

5 My name is Santiago Dellepiane.

6 I solemnly declare upon my honor and
7 conscience that my statement will be in accordance
8 with my sincere belief. I will not receive or provide
9 communications of any sort during the course of my
10 examination.

11 PRESIDENT TERCIER: Thank you very much to
12 both of you.

13 The Arbitral Tribunal has ruled on a few
14 items concerning the specificity of this Hearing. I
15 would like to read them to you. It's in Procedural
16 Order No. 33, Paragraph 49: No persons shall be
17 present in the room with the testifying experts.

18 Can you confirm it?

19 THE WITNESS: (Prof. Spiller) Yes, no person
20 is in my room, here.

21 THE WITNESS: (Mr. Dellepiane) The same
22 applies here.

1 PRESIDENT TERCIER: Okay, good.

2 Now, the other point, you have already
3 declared that you will not receive any communication.

4 You shall remain visible at all times during
5 the examination.

6 And the last point, before another one to
7 which I shall come later, the Expert shall not use a
8 virtual background or in any way prevent or limit the
9 recording of the remote venue from which they are
10 testifying.

11 I assume all these points are all clear to
12 you. For you, Mr. Spiller, can you confirm it?

13 THE WITNESS: (Prof. Spiller) I confirm.

14 PRESIDENT TERCIER: Okay. And to
15 Mr. Dellepiane?

16 THE WITNESS: (Mr. Dellepiane) Understood.

17 PRESIDENT TERCIER: Okay.

18 You have prepared for this procedure two
19 Expert Reports. The first one is entitled "Expert
20 Report on Damages" by Pablo T. Spiller and Santiago
21 Dellepiane with Compass Lexecon on the 13th of June
22 2017; and the second entitled "Second Expert Report on

1 Damages" is dated 2nd of November 2018.

2 I would like to add that, concerning the
3 Second Report, you have communicated through your
4 counsel a list of errata for the Report and also a
5 corrected Exhibit C-25 95.

6 My question to you is: Can you confirm the
7 content of these Expert Reports, or do you wish to
8 make further amendments, corrections or add comments?

9 Mr. Spiller?

10 THE WITNESS: (Prof. Spiller) Mr. President,
11 we confirm the content of the Reports as amended in
12 the latest submission and which follows the errata
13 sheet that we provided also to you.

14 PRESIDENT TERCIER: Mr. Dellepiane, you can
15 confirm it?

16 THE WITNESS: (Mr. Dellepiane) Confirmed,
17 and there are no further changes beyond that.

18 Q. Okay. Thank you.

19 The point that two experts are examined at
20 the same time call for a rule, and the Arbitral
21 Tribunal has ruled as follows: Once a question is
22 posed by the cross-examiner in the manner and unless

1 such questions relate to the expertise of a particular
2 expert or to a specific part in the Report prepared
3 only by one author, either expert will be able to
4 answer, but only one of them will be allowed to answer
5 to each question. With the addition to the extent
6 that there are clear and justifiable grounds to do so,
7 this rule will be applied with flexibility.

8 Is the rule clear for you, Mr. Spiller?

9 A. (Prof. Spiller) Yes, sir.

10 PRESIDENT TERCIER: And for you,
11 Mr. Dellepiane?

12 THE WITNESS: (Mr. Dellepiane) Very clear.

13 PRESIDENT TERCIER: Yes.

14 Now, can you tell us just in connection with
15 the reservation made in these rules whether you are
16 both--you co-authored this Report, or are there parts
17 that only one of you had prepared?

18 Mr. Spiller.

19 THE WITNESS: (Prof. Spiller) We are
20 co-authors in the whole--in both Reports in their
21 entirety.

22 PRESIDENT TERCIER: Okay. So I assume it

1 will be in the case also for Mr. Dellepiane. He will
2 confirm it.

3 You know the procedure that will be
4 followed. Normally, there is a direct, but in lieu of
5 the direct, you will make your presentation. I have
6 just been handed the PowerPoint presentation that you
7 have prepared. Then there will be the
8 cross-examination by counsel for Respondent, and then
9 the redirect.

10 And I will add that the Members of the
11 Tribunal have called the right to ask any questions
12 when they consider it could be opportune or useful.

13 Is it clear for you, Mr. Spiller?

14 THE WITNESS: (Prof. Spiller) Yeah, clear.

15 PRESIDENT TERCIER: And Mr. Dellepiane?

16 THE WITNESS: (Mr. Dellepiane) Clear.

17 PRESIDENT TERCIER: Okay. Good. In that
18 case, I--probably you will--no, you will not. In your
19 PowerPoint, could you just shortly introduce yourself
20 which is done in the first pages of your First Report,
21 but if you could in a few words introduce yourself.

22 Mr. Spiller, please.

1 THE WITNESS: (Prof. Spiller) Okay. Thank
2 you.

3 I'm a professor of business and economics.
4 I have been teaching for 40 years. I just retired
5 from teaching and have been involved in leading the
6 international arbitration practice prior--and before
7 at LECG, and for the last years at Compass Lexecon. I
8 have testified in a variety of cases, in mining and
9 energy and commercial arbitration as well.

10 PRESIDENT TERCIER: Thank you very much.
11 Mr. Dellepiane, please?

12 THE WITNESS: (Mr. Dellepiane) Good morning.
13 My name is Santiago Dellepiane again, and my
14 background is in economics and the practice of law and
15 economics. I have been practicing some form of
16 economic business or valuation and damages assessment
17 professionally for more than 20 years.

18 I have been appointed a restructured--expert
19 witness on damages in more than 50 matters, and I have
20 provided testimony or worked in one capacity or
21 another in--particularly in the mining industry--in
22 several cases, including gold and other mining assets.

1 PRESIDENT TERCIER: Thank you very much.

2 If we have no special question from our
3 co-Arbitrators, in that case, Mr. Spiller,
4 Mr. Dellepiane, you have the floor for your
5 presentation. It should not last more than an hour.
6 Please.

7 DIRECT PRESENTATION

8 THE WITNESS: (Prof. Spiller) Many thanks,
9 Mr. President and Members of the Tribunal. Good
10 morning.

11 In today's presentation, we're going to
12 present our framework for damage assessment and
13 respond to some of the criticisms raised by
14 Dr. Burrows. Before we move into damage assessment,
15 I'm going to provide some background on the case as we
16 see it.

17 So, if we go, please, to Slide 3, by now we
18 should be clear that the Claimants have advanced the
19 development of the Project substantially. When I talk
20 about the Projects, I talk about the three projects in
21 this case: Roșia Montană, which is the main Project;
22 Rodu-Frasin; and Tarnita.

1 The extensive amount of development has
2 translated in a substantial amount of Reserves found
3 for Roşia Montană and resources for the other two
4 projects. These Reserves and Resources come from a
5 variety of studies, Feasibility Studies, as well as
6 Technical Reports and geological analysis. You have
7 heard all about that. In our assessment, we look at
8 the Technical Reports, particularly as it relates to
9 Roşia Montană, on the Micon and the SRK Report, as you
10 have heard.

11 Now, because our primary approach to damages
12 consist in the Stock Market approach, we're going to
13 focus a little bit on Gabriel, so let's move to
14 Slide 4, please.

15 Gabriel, as of Date of Valuation, was listed
16 on the main Stock Exchange for mining, which is the
17 Canadian TSX. It was part of one of its main gold
18 indices, the S&P, so-called "S&P/TSX Global Gold
19 Index." This, as of Date of Valuation and I believe
20 until sometime late 2013.

21 Now, this index at the time of Date of
22 Valuation was composed of the largest mining

1 companies. There were 64 in the Index with a medium
2 market cap of 1.2 billion. As of Date of Valuation,
3 Gabriel's market cap was close to \$3 billion. In
4 Slide 52, you could see all the components of the
5 Index. I'm not going to go there for the time.

6 Now, please move to Slide 5.

7 Because of the size of the resources and the
8 market capitalization, Gabriel was followed by a
9 substantial amount of analysts. Now, why is this
10 important? The reason why this is important is
11 because analysts perform an important function, as you
12 heard, in the delivery of information to the public.
13 Analysts perform their independent research on the
14 companies. As it relates to mining companies, they
15 assess the validity of the nature of the reporting by
16 the companies. They also perform Site Visits. They
17 do their own independent study of over and beyond what
18 the companies report. And in that sense, it's an
19 important source of information.

20 Now, we're going to assess damages. We were
21 tasked with assessing damages. And in Slide 6, we
22 provide to you our main instructions. Normally, as is

1 normally the case, we have been instructed on the
2 Claim, on the facts, on Date of Valuation, which, in
3 this case is July 29, 2011. And these are the main
4 instructions. You can view them later.

5 So, let's move forward to our primary
6 approach which is the Stock Market Capitalization
7 Method, and we can go directly to Slide 8.

8 Now, this case provides unique circumstances
9 that facilitate our task as valuers and your task as
10 arbitrators in that Gabriel was publicly traded, and
11 there were in the circumstances which we're going to
12 talk about in a second, makes the stock market
13 capitalization of Gabriel the best assessment or the
14 best reference of value of the Projects.

15 So, what are these features? Well, the
16 first one is that the Projects were Gabriel's only
17 significant asset, so that buying Gabriel--meaning
18 buying Gabriel is tantamount to buying the assets.
19 Buying a share of Gabriel is tantamount to buying a
20 share or a fraction of the assets. In this case, the
21 assets are the Projects.

22 Now, Gabriel, up to Date of Valuation, was

1 actively traded, and more than a million shares of
2 Gabriel traded every day on average up to Date of
3 Valuation.

4 Also, Gabriel had large investment funds,
5 one of the largest gold companies in the world, and
6 other sector specialists as larger holders so that the
7 major holders in Gabriel were sophisticated, as we're
8 going to discuss in a few minutes, and therefore,
9 reasonably well-informed about trends, expectations,
10 and the like.

11 Now, as I mentioned, Gabriel was covered by
12 multiple gold mining sector analysts and was also
13 included in the S&P/TSX Global Gold Index. Now, what
14 this tells you is that the Gabriel stock price
15 incorporated, in essence, all available information
16 and expectation on production, gold price of cost, and
17 the risk. And, as a consequence, the Stock Market
18 Capitalization Approach has two significant advantages
19 over any other approach to assess the value of the
20 Projects:

21 First, the Stock Market Approach is an
22 objective approach, in the sense that it doesn't

1 require any type of assumptions about discount rates
2 or gold prices or production levels or a timeline. In
3 essence, the stock market capitalization of Gabriel
4 represents the consensus of millions of transactions
5 over the shares of what can be thought as the
6 Projects. Now, what that tells you is that
7 the--Gabriel's market capitalization provides a direct
8 assessment of the value of the underlying Project--in
9 this case, of the underlying Projects--and, as a
10 consequence, it is much more reliable than any other
11 method that requires substantial assumptions.

12 Now, let's look at Gabriel's market
13 capitalization up to and circa Date of Valuation.
14 That we can do in Slide 9.

15 As you may have read, we assess the market
16 capitalization of Gabriel as of Date of Valuation not
17 at the exact value that the Company had at the moment
18 of the Date of Valuation, but rather to smooth out any
19 temporary volatility as well as to provide a robust
20 assessment of value. We took a 90-day weighted
21 average going towards Date of Valuation.

22 Now, as you can see in this chart, if we

1 would have taken a different average such as the
2 weighted average from the beginning of the year to
3 Date of Valuation, which is presented here in gray,
4 the assessment of the market capitalization of Gabriel
5 would have been essentially the same. And, similarly,
6 if we would have taken the whole year, the weighted
7 average of the whole year, you would have obtained
8 essentially for all purposes the same approach. So,
9 as a consequence, this assessment of value that we
10 provide based on the stock market capitalization of
11 Gabriel is very robust.

12 Now, based on this approach and based on
13 this 90-day weighted average, we assess damages to
14 Claimants at 3.286 billion.

15 Now, Dr. Burrows raises several comments and
16 criticisms about our approach, and we would like to
17 deal with them now:

█ [REDACTED]

█ [REDACTED]

█ [REDACTED]

█ [REDACTED]

█ [REDACTED]

[REDACTED]

9 Now, Dr. Burrows also raises a few other
10 details about these other assets which are in
11 Slide 11. He talks about value of movable and
12 immovable property. This, in fact, in the balance
13 sheet, shows up in the terms of 53.2 million, but
14 recall that all these 53.2 million are directly
15 related to the Project, 50 or so million dollars are
16 long-term equipment and 3 million are related to the
17 relocation assets. So, these are directly related.

18 He also mentions the Baisoara property.
19 Now, as of Date of Valuation, the Baisoara property's
20 License already expired, but furthermore Baisoara had
21 no resources or Reserves and Gabriel spent I believe
22 .6 million in total. As a consequence, this didn't

1 provide a significant asset as of Date of Valuation.

2 And Dr. Burrows also raises some strategical
3 considerations about the Projects and how they could
4 affect the stock market capitalization, and our view
5 is that, if that was true, which we disagree and we
6 say so in the Report, that they will be all related to
7 the Project. So, we can conclude that the value of
8 the Project's Rights is what drove Gabriel's market
9 cap and there are no other significant assets that
10 need to be taken into account.

11 Now, Dr. Burrows also raises some criticisms
12 about the applicability of the Stock Market
13 Capitalization Approach in this case because he says
14 that--he claims that investors were naive and
15 unsophisticated; and, as of Date of Valuation, there
16 was a speculative bubble. So, let's deal with that
17 first, and let's go to Slide 12, please.

18 As I advanced, there are five, or there were
19 five, substantial investors in Gabriel as of Date of
20 Valuation, and they are presented in this box. These
21 comprise some interesting set of investors with
22 significant stakes, the Paulson and The Baupost Group

1 are well known and are investment funds or hedge funds
2 who have also other investments in gold. They are
3 sector specialists such as Electrum and BSG who also
4 have investments in other gold. And there is
5 obviously the Newmont Mining company, which as you
6 heard is a very large gold-mining company which also
7 had a significant stake.

8 Now, Dr. Burrows makes the point that the
9 Company's--Gabriel's market capitalization was
10 overpriced, and two reasons: One is, as I said, the
11 unsophisticated nature of the investors. Well, I
12 think that we can see that if you have this type of
13 main Shareholders, they are not so unsophisticated or
14 naive, and they're already strategic, and they take
15 their Investment decisions carefully.

16 Now, the other consideration that he raises
17 is the fact that, according to him, there was a
18 speculative bubble in gold which may have led to a
19 significant overprice of these shares.

20 Now, we take exception with the concept of
21 speculative bubble, at least as it relates in this
22 case. If it's the case that they were in a

1 speculative bubble, you will expect that the main
2 Shareholders were sophisticated and obviously involved
3 in gold mining and the like, will try to divest from
4 their shares at least in Gabriel. We don't see any
5 attempt to reduce their stake. Instead, what we saw
6 is that BSG, who as we mentioned is a sector
7 specialist, increased its shares in 2011, first early
8 and then later in 2011 towards Date of Valuation.

9 So, this obviously would not be the case if
10 The Baupost Group thought that gold prices are going
11 to collapse and lead to a collapse in the value of
12 Gabriel.

█ [REDACTED]

[REDACTED]

7 So, we can conclude, therefore, that (1),
8 investors in Gabriel were not naive nor
9 unsophisticated. They were committing resources and
10 maintaining their stakes in Gabriel as of that time,
11 as of Date of Valuation; that they were aware of risks
12 and they were aware of the fact that capital costs
13 increased. As a consequence, we can say that the
14 stock market capitalization provided is a proper
15 assessment of the relevant value of the assets,
16 underlying assets, of the Company.

17 Now, if the stock market functioned instead
18 of based on individual shares, when you buy a stock,
19 you buy a certain number of shares, you can buy one
20 share, but if instead of buying fractional stakes in
21 the Company, you would buy a large blocks of shares,
22 say, at least 50 percent, then the stock market will

1 be providing a direct--a direct reference--a direct
2 value of the underlying assets of the Company.
3 Instead, the stock market provides a direct reference
4 of value how minority shareholders, fractional
5 shareholders perceive the value for them of the
6 underlying assets.

7 As a consequence, we have to make the--a
8 counterfactual assessment for a fair-market valuation
9 of what would a willing buyer pay for the underlying
10 value of the underlying assets when minority
11 shareholders assess for themselves the value as equal
12 to the market capitalization of Gabriel, so that the
13 difference between the two is what is known in the
14 industry as the "acquisition premium."

15 So, let's go to Slide 18.

16 Now, it is well-known that--and it's
17 actually the norm in the mining industry--that
18 transactions for large stakes of mining companies
19 always command a controlled or acquisition premium.
20 And in this chart, we show you all the transactions
21 between 2000 and 2011, which involved more than a
22 50 percent of the shares of mining--a gold-mining

1 company. What you see here is that almost 60 percent
2 of the transactions were in the 20 to 60 percent
3 range, and that is very consistent with our assessment
4 of 35 percent, which is, by the way, the same or very
5 similar range to the one you heard earlier in the week
6 from Behre Dolbear.

7 Now, in this chart, we show three
8 transactions with negative market cap. These were not
9 cash transactions, and that creates problems in
10 computing the premium. But be as it may, Dr. Burrows
11 claims that the academic literature does not support
12 the prevalence of acquisition premium in
13 transactions--in valuation.

14 Let's go to the next slide, please.

15 We've reviewed the six texts that
16 Dr. Burrows presented, and all of them support the
17 prevalence of acquisition premium, and all of them in
18 one way or the other say what it does is to gain
19 control of the target, the acquirer must pay the
20 target shareholder a premium over the current market
21 value, and that you can see in all of them.

22 And not only was it prevalent in the norm

1 and also supported by the academic literature, but
2 also analysts expected that if a transaction will take
3 place that Gabriel will command an acquisition
4 premium.

█ [REDACTED]
█ [REDACTED]

█ [REDACTED] If we go to the next slide,
14 please.

15 So, we start with the 90-day weighted
16 average market capitalization, with that whatever cash
17 equivalent the Company had as of Date of Valuation,
18 which is 183 million, so the remaining is essentially
19 what was the stake of Gabriel in the assets. Recall
20 that Gabriel doesn't have 100 percent of the Project
21 Rights. It has also 80 plus percent as a consequence.
22 This is their stake. And to that we add the

1 acquisition premium for--to obtain what would be the
2 Fair Market Value of the Projects as of Date of
3 Valuation at \$3.286 billion.

4 Now, Mr. Dellepiane will continue with the
5 secondary fair-market-value assessment.

6 THE WITNESS: (Mr. Dellepiane) Thank you,
7 Professor Spiller.

8 Let's turn please to Slide 22. Thank you.
9 The secondary market assessment method of--pardon me,
10 fair-market-value assessment methods consists of the
11 Market Multiples Method and the P/NAV, both of which
12 are secondary but no less important as they confirm
13 and they've allowed us to confirm the damages estimate
14 via the primary method.

15 The first of the two is the Market
16 Multiples. It consists of the value on the basis of
17 publicly traded companies trading in the marketplace
18 as a function of the Reserves and Resources with the
19 ounces of gold of each.

■ [REDACTED]
■ [REDACTED]
■ [REDACTED]

1 tweaks on--I go from Enterprise Value to damages, I
2 will comment on Slide 25 on the Multiple-Based
3 Valuation that Dr. Burrows put together. He begins
4 with our sample of 77 non-producing gold-mining
5 companies. He excludes companies without Reserves,
6 specifically Proven and Probable
7 Reserves--right?--Reserves specifically, projects that
8 are under construction, companies with less than a
9 million ounces of gold reserves, and makes other ad
10 hoc exclusions.

11 Now, the sample of 77 has turned on the
12 basis of these adjustments to a sample of four
13 companies only.

14 And then, to that, he adds two transactions
15 which represent majority stakes, one from 2009 and one
16 from 2013. And one thing I perhaps forgot to mention
17 is that the publicly-traded company values that we
18 obtained in our sample are valued as of the Date of
19 Valuation for the closing price. So, we have
20 contemporaneous valuations according to the market
21 being applied to the ounces of Reserves and Resources
22 of Roşia Montană and the other Gabriel projects,

1 whereas here the 77 companies have been narrowed down
2 to just only four, and two have been added which come
3 from one from two years earlier and one from two years
4 later.

5 Now, in theory, these are six value
6 observations, market value observations that
7 Dr. Burrows considers highly comparable or that he
8 deems comparable. Notwithstanding that, he then
9 proceeds to make some very, very large adjustments to
10 those and very--and these adjustments are actually
11 quite loaded with discretionary inputs. Let me
12 explain Steps 4, 5 and 6 in the next few slides
13 instead of doing it on this particular slide. If we
14 turn to Slide 26, please. The first of these three
15 final steps consists of computing--this is something I
16 have not encountered before, but he computes for each
17 of these six observations on the basis of the public
18 data that they provide a discounted-cash-flow analysis
19 for each of them, not to be confused with the
20 Discounted Cash Flow Analysis that he performs for
21 Roşia Montană. These are DCF analyses for each of
22 these six companies on the basis of what they

1 published.

2 That would be an interesting exercise in
3 itself in order to figure out, okay, this is my DCF,
4 is it calibrated in a way that reconciles back to the
5 market values. But what we see here in the Slide here
6 is that side by side, the market valuations of these
7 companies and next to the DCF valuations no matter if
8 they're higher or lower, they're just completely
9 uncorrelated, they just don't match. Which
10 suggests--well, actually shows, doesn't suggest--but
11 it proves it shows--his DCF valuations of these six
12 companies are completely off. Why exactly? There's a
13 number of possible explanations, but to begin with,
14 those DCF valuations for these six supposed to be
15 comparables are off.

16 Now, the next step that he performs and the
17 reason why he performed these six DCFs, if you're
18 wondering, Slide 27, please, is so that he can or that
19 he can go into the specific parameters of each of
20 these companies, the costs, the Investment amounts,
21 the timeline and so on and modify them one by one to
22 basically turn each of these companies that are

1 supposed to be generally comparable into a mini Roşia
2 Montană. So that, in a way, he basically modifies
3 these DCF valuations to reflect or to make them look
4 more like the Gabriel Project, the main project, the
5 Roşia Montană Project.

6 So, this leads him to then adjust--so, that
7 he compares this DCF, the first one he made with the
8 second one that is adjusted, and this is what is shown
9 in this chart, that the adjustments are sometimes
10 50 percent, there is one that is 8 percent, but the
11 rest are 90 percent, 80 percent 74 percent,
12 74 percent. These are massive adjustments of
13 observed--of DCF that don't match the observed market
14 values that they correspond to, but then they are
15 further adjusted to account for changes in differences
16 supposedly between those and Roşia Montană.

17 Finally, in the next slide, what he does is
18 apply those percentage adjustments obtained before
19 into the market values that he had started with, but
20 once again, I want to emphasize this, in theory, he
21 had started with six value observations that he deemed
22 comparable and then went on to actually make massive

1 adjustments that are reflected in this slide, but
2 these are made, whether they're correct or not, we
3 believe they're not, but independent of that, they are
4 actually made on the based on a DCF model made for
5 each of them that don't actually reconcile to the
6 market valuations, which is what a DCF should do is,
7 to reconcile back to the market valuations. That's
8 the intent of the fair-market-value assessment, after
9 all.

█ [REDACTED]

[REDACTED]

9 Let me turn now to the next of the secondary
10 methods on Slide 32. Thank you. And let's go to
11 Slide 33 directly. Thank you very much.

12 This is our Income Approach valuation. This
13 is--and you've probably seen in our Reports we've
14 spent some time explaining why the market--why the
15 industry uses the price to net asset value, or P/NAV,
16 approach. I will give you a very quick refresher of
17 that.

18 Basically, in a traditional--in a Fair
19 Market Value determination, the key parameters in a
20 Discounted Cash Flow or Income Approach overall can be
21 summarized and simplified to production volumes and
22 costs on the left side of this table; gold prices, in

1 the case of gold sales prices; and the Discount Rate
2 is a critical factor in the Income Approach.

3 And so, in the traditional DCF, where we
4 would use projections of quantities, costs, the
5 amounts of investments, et cetera, it is no different
6 in gold mining. The Feasibility Studies provide that
7 information, typically.

8 With respect to gold prices, a Fair Market
9 Value assessment will require that, as much as
10 possible, we use market-based inputs. That is the
11 whole purpose of doing this, is to not have discretion
12 on the DCF, but to make it as market-based as
13 possible. And so, market or futures prices would
14 typically be employed.

15 And finally, with respect to the Discount
16 Rate, the traditional DCF typically relies on a CAPM,
17 or Capital Asset Pricing Model. And the Capital Asset
18 Pricing Model basically leads, or captures and is
19 based on, the relationship between that particular
20 industry that is being valued and the general equities
21 market.

22 And here is the issue, is that in gold

1 mining--and gold in particular doesn't have a
2 stable--doesn't follow a stable relationship between
3 gold and the general equities markets, and the
4 different analysts use different gold prices and the
5 different analysts use different discount rates and
6 risk assessments for different projects. So, what do
7 the analysts do? It's not us doing this. What do the
8 analysts covering the industry do? They
9 overwhelmingly, in all the analyst reports you will
10 find in mining, the majority, they overwhelmingly use
11 something called P/NAV, and what it does, and the way
12 they implement it is, like I said, using those
13 Feasibility Studies or the Cash Flows using a
14 standardized spot price or a standardized price path
15 for the gold prices and then a standardized Discount
16 Rate.

17 Now, standardizing those inputs allows them
18 to calculate a Net Asset Value, which is a Net Present
19 Value calculation much like in the DCF, but in doing
20 so in a standardized manner, what it allows them to do
21 is say, well, if I have NAV for three different
22 companies, let's say, calculated under the same

1 parameters, but one of them is trading at more than
2 the NAV, the other one is trading at less than the
3 NAV, and the other one is trading at the NAV, I can
4 actually look at them and say, well, which one do I
5 think is more attractive, better valued or better
6 priced or more overvalued or more undervalued? And
7 this allows them, the P/NAV method, to compare across
8 the universe of peers and the peer groups that they're
9 working across and say--and gauge these companies and
10 value them in accordance to a base set of standardized
11 criteria. Think of it as a yardstick DCF.

█ [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

4 Let me turn now--I know we are short on
5 time. I'm going to turn very quickly to a couple of
6 points on Dr. Burrows's discounted cash flow valuation
7 of Roşia Montană and damages.

8 This is Slide 40, please.

9 There are three main things I want to
10 mention: Discount rate, gold price, and timeline.
11 Let me skip the first two, because I have specific
12 slides on those, and mention on timeline that his
13 assumption--I believe my instruction is that the
14 Project would be delayed by, specifically, six years.
15 This is not a sensitivity analysis. His main
16 assumption is a six-year push of the timeline, and
17 that in itself is already reducing the value
substantially, [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

10 On Slide 42, a brief comment on prices.
11 Dr. Burrows's gold price using his DCF is based on two
12 surveys, the average of two surveys. One of them is
13 from 2010. The other one actually has data from 2011.
14 The 2011 survey--his price is \$1,180 based on the
15 average of the two, but the 2011 survey says \$1,310.
16 It's unclear why he would not just take that one to
17 begin with, but continuing, the actual survey
18 says--asks the respondents, who are all gold-mining
19 companies: What considerations are important in
20 determination of price assumptions? 70 percent of the
21 respondents say the current price, and the current
22 price at the Date of Valuation was \$1,629, not \$1,180.

1 The final point is that 80 percent of the
2 respondents' expected gold prices continued to
3 increase. If you look at the survey in more detail,
4 you will see that many of them are projecting prices
5 between \$1,500 and \$2,000 per ounce at the time.
6 Those are the people running DCFs. Those are the
7 people in intermediate and major companies making
8 buying decisions. Actually, this is what they're
9 using to make those decisions, meaning that they will
10 put that in their forecasts, in their NAV
11 calculations, in their cash-flow analyses.

12 Moving on to the final slide of my section,
13 43, this is a comparison of Dr. Burrows's gold price
14 forecast with the futures market. The top dots on
15 this graph show the futures market is the real market
16 of real-world transactions, buying, selling. This is
17 not just a ticker tape. These are real transactions.

18 So, in all the gold price forecasts used in
19 his DCF, it doesn't match up to the spot price. It
20 doesn't conform to the survey that he presents for
21 2011, and it's decoupled from and far away from the
22 market pricing for gold--for future gold at the time

1 of valuation.

2 Back to Professor Spiller for some final
3 comments. Thank you.

4 THE WITNESS: (Prof. Spiller) Thank you very
5 much, Mr. Dellepiane.

█ [REDACTED]

16 Now, we have been also asked to provide a
17 pre-Award interest in Slide 46--please. We have
18 assessed--we were tasked to provide an assessment of a
19 normal commercial rate. We provide two, the LIBOR
20 plus 4 and the Prime plus 2, as they are consistent
21 with the commercial cost of financing for gold
22 companies; also for companies in the EMEA Region or

1 corporations generally rated BB.

2 Now, in contrast, Dr. Burrows advocates for
3 an interest at the Treasury bills' four-week
4 maturation, which is around 0.4 percent. Now, this is
5 not a commercial rate. It's not a rate that companies
6 can obtain financing, and certainly a four-week
7 maturity is unsuitable for the length of this
8 Arbitration.

9 One point throughout this 2.1 is that he
10 also uses simple interest. Simple interest does not
11 exist in commercial transactions, and it's not
12 endorsed by an economic assessment, economic analysis.

13 The last point is, as you may know, the
14 LIBOR may be discontinued in December 2021, so the
15 Prime Rate plus 2 will provide a similar assessment.

16 Now, we have been asked to comment on
17 Dr. Burrows's Second Report, a discussion of the
18 evolution of Gabriel's stock market capitalization
19 post-Date of Valuation, and I would like to deal with
20 that in the last remaining minutes in Slide 48,
21 please.

22 What Dr. Burrows says in his Second Report

1 is that the market capitalization towards the end of
2 2013 of Gabriel can't be reconciled with an evolution
3 of the market capitalization from Date of Valuation,
4 but rather, the actual with what it would have been if
5 the stock of Gabriel would have followed the
6 gold-mining companies indices. Now, as I mentioned,
7 the--Gabriel was in the S&P/TSX Global Gold Index.
8 So, in this chart, what we did is we took what would
9 have been the evolution of Gabriel from Date of
10 Valuation if it would have followed that particular
11 index.

12 Now, he says that the difference between
13 Gabriel's actual market capitalization and that
14 adjusted index can't be reconciled because--as of late
15 2013 because of the decline in the general gold-mining
16 companies' prices and the increasing cost that Gabriel
17 reported in November 2012.

18 And I would like to show you that
19 that's--those two factors, the increasing costs and
20 the decline in the price of gold-mining companies,
21 cannot explain the dramatic reduction that you see
22 here in the value--in the market capitalization of

1 Gabriel.

2 To see that, let's look at, when is it that
3 the market capitalization of Gabriel fell
4 dramatically? And what you see is that, between Date
5 of Valuation and May 2015--sorry--May 15, 2012,
6 Gabriel lost 84 percent of its market capitalization.

7 PRESIDENT TERCIER: Professor Spiller, I'm
8 afraid the time is over. We had now one hour. Would
9 you, in one minute, conclude?

10 THE WITNESS: (Prof. Spiller) Yes, I could.
11 In one minute.

12 In contrast, what you see is that the
13 industry fell by just 32 percent, so it cannot be that
14 the industry explains the dramatic fall in price of
15 Gabriel.

16 The second is that the fall in the price of
17 Gabriel took place several months before the reporting
18 of the increasing costs in November 2012, and that,
19 when the reporting of such increasing costs came, in
20 fact, nothing happened significantly in the market.

21 One last point in the last slide--49,
22 please. In this slide, we present to you all the

1 indices in the record. Dr. Burrows likes the Junior
2 Gold Miners Index to bring forward the market
3 capitalization of Gabriel. We are of the opinion that
4 the Junior Gold Miners Index is not the appropriate
5 representation for Gabriel if you would like to follow
6 what would have been the price of Gabriel, for several
7 reasons. Gabriel was not in the Junior Miners.
8 Gabriel's market capitalization as of Date of
9 Valuation was substantially larger than the largest
10 company in the index, in the Junior Miners Index.

11 Finally, this bringing forward the value of
12 Gabriel as of Date of Valuation using any of these
13 indices cannot represent the Fair Market Value of the
14 Projects at that time because, as I mentioned, this
15 would reflect exclusively the value from a minority
16 shareholder, and you ought to take also into account
17 the Acquisition Premium.

18 That concludes our testimony.

19 PRESIDENT TERCIER: Thank you very much,
20 Professor Spiller and Mr. Dellepiane.

21 Now we turn to the cross-examination. Who
22 will lead it? Dr. Heiskanen, will you?

1 DR. HEISKANEN: Yes, it will be me,
2 Mr. President.

3 PRESIDENT TERCIER: Okay. You have the
4 floor. And, again, you try to find an appropriate
5 time to introduce a short break somewhere.

6 DR. HEISKANEN: Yes, indeed. Thank you.

7 CROSS-EXAMINATION

8 BY DR. HEISKANEN:

9 Q. Professor Spiller and Mr. Dellepiane, good
10 morning to you.

11 A. (Prof. Spiller) Good morning.

12 A. (Mr. Dellepiane) Good morning.

13 Q. The President already explained the
14 logistics of our virtual hearing, and I understand you
15 have been following the Hearing this week, so I don't
16 think we need to revisit the basic rules of how the
17 cross-examination will be conducted.

18 A. (Prof. Spiller) Correct.

19 Q. Okay. Can you tell me when you were
20 instructed in this matter?

21 A. (Prof. Spiller) I believe late 2016.

22 Q. The First Report was then filed on

1 30 June 2017; correct?

2 A. (Prof. Spiller) Yes--yeah.

3 Q. And you were instructed by counsel, White &
4 Case, rather than the Claimants directly?

5 A. (Prof. Spiller) White & Case, correct.

6 Q. Mr. Spiller, have you been previously
7 instructed by White & Case in any arbitration matters?

8 A. (Prof. Spiller) Only--only briefly.

9 Well, actually, we have been instructed in
10 one case, yes. I believe--yeah, but only briefly. It
11 was another ICSID Arbitration. I did not produce a
12 report.

13 Q. And Mr. Dellepiane, the same question to
14 you. Have you been instructed previously by White &
15 Case?

16 A. (Mr. Dellepiane) Previously to the
17 instruction here or--

18 Q. Previously to this instruction here.

19 A. (Mr. Dellepiane) Previously to this
20 instruction, no.

21 Q. Okay. You were instructed by counsel to
22 conduct your damage assessment based on the Valuation

1 Date of 29 July 2011; that's correct?

2 A. (Prof. Spiller) Correct.

3 Q. You have not been instructed to provide a
4 valuation on any other date?

5 A. (Prof. Spiller) No.

6 Q. You have not been instructed to provide a
7 valuation on 6 September 2013?

8 A. (Prof. Spiller) No.

9 Q. Can we go to the Claimants' demonstrative
10 exhibits that were presented in the Claimants' Opening
11 Statement? There were, I believe, nine exhibits, if
12 we could go through them one by one, and I will have a
13 couple of questions on those.

14 Please go on until 8 and 9. Maybe we will
15 stop at 7 first.

16 Were you involved in preparing these
17 exhibits prior to this Hearing?

18 A. (Prof. Spiller) Not personally, no.

19 Q. What do you mean by "personally"?

20 A. (Prof. Spiller) I did not prepare them. I
21 did not review them. I never saw them before they
22 showed up in the Hearing.

1 Q. Can we compare this slide with your Slide--I
2 believe it was 48 of your presentation?

3 A. (Prof. Spiller) Sure.

4 Q. 49. Apologies. 49.

5 It looks very similar, doesn't it?

6 A. (Prof. Spiller) Yes.

7 I believe--if you go to the Claimants'
8 Exhibit, I believe it's truncated for some reason.
9 Can you go to Claimants' Exhibit, please?

10 Q. It's on the screen, is--No. 7 is what you
11 should be seeing--

12 A. (Prof. Spiller) Yeah. And here you see it
13 reaches only to 2013, and Exhibit 40--our Slide 49, as
14 well as 48, goes through 2000--oh, sorry. It's the
15 same. Actually, both go to the same period of time--

16 Q. Yes. Can you show--

17 (Overlapping speakers.)

18 A. (Prof. Spiller) I apologize. Yes.

19 Q. Apologies. Can you show Claimants'
20 Demonstrative 7 instead of 8, on the right-hand side?

21 A. (Prof. Spiller) Yeah. My apologies. They
22 seem very similar.

1 Q. You say you were not involved in preparing
2 this Exhibit 7?

3 A. (Prof. Spiller) No, I didn't provide that,
4 but Claimant obviously had a preview of our
5 presentation and had the underlying data, so they
6 probably took it from there. I would say so.

7 Q. Does this mean, then, that Slide 49 in your
8 presentation was actually prepared by the Claimants?

9 A. (Prof. Spiller) No. I would say the other
10 way around, that Demonstrative 7 was taken from our
11 presentation.

12 Q. Okay. So, somebody else in Compass Lexecon
13 was involved in that?

14 A. (Prof. Spiller) That, I cannot attest. As
15 is normally the case, we provide our presentation to
16 counsel, including the underlying exhibits relied
17 upon.

18 Q. Okay. Can we look a bit more closely at
19 Exhibit No. 9 of the Claimants' demonstrative
20 exhibits? And we can take out the slide from the
21 presentation of Professor Spiller and Mr. Dellepiane.

22 If we go to Demonstrative Exhibit No. 9,

1 which is the last one--this is No. 7; there we
2 go--there are numbers on the upper right-hand corner
3 of this slide.

4 Do you know what these figures show?

5 A. (Prof. Spiller) Well, you're covering the
6 presentation, so I cannot tell you exactly--yeah,
7 there.

8 I will imagine what these are, are--reflect
9 the indices, which will be, if you would have taken
10 the valuation--the market capitalization of Gabriel
11 from Date of Valuation up to September 6, using any of
12 these indices, then that would have been the value of
13 that counterfactual exercise.

14 Q. Were you asked to calculate these amounts?

15 A. (Prof. Spiller) No.

16 Q. And Mr. Dellepiane, were you asked to
17 calculate these amounts?

18 A. (Mr. Dellepiane) Not personally, no.

19 Q. There was somebody else in your companies
20 that were involved, were they?

21 A. (Mr. Dellepiane) That's my, not just
22 suspicion, but understanding, is that these

1 demonstratives were produced by our staff for White &
2 Case to provide in order so that there will be no
3 surprises as to the date of producing our Slides 48,
4 49, and so on.

5 I believe that's what these are, although
6 I'm having a little bit of trouble with some of the
7 fonts and axes and all that. They look a little
8 different from what our team typically provides, but I
9 would suspect that's what you're showing us.

10 Q. Okay. Let's go back to the Valuation Date.

11 If we go to your First Report, Paragraph 2,
12 you say that you understand that this is the date: the
13 Valuation Date is "the date immediately prior to the
14 beginning, in August 2011, of Romania's Measures that
15 ultimately resulted in the complete loss of value of
16 the Project Rights."

17 Do you see that?

18 A. (Prof. Spiller) Yes.

19 Q. You don't take a view in this report as to
20 what those Measures were?

21 A. (Prof. Spiller) No.

22 Q. In the presentation that you just gave--and

1 if we go back to the same slide that we were looking
2 at, Slide 49--no, sorry. There was a subsequent slide
3 on which you may have commented.

4 Just a second.

5 (Pause.)

6 Q. Yes. What I had in mind was Slide 48.

7 And you said there that Gabriel's market cap
8 drop is explained neither by the gold sector evolution
9 nor by SRK's higher costs in November 2012; right?

10 (Overlapping speakers.)

11 A. (Prof. Spiller) I think I was much more
12 precise than "market cap drop." And by the "market
13 cap drop," I referred to the drop between Date of
14 Valuation and May 15, which is when--from then on,
15 Gabriel never really recovered, and that's the drop
16 I'm talking about, the 83-84 percent drop in value.
17 It cannot be explained, neither by the increasing
18 costs nor by the evolution of this sector.

19 Q. But you don't take a view on what caused
20 this drop? You were not instructed to take that view?

21 A. (Prof. Spiller) No. We are not legal
22 experts.

1 Q. Exactly. That would be outside your area of
2 expertise?

3 A. (Prof. Spiller) Correct.

4 Q. If we go back to your First Report and the
5 second paragraph that we had on the screen a while
6 ago, you say there that you understand that these
7 measures that you referred to "ultimately resulted in
8 the complete loss of value of the Project Rights."

9 A. (Prof. Spiller) Yes.

10 Q. The fact that they resulted in a complete
11 loss of the value of the Project Rights, was that an
12 instruction by counsel?

13 A. (Prof. Spiller) Yes, correct; but this also,
14 to some extent, reviewed by our--well, the link, yes.
15 The link between the measures and that is, but our
16 assessment of the value of the Project Rights as being
17 zero is also assessed by our review of the evidence on
18 the--of the evidence currently.

19 Q. Can we go to your Second Report, Page 9,
20 Footnote 11?

21 A. (Prof. Spiller) Yes.

22 Q. You say there towards the middle of that

1 paragraph that you were "instructed to assume that
2 Claimants have effectively lost the Project Rights"?

3 A. (Prof. Spiller) Yes.

4 Q. So, you claim this was the counsel's
5 instruction?

6 A. (Prof. Spiller) Right. That's what I said.

7 Q. In your two reports, you have only
8 quantified the expropriation scenario; correct?

9 A. (Prof. Spiller) No.

10 Q. If we just look at the same footnote that we
11 have there--

12 A. (Prof. Spiller) Yes.

13 Q. --you say: "Because we were instructed to
14 assume that Claimants have effectively lost the
15 Project Rights, we only discuss Dr. Burrows's damages
16 assessment under the expropriation scenario in this
17 report."

18 Correct?

19 A. (Prof. Spiller) Yes. That is correct, that's
20 what we discussed. We discussed his assessment of the
21 expropriation scenario, but that doesn't mean that the
22 value of the Company, the remaining value of the

1 Company, is depending on expropriation or unfair
2 treatment. It's the same from an economic
3 perspective.

4 The fact of the matter is that the companies
5 under our instructions, they have lost the Project
6 Rights; whether by expropriation or unfair treatment
7 is the same thing.

8 Q. Expropriation assumes that the Project
9 Rights were lost in their entirety; correct?

10 A. (Prof. Spiller) Correct, yes.

11 Q. Whereas a breach of the
12 fair-and-equitable-treatment standard, that's not
13 necessarily--

14 (Overlapping speakers.)

15 MS. COHEN SMUTNY: Objection. These are
16 calling for legal conclusions.

17 DR. HEISKANEN: He was already offering
18 legal conclusions.

19 MS. COHEN SMUTNY: No. No, he was not.

20 THE WITNESS: (Prof. Spiller) I was not.

21 MS. COHEN SMUTNY: These questions are
22 calling for legal conclusions.

1 BY DR. HEISKANEN:

2 Q. Let me then confirm: When you discussed
3 that a breach of the fairness standard, as you, I
4 believe, referred to it, may result in a complete loss
5 of the property, that is a legal matter on which
6 you're not qualified to opine?

7 A. (Prof. Spiller) Well, we were--exactly. We
8 were instructed that the Measures led to the loss of
9 Project Rights. Whether it is one legal aspect or
10 another legal aspect, we did not get involved with
11 that.

12 Q. Okay. So, your valuation covers the
13 Claimants' Project Rights, and that's a term you use.
14 Let's go back to your First Report, Paragraph 1--

15 A. (Prof. Spiller) Yeah.

16 Q. --where you defined the Claimants' Project
17 Rights as their directly or indirectly held rights and
18 related to the development of certain mining projects
19 in Romania, including Roșia Montană and the Bucium
20 Projects.

21 Do you see that?

22 A. (Prof. Spiller) Yeah.

1 Q. What you define here as "Project Rights" are
2 the rights that were available to RMGC under the
3 Mining License, the two Mining Licenses that it held;
4 correct?

5 A. (Prof. Spiller) I don't know how many
6 licenses were--this involved, but Project Rights is
7 the right to develop Roşia Montană, Rodu-Frasin, and
8 Tarnita.

[REDACTED]

1 MS. COHEN SMUTNY: Objection. This is,
2 again, calling for legal questions for the economic
3 expert. These are inappropriate questions, and
4 they're not designed to yield anything useful to the
5 Tribunal.

6 PRESIDENT TERCIER: I would like to invite
7 the Experts to elaborate what they exactly understood
8 under the loss of Claimants' directly or indirectly
9 held rights, projects are related for the development
10 of certain mining projects in Romania. Can you for us
11 just elaborate in order to avoid objection on the
12 legal side?

13 THE WITNESS: (Prof. Spiller) Sure. Thank
14 you, Mr. President.

15 Really, what it says, and what is normally
16 the case: Companies acquire rights to develop
17 projects, which means to explore, to develop, to
18 produce and sell, in this case the gold and silver or
19 copper that there is, obviously under their general,
20 regular, normal regulations associated with the
21 country. And that is what normally is called "Project
22 Rights," and that's how--and that was our

1 understanding here.

2 PRESIDENT TERCIER: Okay. Dr. Heiskanen?

3 DR. HEISKANEN: Yes. Thank you,
4 Mr. President. That's very helpful.

5 BY DR. HEISKANEN:

6 Q. What we are trying to understand is: What
7 are the assets that have actually been valued by the
8 Experts here? The Experts in their Report define
9 "Project Rights" as the assets of the Investment that
10 has been lost, and we are trying to understand where
11 these assets come from or what they consist of. But
12 let's leave it at that.

13 So, effectively, Professor Spiller, I will
14 put this to you one more time: Are you telling us
15 that what you have valued is a legal matter, what is
16 included, but you don't actually know what you have
17 valued?

18 A. (Prof. Spiller) I don't think I agree with
19 that characterization. It's the right to develop, and
20 by "right to develop," it's very simple, understood:
21 Develop and exploit a particular mine, such as Roşia
22 Montană and Rodu-Frasin and Tarnita, a particular

1 area.

2 That's what these--those are the rights
3 associated with that development, and that is what we
4 have relied upon with the valued, and for the complete
5 definition of what those rights mean in terms of
6 resources and extractable resources, we would rely on
7 the available evidence on Feasibility Studies or
8 technical reports.

9 Q. And--

10 A. (Prof. Spiller) As well as, obviously, on
11 the market capitalization of Gabriel.

12 Q. I will try one more time. Is Project Rights
13 those rights that Gabriel Canada and Gabriel Jersey
14 directly or indirectly derived from the concession
15 licenses of RMGC?

16 MS. COHEN SMUTNY: Objection.

17 PRESIDENT TERCIER: Why do you object? I
18 think it's important for us to know exactly what is
19 meant and what is--what has been evaluated by the
20 Experts.

21 Please, Professor Spiller.

22 THE WITNESS: (Prof. Spiller) Yes. Normally

1 Project Rights are based on concession licenses, which
2 define the area that can be exploited as well as the
3 conditions.

4 BY DR. HEISKANEN:

5 Q. And were you aware that the Mining License
6 held by RMGC for Roşia Montană was an Exploitation
7 License, whereas the license held for the Bucium
8 Concessions was an Exploration License?

9 A. (Prof. Spiller) Generally, I
10 knew--generally, I knew that the one was more advanced
11 than--Roşia Montană was much more advanced than the
12 Rodu-Frasin and Tarnita Project.

13 Q. And you were aware that these rights were
14 held by RMGC as a Party to these agreements, mining
15 license agreements, concession agreements, and not by
16 the Claimants?

17 A. (Prof. Spiller) Yes. Of that, I was aware.

18 Q. And what you assume in your valuation
19 exercise is that RMGC's rights under these two
20 concession agreements have been lost?

21 A. (Prof. Spiller) Well, the value of those
22 rights have been lost, yes.

1 Q. Are you aware that the Mining License for
2 the Roşia Montană Project was recently renewed?

3 A. (Prof. Spiller) I heard about it.

4 Q. You say that your primary method of
5 valuation is the Stock Market Capitalization Method;
6 correct?

7 A. (Prof. Spiller) Correct.

8 Q. And you referred to that in your
9 presentation, that that's the way Gabriel Canada also
10 described these assets, they were their primary
11 assets, the rights held under the concession
12 agreements; correct?

13 A. (Prof. Spiller) Right.

14 Q. And your stock market capitalization
15 evaluation covers both the Roşia Montană Project and
16 the Bucium Projects?

17 A. (Prof. Spiller) Necessarily so, yes.

18 Q. You have not quantified Bucium separately
19 under the Stock Market Capitalization Method?

20 A. (Prof. Spiller) No.

21 Q. Your second methodology is the market
22 multiples analysis; correct?

1 A. (Prof. Spiller) Correct.

2 Q. For this methodology, you relied on SRK's
3 audit of the Resources and Reserves held by RMGC;
4 correct?

5 A. (Prof. Spiller) For Roşia Montană, correct.

6 Q. You took the Reserves and--Reserves and
7 Resources as audited by SRK as the basis of your
8 valuation?

9 A. (Prof. Spiller) Yes, correct.

10 Q. And the third methodology you applied was
11 the P/NAV method; correct?

12 A. (Prof. Spiller) Yes, yes.

13 Q. And if we go to your First Report,
14 Paragraph 86, you explain there towards--in that
15 paragraph that you have calculated Roşia Montană's
16 Project NAV by assessing the present value of expected
17 future cash flows from the Project, and you say that
18 you did so based on the Project's mine plan and
19 capital operating costs reflected in the economic
20 model that was verified by SRK Consulting, and then
21 you refer to the 2001--2012 NI 43-101 Technical
22 Report; correct?

1 A. (Prof. Spiller) Yes.

2 Q. So, you relied on that economic model as a
3 basis for the Cash Flows that you calculated?

4 A. (Prof. Spiller) Correct.

5 We did provide a sensitivity, though, using
6 the cost of Behre Dolbear as well.

7 Yeah. If we could find that footnote
8 somewhere in the valuation here--but we provided the
9 Tribunal a sensitivity, in the Second Report,
10 obviously. Sorry. So, if it's of interest, I will
11 find it; otherwise, I won't.

12 Q. I think you answered the question. Thank
13 you very much.

14 DR. HEISKANEN: Mr. President, this might be
15 a good time to take a short break.

16 PRESIDENT TERCIER: Thank you very much,
17 Dr. Heiskanen.

18 So, we will take a 15 minutes' break. We'll
19 start again at 4:00 p.m. Swiss time.

20 Professor Spiller and Mr. Dellepiane, may I
21 remind you that you are under testimony; and,
22 according to the rule, you are not allowed to have any

1 contact with anybody else.

2 Thank you very much. So, in 15 minutes.

3 THE WITNESS: (Prof. Spiller) Okay. Thank
4 you very much.

5 (Recess.)

6 REALTIME STENOGRAPHER: Okay. I'm ready.

7 PRESIDENT TERCIER: Okay. I would like to
8 start again with one question to you, to the Party, to
9 the counsels, I don't know how long this
10 cross-examination could be, but is it imaginable to
11 start today already or is it opportune, I don't know,
12 with the examination of Mr. Burrows in case we could
13 find the time?

14 Dr. Heiskanen?

15 DR. HEISKANEN: It's probably unlikely.

16 PRESIDENT TERCIER: Good. Mrs. Cohen?

17 MS. COHEN SMUTNY: Claimants are happy to
18 stick with the Schedule as indicated, so to commence
19 with Dr. Burrows tomorrow morning.

20 PRESIDENT TERCIER: Okay. Very clear from
21 both of you.

22 Thank you. Dr. Heiskanen, I give you the

1 floor for the next part of your cross-examination.

2 DR. HEISKANEN: Thank you.

3 BY DR. HEISKANEN:

4 Q. Professor Spiller, Mr. Dellepiane, in your
5 Reports, you say, and I believe you repeated it again
6 during your presentation today that, the Project
7 Rights were Gabriel Canada's only significant assets;
8 correct?

9 (No response.)

10 Q. Excuse me, I missed the answer.

11 A. (Prof. Spiller) Yes.

12 Q. You agreed that the Claimants held other
13 assets in addition to the Project Rights that RMGC
14 held under the Mining Licenses?

15 A. (Prof. Spiller) Well, they had cash.

16 Q. They had cash and short-term investments;
17 right?

18 A. (Prof. Spiller) Yes.

19 Q. Which you deduct from your stock market
20 valuation?

21 A. (Prof. Spiller) Correct.

22 Q. And the amount that you deduct is some USD

1 183 million; correct?

2 A. Correct.

3 Q. And you take this amount from Gabriel
4 Canada's interim Consolidated Financial Statements for
5 the period that ended shortly before the Valuation
6 Date end of June 2011; correct?

7 A. (Prof. Spiller) Correct.

8 Q. And you rely on those statements because, as
9 you say, they are the closest Financial Statements
10 released to the Valuation Date?

11 A. (Prof. Spiller) Yes. Absolutely, and
12 also--yes.

13 (Pause.)

14 Q. So, why did you deduct cash and cash
15 equivalents from your valuation?

16 A. (Prof. Spiller) Well, that's a good point.

17 We made the assumption that all this cash
18 was superfluous cash, meaning that it was not going to
19 be used in the Projects. Now, obviously companies
20 hold cash for investment, and the Company here had the
21 same way that it had already acquired a long-lead
22 equipment, it would probably invest some of this in

1 other long-lead equipment, and other expenditures
2 towards the Project.

3 So, because we couldn't separate the amounts
4 that would have been devoted to the Project from
5 amounts that were "excess," although we realize that
6 no company holds excess cash uselessly, cash or cash
7 equivalent, we set out to deduct all of that rather
8 than make a judgment call on what portion would be or
9 would not be.

10 Q. Were you instructed to deduct them, or was
11 this your own conclusion?

12 A. (Prof. Spiller) No. We decided on our own,
13 yes.

14 Q. And this implies, of course, that these
15 assets were not lost, they have not been expropriated?

16 A. (Prof. Spiller) Well, it's deducted from the
17 valuation.

18 Q. Gabriel Canada also held other
19 assets--property plant and equipment--correct?

20 A. (Prof. Spiller) Yes, as I mentioned, held
21 property, plant and equipment, which I highlighted
22 here in the presentation is around USD 53-54 million,

1 which 50 million of those were long-lead equipment,
2 and 3 million of those were resettlement costs, and so
3 on. So, these were all properly assigned to the
4 Project.

5 Q. And you relied--the amounts that you
6 mentioned, 53 million, were also reflected in Gabriel
7 Canada's Financial Statements of 30th of June 2011?
8 That's the value as of that date?

9 A. (Prof. Spiller) I believe so. I cannot say
10 without looking at the Financial Statements at this
11 moment.

12 Q. Maybe we could take a quick look at them.
13 C-1885. There is a table, I believe, at Page 2.

14 A. (Prof. Spiller) May I just get it--sorry,
15 sir. C- what?

16 Q. You see it on the slide.

17 A. (Prof. Spiller) Yeah, but I would like to
18 read--I would like to have it on my screen. C-00--if
19 you don't mind, can you repeat?

20 Q. C-1885.

21 A. (Prof. Spiller) C-11--

22 Q. It is the table that you have on the screen

1 that I'm referring to.

2 A. (Prof. Spiller) Yeah, yeah, I know.

3 Okay. Go ahead.

4 Q. So, what we are talking about is Line 6,
5 property plant and equipment, June 30, 2011, value is
6 51.2 million, and this is Canadian dollars?

7 A. (Prof. Spiller) Yes.

8 Q. Correct?

9 A. (Prof. Spiller) Correct.

10 Q. And it's around USD 53.2 million as at that
11 date.

12 A. (Prof. Spiller) That's correct. Yes.

13 Q. And if we then, go to Page 13--just a
14 second--and Page 14, you see the total--sorry, if we
15 go to stay at Page 13, you will see the balance at the
16 bottom of the page, but if you then go to Page 14
17 which shows the breakdown of property plant and
18 equipment at Page 14, and construction in progress is
19 explained part of it as well as long lead-time
20 equipment.

21 A. (Prof. Spiller) It's hard to see. Sorry.

22 Q. Can you blow it up? There we go.

1 A. (Prof. Spiller) Yeah, that's correct. Yeah,
2 exactly.

3 Q. These assets--property plant, and
4 equipment--that Gabriel Canada held in June-July 2011
5 have not, in fact, been lost; correct?

6 A. (Prof. Spiller) Oh, yes, they have. My
7 understanding is that 80 percent of them have been
8 impaired. There is, I believe, today 10 million
9 converted to assets for sale, and I believe they were
10 able to sell 10 million of those.

11 So, yeah, the majority has been lost or
12 impaired with enough.

13 Q. And is that your own analysis or conclusion
14 based on the facts, or is that an instruction by
15 counsel that they have been lost?

16 A. (Prof. Spiller) No, it's in the
17 financial--in the most recent Financial Statement that
18 was submitted or that is in the record.

19 Q. We will come back to the accounting records,
20 but, to your knowledge, have these assets been taken
21 by the Government or expropriated?

22 A. (Prof. Spiller) That's a legal question. If

1 the Project--that's a legal question. If they have
2 been lost and if the reason they have been lost is
3 because the Project cannot go forward, then it has
4 been lost according to the claim because of the
5 measures.

6 Q. I believe you stated in your presentation
7 that you have included or considered that these are
8 not significant because they are related to the
9 Project?

10 A. (Prof. Spiller) No, they are part of the
11 Project. I didn't say they're not significant. I
12 said they're part of the Project.

13 Q. I'm just trying to understand on what basis
14 you consider that they were lost before they were
15 reflected in the accounting records.

16 So, your conclusion that they were lost is
17 based on your review of the accounting records;
18 correct?

19 A. (Prof. Spiller) Correct.

20 Q. Okay. Are you aware that the Claimants now
21 claim that they lost their Investments in Roşia
22 Montană on 9 September 2013?

1 MS. COHEN SMUTNY: Objection--

2 THE WITNESS: (Prof. Spiller) Well, that's a
3 legal issue.

4 MS. COHEN SMUTNY: I'm sorry. We're also
5 objecting. That's a mischaracterization of the
6 record.

7 DR. HEISKANEN: It's not a legal question to
8 ask whether he's aware that the Claimants now claim
9 that the breach of the Treaty occurred on
10 9 September 2013.

11 BY DR. HEISKANEN:

12 Q. Are you aware of that?

13 A. (Prof. Spiller) Well, again, that's a legal
14 issue.

15 Q. It's not a legal issue whether you're aware
16 of that date as the date of the alleged breach.

17 A. (Prof. Spiller) Well, that breach--I
18 understand that Claimants have been representing that
19 day as a date where there was a consummation of the
20 breach. My understanding--and I'm not a lawyer, and I
21 don't have to opine on these things, but that is the
22 extent of my understanding.

1 Q. If you assume with me for a moment that the
2 Tribunal decides that these assets--property plant,
3 and equipment--that we were just looking at were not
4 expropriated by the Romanian Government on that date,
5 on 9 September 2013 or on any other date, would you
6 agree with me that they have not been--that the amount
7 of the value should be deducted from any amount to be
8 awarded?

9 A. (Prof. Spiller) Well, if the Tribunal is of
10 the opinion that those amounts were not lost at any
11 moment, then that's their opinion, and they would not
12 include that.

13 Your question is a little--has legal
14 connotations so, it's up to the Tribunal to determine
15 what is--has been lost or not.

16 Q. And you also determined as part of your
17 analysis that the cash and short-term investments held
18 by Gabriel Canada in July 2011 should be deducted?

19 A. (Prof. Spiller) Well, that's different.
20 That has nothing to do with the legal issues in the
21 case. Here, it simply has to do with to what extent I
22 can ascertain that those assets are part of the

1 Projects, those cash were part of the Project. It
2 doesn't explain--he took a very conservative view that
3 none of it, which is, I would say a bit unreasonable
4 to make such an extreme assumption, but because we
5 didn't have any objective evidence to apportion the
6 183 between projects and excess cash, we decided to
7 take them off in its entirety.

8 Q. Have you valued the land that RMGC still
9 holds today?

10 A. (Prof. Spiller) Right now, if we go to the
11 latest Financial Statement in the record, there is no
12 mineral properties left. There is almost no assets to
13 talk about.

14 Q. You also mentioned that, during your
15 presentation, that Gabriel Canada held an exploration
16 license in relation to the Baisoara property in
17 Romania. Do you remember that?

18 A. (Prof. Spiller) Yes, by the date of the
19 Financial Statements, it held that, but it expired in
20 July 2011.

21 Q. That would be information--

22 A. (Prof. Spiller) Right, prior to Date of

1 Valuation.

2 Q. But the information about the expiry became
3 available to the market only in August 2011; correct?

4 A. (Prof. Spiller) I believe August 4, but it
5 was expiring, it was known.

6 Q. But what was not known was whether the
7 Concession would be renewed?

8 A. (Prof. Spiller) Correct, but there were no
9 indications that it would.

10 Q. Gabriel Canada--
11 (Overlapping speakers.)

12 Q. Sorry.

13 A. (Prof. Spiller) Yeah, go ahead.

14 Q. Gabriel Canada was required to perform an
15 impairment test as part of its financial reporting;
16 correct?

17 A. (Prof. Spiller) Yes. Normally, it's normal
18 procedure to impair--to perform an impairment test on
19 an annual basis.

20 Q. And an impairment test is an accounting
21 procedure which is carried out basically to find out
22 if an asset is impaired, whether the earning power of

1 the asset has reduced to an extent that it needs to be
2 recorded as impaired; correct?

3 A. (Prof. Spiller) Whether the earning power is
4 less than what is in the books. So, if that's the
5 case, then you have to impair it, according to the
6 Auditors' standard.

7 Q. And a threat of expropriation would be an
8 indicator of impairment; correct?

9 A. (Prof. Spiller) Well, that's--that is on the
10 view of the--of the view of the accounting and
11 accountant and the auditors, to what extent the threat
12 actually ought to be--ought to be recorded as an
13 impairment, as not all threats end up being realizing.

14 For example, if you think about--when you
15 have a legal claim against you, you have to assess to
16 what extent you will have to pay that claim if it
17 shows up, and that is a complicated assessment, even
18 more so in a legal threat of this nature.

19 Q. And expropriation if one occurs would be an
20 indicator of impairment; correct?

21 A. (Prof. Spiller) Normally, if there is a
22 physical taking of the assets, there is an

1 expropriation. Practice is that, if there are
2 negotiations and so on, the impairment may be delayed.
3 That's my experience.

4 Q. Gabriel Canada performed impairment tests on
5 a regular basis; correct?

6 A. (Prof. Spiller) I will assume so.

7 Q. Can we look at R-148. Page 23. This is
8 Gabriel Canada's Financial Report. And here, Gabriel
9 Canada states that: "As part of management's annual
10 review process, management reviews all aspects of
11 project advancement issues along with potential
12 indicators of asset impairment when preparing its
13 financial statements."

14 Do you see that?

15 A. (Prof. Spiller) Yes.

16 Q. And then it refers to the standard study it
17 applies.

18 Do you see that?

19 A. (Prof. Spiller) Yes.

20 Q. So, Gabriel Canada had to perform an
21 impairment test if it had identified impairment
22 indicators based on the standards that it applied;

1 correct?

2 A. (Prof. Spiller) Yes. That's up--how the
3 Auditors will review that, yes.

4 Q. And they applied specific standards to
5 determine whether the test had been met?

6 A. (Prof. Spiller) Yes.

7 Q. Do you know how often Gabriel Canada
8 performed these tests?

9 A. (Prof. Spiller) Normally, it's done yearly.
10 I would imagine that that was done, but I don't know
11 exactly.

12 Q. Okay. Let's look at what Gabriel Canada
13 says. This is R-539, Management Discussion & Analysis
14 of Q3 2013. Page 22. If we go to Page 22 and the
15 second paragraph on that page. It says in the last
16 sentence that "the impairment test is, at a minimum,
17 performed annually."

18 A. (Prof. Spiller) Perfect.

19 Q. If we then stay actually on that document,
20 if we go to Page 33, we are now in 2013. Q3 2013,
21 14 November 2013. It's a long paragraph.

22 A. (Prof. Spiller) Sir, I would like to have it

1 on my screen, the whole thing.

2 What number it is?

3 Q. It's R-539. I'm only going to ask you a
4 question about this paragraph.

5 A. (Prof. Spiller) Okay. Go ahead.

6 Q. So, if you could read it for yourself and
7 let me know when you're done.

8 (Pause.)

9 A. (Prof. Spiller) Yes.

10 Q. It deals with the draft Roşia Montană Law;
11 correct?

12 A. (Prof. Spiller) Um-hmm--yes.

13 Q. And it reports on the--on how the draft
14 proceeds within the Parliamentary Committee, and it
15 notes that there was a recommendation of a
16 Parliamentary Committee to reject--that's towards the
17 middle of the--if you could highlight that.

18 A. (Prof. Spiller) Right.

19 Q. There was the recommendation of a
20 Parliamentary Committee to reject the draft
21 legislation and consider an alternative framework, and
22 then there is at the end a note that: "This

1 constitutes a risk, a possible rejection of the Law,
2 and that such risks may adversely affect the group's
3 ability to continue as a going concern, and may result
4 in the impairment or loss of all or part of the
5 group's assets."

6 Do you see that?

7 A. (Prof. Spiller) I see that.

8 Q. So, what Gabriel Canada is saying here is
9 that a possible rejection of the Roşia Montană Law may
10 result in an impairment? That's how you understand
11 it; correct?

12 A. (Prof. Spiller) Yes, it says that.

13 Q. Can we then go to C-1832, which is Gabriel
14 Canada's Consolidated Financial Statements for 2014.

15 Just to check Page 2 the date of this
16 document, it would be 12 March 2015.

17 Do you see that?

18 A. (Prof. Spiller) Yes.

19 Q. And then, if you go to Page 4, and if you
20 look at the assets, and we are interested in the
21 "non-current assets." You see the three categories of
22 assets reflected under the heading?

1 A. (Prof. Spiller) Yes.

2 Q. We see mineral properties recorded as CAD
3 546 million.

4 Do you see that?

5 A. (Prof. Spiller) Yeah.

6 Q. As at the end of 2014. Property, plant and
7 equipment at CAD 55.4 million.

8 Do you see that?

9 A. (Prof. Spiller) I see that, yes.

10 Q. And the total non-current assets, over CAD
11 600 million.

12 Do you see that, as well?

13 A. (Prof. Spiller) Correct.

14 Q. And then if we can go to C-1833, which is
15 the Consolidated Financial Statements for 2015, if you
16 look at Page 2 just to see the date of that document,
17 this is now March 29, 2016.

18 Do you see that?

19 A. (Prof. Spiller) Yes, sir.

20 Q. And then if we go to Page 5 of that
21 document, and again we are interested in non-current
22 assets. There, again, the same three categories of

1 assets.

2 Do you see that?

3 A. (Prof. Spiller) Yes, I see that.

4 Q. And now, mineral properties are recorded as
5 zero.

6 A. (Prof. Spiller) Right. That means zero.

7 Q. And property, plant, and equipment has been
8 also, as you said earlier, impaired, and it's now CAD
9 4.6 million; correct?

10 A. (Prof. Spiller) Correct.

11 Q. And then if we go to Page 8 of that
12 document, the last sentence on that page, these assets
13 have been impaired and recorded at less than their
14 book value because of the arbitration proceedings that
15 are referred to in that paragraph; correct?

16 A. (Prof. Spiller) Well, the last paragraph
17 says that "as recognized, the full impairment of the
18 mineral property and material impairment of its
19 property plant, and equipment."

20 Q. Right.

21 And this was on 29 March 2016?

22 A. (Prof. Spiller) Well, that's the date of

1 publication of the Financial Statements. As you know,
2 as you well know, the Financial Statements get
3 published normally at the end of the first quarter for
4 the whole year or for the whole preceding year, so
5 it's--that's exactly what it is, so it's for 2015
6 appears in early 2016.

7 Q. Yes, for the Financial Year 2015.

8 Are you aware that the Request for
9 Arbitration in this case was filed on 21st July 2015?

10 A. (Prof. Spiller) Can you recall the date?

11 Q. That was several months before the
12 properties were reported as impaired.

13 A. (Prof. Spiller) Correct. Taking your date,
14 that's the right date, yes.

15 Q. Okay. Let's change subject. Let's look at
16 the status of the Roşia Montană Project as of the
17 Valuation Date 29 July 2011. RMGC was at the time a
18 non-producing company; correct?

19 A. (Prof. Spiller) Yes, correct. I would say
20 so.

21 Q. It was still at an exploration stage.

22 A. (Prof. Spiller) Well, I think it was pretty

1 advanced.

2 Q. But it was still in exploration stage?
3 There was no production?

4 A. (Prof. Spiller) Well, there was no
5 production, but I would say there is close to
6 start--yeah, my understanding was the expectation was
7 that there will be a permit soon and construction will
8 take place soon, so you are--as of Date of Valuation,
9 you would say that you are much more advanced than
10 just at exploration even considered in development.

11 Q. RMGC did not have an Environmental Permit in
12 July 2011; correct?

13 A. (Prof. Spiller) Excuse me?

14 Q. RMGC did not have an Environmental Permit in
15 July 2011?

16 A. (Prof. Spiller) No, correct. It didn't have
17 an Environmental Permit.

18 Q. And it did not have surface rights over the
19 concession area; correct?

20 A. (Prof. Spiller) Well, it had some surface
21 rights, I understand.

22 Q. Yes. Why don't we look at how much they

1 had. This would be C-1888. This is Gabriel Resources
2 Management Discussion on Analysis for the second
3 quarter of 2011, so just prior to the Valuation Date.
4 If we go to Page 5. And if we go to the last sentence
5 of the first paragraph: "As previously reported, the
6 Company owns approximately 78 percent of the homes and
7 approximately 60 percent of the land in the Project
8 footprint."

9 Do you see that?

10 A. (Prof. Spiller) Yes.

11 Q. And, if we look at the last paragraph, it
12 says: "Ultimately, the Company's ability to obtain
13 Construction Permits for the mine and plant is
14 predicated on securing 100 percent of the surface
15 rights within the Project footprint, the timing of
16 which is not entirely within the Company's control."

17 Do you see that?

18 A. (Prof. Spiller) I see that, yes.

19 Q. So, in July 2011, they were not controlling
20 the land required for the exploitation of the Project?

21 A. (Prof. Spiller) That is something I cannot
22 opine, as that goes further than our instructions. As

1 you know, there is a dispute on whether--on how much
2 does it have to be owned or start construction. I
3 heard--meaning I was listening, I read different
4 opinions on this, so we don't take a position on this,
5 but I think these are disputed facts.

6 Q. But you agree with me that the Company
7 itself said at the time just prior to the Valuation
8 Date that its ability to obtain Construction Permits
9 for the mine is predicated on securing 100 percent of
10 the surface rights.

11 Do you see that?

12 A. (Prof. Spiller) Yes, but if I may, there is
13 a verb--sorry, a word here in plural, which is
14 "permits." It's not "permit." If you have--if you
15 want to build your house, you have to get a
16 construction permit. If you want to develop--build a
17 development in stages, you need construction permits,
18 so one cannot infer from this that it is the Company's
19 opinion that you have to have everything on hand.
20 That's how I would read it as an economist from this,
21 and taking the facts in dispute.

22 Q. But you would agree with me that the Company

1 didn't have a Building Permit or any Building Permits
2 in July 2011?

3 A. (Prof. Spiller) No, you don't get a Building
4 Permit before getting your Environmental Permit, so...

5 Q. Excuse me.

6 (Pause.)

7 Q. Gabriel Canada is a junior mining company?

8 A. (Prof. Spiller) Well, junior mining
9 companies are normally called companies that are not
10 in production, but it was not. That junior, for the
11 exchange, for the TSX exchange, to include it together
12 with the larger corporate mining companies in the
13 world, nor for the--those of the Junior Mining Index
14 who didn't see appropriate to include Gabriel as of
15 Date of Valuation as a member of the Junior Mining
16 Index.

17 The valuation of the Company far exceeded
18 what you would say normally is a junior, but formally
19 speaking, since it was not--you know, it was not in
20 production, will categorize as "junior," and so
21 will--it will classify itself as junior.

22 Q. Yeah. It described itself as a junior

1 mining company; correct?

2 A. (Prof. Spiller) Yeah, normally it will,
3 yeah, but neither analysts nor the market took it as a
4 "junior" given the size of the properties in
5 development and the--yeah, given the size of the
6 properties in development.

7 Q. Okay. Can we look at C-1856? This is
8 Gabriel Resources Management's proxy circular of
9 12 May 2011. If we go to Page 25 on the top of the
10 page, if you highlight the first sentence, that is how
11 Gabriel Canada described itself a couple of months
12 before the--

13 A. (Prof. Spiller) Yeah.

14 Q. --Valuation Date?

15 A. (Prof. Spiller) Yeah.

16 Q. A junior mining company engaged in the
17 development of the Roşia Montană Project in Romania.
18 Do you see that?

19 A. (Prof. Spiller) Right. But that's--if I
20 may, again, that's not how the market saw it, not how
21 the analysts saw it, nor how the Exchange saw it.

22 Q. I believe you described yourself Gabriel

1 Canada as a junior mining company in your Report?

2 A. (Prof. Spiller) Yeah, sure, because that's
3 the technical term.

4 Q. Okay.

5 As of July 2011, Gabriel Canada had not been
6 involved in any other mining projects apart from these
7 two projects in Romania; correct?

8 A. (Prof. Spiller) Sorry, I didn't get your
9 date.

10 Q. July 2011. We're interested in the
11 Valuation Date because that's the subject matter of
12 your evidence.

13 A. (Prof. Spiller) That's correct, yes.

14 Q. Okay.

15 A. (Prof. Spiller) Apart from--what did you
16 say? Apart from?

17 Q. Apart from these two Projects, so these were
18 the only mining projects that the Company was
19 involved.

20 A. (Prof. Spiller) You mean Roşia Montană and
21 the Bucium properties?

22 Q. Yes.

1 You agree with me?

2 A. (Prof. Spiller) Yes, sir.

3 Q. Okay. Let's go to the--your primary method
4 of valuation, the market cap.

5 You used the--you used Gabriel Canada's
6 public market capitalization as a proxy for the
7 valuation of the Claimants' Project Rights, as you
8 defined them in your Reports?

9 A. (Prof. Spiller) I don't think I used the
10 word "proxy," sir.

11 Q. Let's go to your report, your First Report,
12 Paragraph 5.

13 If we look at the first sentence--

14 A. (Prof. Spiller) Yes.

15 Q. --you say there: "Under normal conditions,
16 the price of a publicly traded company's shares
17 reflects the market's assessment of the value, to a
18 minority shareholder, of the company's underlying
19 assets."

20 That's what you say; correct?

21 A. (Prof. Spiller) Correct, sir.

22 Q. What you're not valuing directly is RMGC's

1 Mining License or the assets that RMGC held; correct?

2 A. (Prof. Spiller) Well, no. No. I'm valuing
3 directly these assets, which is the rights to
4 development directly, because there is nothing else in
5 Gabriel, really, but the right to develop these
6 assets. Without the right to develop these assets,
7 there is nothing left in Gabriel at the time.

8 So, our approach is very directly assessing
9 the value. In a sense, you could think of buying a
10 share in Gabriel as being tantamount to buying a
11 fraction of RMGC, and that these--these are in RMGC
12 the only thing it has, is, again, the assets--as
13 valuing as a fraction of the assets--of the property,
14 sorry.

15 So, it is extremely directly a reference
16 of--from a minority shareholder of the value of those
17 assets.

18 Q. You are assuming that the value of Gabriel
19 Canada's public market capitalization is equal to the
20 value of RMGC's Mining License and other assets;
21 correct?

22 A. (Prof. Spiller) Well, and assets related to

1 the licenses, because there is nothing else, so there
2 is nothing else to value.

3 So, if you want to buy shares in the
4 properties--in the Project, sorry, you buy shares in
5 Gabriel. If you want to buy shares in a mine in South
6 America, you buy something else. There is nothing
7 else that you buy if you want to--if there is nothing
8 else--there is nothing else that you can buy by buying
9 Gabriel, so why should you buy it?

10 Q. You haven't answered the question. I will
11 repeat it again.

12 You are assuming that the value of Gabriel
13 Canada's public market capitalization is equal to the
14 value of RMGC's Mining License and other assets?

15 A. (Prof. Spiller) Well, not all of it, because
16 Gabriel doesn't hold 100 percent of value of RMGC;
17 correct? But the stakes that Gabriel has in RMGC, the
18 value of that stake is reflected in the market
19 capitalization of Gabriel from a minority shareholder
20 perspective.

21 Q. Okay. Let's look a bit more closely at the
22 further assumptions that you make. Let's go to

1 Paragraph 41 of your First Report.

2 You assume there that the stock market
3 incorporates all available information and
4 expectations on production costs and prices as well as
5 the market's perception of risk. That's in the last
6 sentence of that paragraph.

7 Can we highlight that?

8 A. (Prof. Spiller) Correct.

9 Q. Your assumption here is based on the theory
10 of efficient markets; correct?

11 A. (Prof. Spiller) Not of the theory of
12 efficient, but of semi-efficiency. It's reasonable,
13 and there is no reason to think otherwise--that is,
14 when you have millions of transactions on these
15 assets, on these shares, which are--for the purpose of
16 transacting on the assets, when you have sophisticated
17 and large investors investing in these companies for
18 the same purpose who are processing information on a
19 real time, you would expect that the stock market will
20 incorporate all available information and expectations
21 and risk at the time.

22 Q. And you explained this--actually, maybe we

1 look at your--still on your first paragraph, it's
2 Page 23 and Footnote 52, where you describe the
3 economic or theoretical basis of your approach?

4 A. (Prof. Spiller) Yes. It's the semi-strong
5 form, as I mentioned.

6 Q. And you--

7 A. (Prof. Spiller) But we don't have to only
8 rely on that; right? As I explained, we rely on the
9 actual evidence of who are the investors in this
10 company.

11 Q. We will come back to who are the actual
12 investors. Let's try to first establish the basis of
13 the method that you apply.

14 You referred to Eugene Fama's work, article
15 in the Journal of Finance, and you quote there that
16 the--that you're applying the semi-strong form of the
17 efficient market hypothesis, which is what you just
18 referred to?

19 A. (Prof. Spiller) I didn't quote anything,
20 sir. I just stated. "Semi-strong form" is in
21 quotation mark is because it's a way of mentioning it.
22 But I didn't quote from anybody here, I think.

1 Q. You mentioned you're relying on the
2 semi-strong form of market efficiency. Maybe I
3 misunderstood you. Are you now saying that you are no
4 longer considering that the markets are efficient in
5 your analysis?

6 A. (Prof. Spiller) In a semi-strong form, yes.
7 Sure.

8 Q. Okay. The efficient market hypothesis is
9 about the market; correct? It's about how market
10 operates?

11 A. (Prof. Spiller) Markets.

12 Q. Or functions?

13 A. (Prof. Spiller) Markets, yes.

14 Q. It is a macroeconomic theory?

15 A. (Prof. Spiller) No, it's a financial theory.
16 It deals with markets. It deals with stock markets.

17 Q. It's macroeconomic in the sense that it
18 deals with the market as a whole rather than--it's not
19 the theory of the firm?

20 A. (Prof. Spiller) That's a different
21 understanding of--for us, it's microeconomics. This
22 is also microeconomics--macroeconomics is the

1 aggregate economy, inflation. This is not that. This
2 is how financial markets operate, that yes, you may.

3 Q. And the hypothesis is based on the
4 assumption that the stock price of companies reflects
5 all publicly available information. That's, in a
6 nutshell, the theory, isn't it?

7 A. (Prof. Spiller) Yes, all--yes, all publicly
8 available information.

9 And semi-strong says that it responds
10 quickly to new information.

11 Q. But the efficient market hypothesis doesn't
12 say anything about whether all relevant information is
13 available in the market, does it?

14 A. (Prof. Spiller) "All relevant information"
15 meaning what, sir?

16 Q. All relevant information, for instance,
17 about the particular company?

18 A. (Prof. Spiller) Well, there may be some
19 insider information which is not publicly available,
20 but unless there is insider information, whatever is
21 not insider information will appear.

22 Q. It is based on the assumption that the stock

1 market, or the stock price, rather, reflects all
2 information that is publicly available, but there is
3 no assumption that all relevant information is
4 publicly available?

5 A. (Prof. Spiller) Well, when the relevant
6 information--well, yes, I would say that it could be
7 that the company has a secret Plan of Development, and
8 that secret Plan of Development is not known by
9 anybody else; then the stock price would not reflect
10 that secret plan, yeah, as long as there is some type
11 of private insider information. If there is not
12 insider information, then it's known. It's known.

13 So, this is very important to understand,
14 because only secrets are not known in the market;
15 right? That is, you don't know what I'm going to do
16 tomorrow; so, as a company, we don't know if Apple is
17 going to bring another completely new model. So, that
18 characteristic of that model is not reflected in the
19 stock price of Apple today. However, we know that
20 Apple is going to introduce new iPhones and that there
21 is obsolescence, so that is introduced in the model.
22 But the exact characteristics of the new iPhone is not

1 in the price of Apple today. Same here.

2 Unless there is some secret about the
3 operations of Gabriel that nobody can know because
4 only Gabriel knows about it, that secret is not going
5 to be in the public domain, and it's not going to be
6 known and not reflected in Gabriel's price.

7 Q. So, there can be new information which is
8 then reflected in the market when it becomes
9 available; correct?

10 A. (Prof. Spiller) Always. Always. But what I
11 have trouble with understanding is your "relevant
12 information" because, in the market, all information
13 that is publicly available, if there is some
14 secret--only a secret is not, but I don't know what
15 you mean by what secret information is missing here.

16 Q. The hypothesis is based on the assumption
17 that all publicly available information is reflected
18 in the stock price; correct?

19 A. (Prof. Spiller) That's right. All publicly
20 available information.

21 Q. Information that is privately available is
22 not reflected in the stock price; correct?

1 A. Information that is secret is not. For
2 example--again, what is publicly available? There are
3 information that you can obtain at a cost. That is
4 publicly available.

5 For example, in this Arbitration, I used
6 Bloomberg. I have to pay for Bloomberg; so does
7 Dr. Burrows. Is that publicly available? Well, I can
8 access it by paying, and so you can have access to it.
9 But my brother cannot access it because he does not
10 have an account with Bloomberg. Is that publicly
11 available? Absolutely. You can obtain that
12 information at a cost. It's publicly available.

13 Q. Okay. If you could, Professor Spiller, keep
14 your answers short, because my questions are very
15 focused and short in the interest of time.

16 The efficient market hypothesis is not based
17 on the assumption that all the information available
18 in the market about a particular company is accurate;
19 correct?

20 A. (Prof. Spiller) Well, all the
21 information--well, the accuracy of
22 information--information is information.

1 Now, if there is--if there is misleading
2 information in the market, probably someone will
3 benefit by bringing up proper information. There may
4 be erroneous information, and sometimes that may
5 happen.

6 Q. So, the information available in the market
7 depends on what is disclosed by the company?

8 A. (Prof. Spiller) To some extent, what is
9 disclosed by the company. But also, as I said, people
10 who invest money in companies also invest in learning
11 about them, and not all information that investors
12 have comes from the company.

13 Q. It includes the information that is
14 disclosed by the company?

15 A. (Prof. Spiller) Absolutely
16 includes--absolutely includes information disclosed,
17 but there is a lot of other information that is used
18 to corroborate information disclosed.

19 Don't forget, there's a lot of people
20 interested in short-selling--in making money by
21 short-selling, so there's a lot of attempts to find to
22 what extent companies report properly or not.

1 As you probably know, there is what is
2 called "short attacks." What short attacks are is,
3 essentially, attempts to try to benefit by bringing
4 down the price of a particular company because you
5 perceive that there is some misleading statements.

[REDACTED]

█ [REDACTED]

█ [REDACTED]

█ [REDACTED]

█ [REDACTED]

5 DR. HEISKANEN: Mr. President, this might be
6 a good time to take a break.

7 PRESIDENT TERCIER: Thank you very much.

8 It is 5:00. You have, typically, a Swiss
9 precision in the way you stop your examination. It is
10 easy now to decide that we will have an hour break;
11 how it is defined is another question. It can be
12 lunch or tea or a dinner break.

13 I would like, Professor Spiller and
14 Mr. Dellepiane, to remind you that you still are under
15 testimony. And we will meet again at 6:00. Thank you
16 very much.

17 THE WITNESS: (Prof. Spiller) Thank you.

18 (Recess.)

19 PRESIDENT TERCIER: We can now proceed.

20 Please, Dr. Heiskanen, you have the floor.

21 DR. HEISKANEN: Thank you very much,
22 Mr. President.

[REDACTED]

[REDACTED]

4 Q. Okay. Let's move on.

5 You said in your statement earlier today in
6 your presentation that you had to make counterfactual
7 assessment for a fair market valuation of what a
8 willing buyer would pay for the assets; correct?

9 A. (Prof. Spiller) No, how much it will pay for
10 the Acquisition Premium. Okay? So, the point is the
11 Acquisition Premium. That's the only part that we
12 need to perform counterfactual because for the
13 remaining stock market capitalization is an objective
14 factor. We don't have to pick it in the sense of make
15 assumptions about that. It's feasible.

16 Q. Okay--

17 A. (Prof. Spiller) What we need to assess is
18 the Acquisition Premium.

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

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1 meantime how we can handle the remaining part. It may
2 not take too long anymore.

3 PRESIDENT TERCIER: Okay. Thank you very
4 much.

5 So, we start again at Swiss time--sorry for
6 being so local--7:30 p.m.

7 Professor Spiller, Mr. Dellepiane, you know
8 that I'm still reminding you that you are under
9 testimony. Sorry for repeating myself so much.

10 Okay. So, we will see you in a moment.

11 DR. HEISKANEN: Thank you.

12 (Recess.)

13 PRESIDENT TERCIER: Dr. Heiskanen, can you
14 now start by telling us, if you can, how far you are
15 in examination until the time that you would need now
16 to complete.

17 DR. HEISKANEN: I don't think I will need
18 more than 30 minutes, hopefully less.

19 PRESIDENT TERCIER: Okay.

20 DR. HEISKANEN: That depends, of course, on
21 Professor Spiller.

22 PRESIDENT TERCIER: Okay. You have the

1 floor.

2 DR. HEISKANEN: Thank you very much.

3 BY DR. HEISKANEN:

4 Q. Professor Spiller, you're aware that the
5 Project relied on the use of cyanide.

6 A. (Prof. Spiller) Yes, I am aware of that.

7 Q. I think there is something wrong with your
8 microphone, sir.

9 A. (Prof. Spiller) I'm sorry. Do you hear me
10 well?

11 Q. Yes.

12 A. (Prof. Spiller) Excellent. Yes, I'm aware
13 of that, yes.

14 Q. In your Reports, you do not discuss the use
15 or transportation or storage of cyanide?

16 A. (Prof. Spiller) No, it's not our--it's not
17 our milieu, if you wish. That's all included in SRK's
18 Technical Report which were done.

■ [REDACTED]

■ [REDACTED]

■ [REDACTED]

■ [REDACTED]

14 Q. Do you know how the cyanide was to arrive to
15 the Project site?

16 A. (Prof. Spiller) No, sir. That's a technical
17 aspect which we are not instructed to analyze.

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

11 Q. Okay. Let's move on to the Acquisition
12 Premium.

13 You proposed to add an Acquisition Premium
14 to the market capitalization of Gabriel Canada in your
15 valuation?

16 A. (Prof. Spiller) Correct, sir.

17 Q. You discussed this in your First Report?
18 It's Paragraphs 47 and 53, and Second Report
19 Section III, where you quantify the Acquisition
20 Premium at \$852 million? You certainly recall that?

21 A. (Prof. Spiller) Well, it's 35 percent, and
22 that may be the exact number. Okay.

1 Q. You recall that that is the amount, or would
2 you need to verify that?

3 A. (Prof. Spiller) Well, I believe it's in the
4 800 millions, yes.

5 Q. Okay. And you say that the stock price--you
6 add it because the stock price of a publicly traded
7 company reflects the market's assessment of the value
8 to a minority shareholder of a company's underlying
9 assets?

10 A. (Prof. Spiller) Correct.

11 Q. That's what you say in your first paragraph,
12 First Report, Paragraph 5.

13 So, your position is that this stock market
14 valuation only reflects the value of the Company in
15 the eyes of the minority shareholder?

16 A. (Prof. Spiller) Correct. It's from
17 non-controlling stakes, yes.

18 Q. So, in a sense you're saying that any
19 publicly traded firm is undervalued because the shares
20 represent minority interests in the firm?

21 A. (Prof. Spiller) Well, I disagree. The
22 shares reflect the Fair Market Value of the shares,

1 which is a share is held by a minority shareholder.

2 Now, if you have a situation where the
3 company is controlled by a single company meaning the
4 moment that the company becomes private, at that
5 moment or becomes owned by someone else, the
6 controller or whoever purchased that will value at
7 full value of the underlying asset.

8 So, you have to separate the Fair Market
9 Value of a share from the Fair Market Value of the
10 underlying asset. That's why we make very clear that
11 the stock market capitalization is an excellent
12 reference of value of the underlying assets. And in
13 fact, it's the only--only objective and direct
14 assessment--only--sorry, only objective and direct
15 reference of value of the underlying assets. But,
16 from a controlling perspective, then you have to
17 perform the counterfactual assessment of how much
18 would a controlling stake be transacted for.

19 Q. Exactly.

20 So, you would pay for the control?

21 A. (Prof. Spiller) You pay for having a
22 situation where you manage the company, appoint the

1 Directors, determine the direction of the company, and
2 so on.

3 Q. Okay. Let's look at some of the sources
4 that you referred to in support of your position. The
5 first one would be academic writings, Pearl and
6 Rosenbaum, C-1871, Page 71. If we highlight the part
7 starting with: "Second, strategic buyers often have
8 the opportunity to realize synergies, which supports
9 the ability to pay higher Purchase Prices. Synergies
10 refer to the expected cost savings, growth
11 opportunities and other financial benefits that occur
12 as a result of the combination of two businesses."

13 Would you agree with that?

14 A. (Prof. Spiller) Yes. That's what a
15 strategic buyer may have, but that's not the reason
16 why you pay an Acquisition Premium. Because
17 synergies, if you think about synergies, synergies
18 relate to the relationship between the buyer and the
19 assets of the buyer and the assets of the seller, but
20 if I'm the only buyer I'm not going to pay anything
21 above the stock price, nothing. Just a little bit
22 because nobody else is.

1 Q. Okay.

2 A. (Prof. Spiller) Hold on, you asked me about
3 synergies. But if there are multiple buyers, my
4 synergies are not his synergies, cannot be that. So,
5 they're paying because control provides a different
6 aspect of a management that is not appropriated by a
7 minority shareholder.

8 So, the companies start bidding and prices
9 go up, but it's not that they don't pay purely because
10 of the synergies. Synergies--and particularly for
11 mining companies, people buy for the resources.
12 People don't buy for growth opportunities and other
13 financial benefits or the combination. They buy
14 because these are assets in the ground, you have
15 resource, you have Reserves, and you buy for that.

16 Q. Okay, if you could try to keep your answers
17 short. What I'm referring to is the evidence that you
18 have provided in support of your position. I'm just
19 confirming whether you agreed with the textbooks and
20 articles you referred to.

21 A. (Prof. Spiller) I suggest--hold on, sorry.

22 Q. Let me ask a question first. Let me ask a

1 question first. In this passage, according to this
2 passage, buyers generally pay a Control Premium when
3 purchasing another company, and there are two reasons
4 given. One of them is control and the other one is
5 synergies. You agree with that?

6 A. (Prof. Spiller) Well, I agree with the
7 first, as I just said, and I explained to you why
8 synergies are not a good reason to pay more unless you
9 enter into competition with other buyers, in which
10 case the synergies lose the meaning because now we're
11 not talking about particular synergies between you and
12 I, my assets and your assets, but now there are five
13 companies that wonder what synergies are we talking
14 about? So specific for five different buyers? It
15 doesn't work.

16 Q. Okay. Let's go to the next one. This is
17 C-1873, Rudenno, "The mining Valuation Handbook, Page
18 304." And I believe you quote the sentence saying:
19 "The premium paid for takeovers in the resources
20 sector is generally in the range of 20 to 35 percent,
21 with an average around 30 percent."

22 A. (Prof. Spiller) Yes.

1 Q. So, if we look at the four preceding
2 sentences starting from the second sentence, "If a
3 third party acquires a controlling interest," a bit
4 higher up, "It will gain the benefits of Management
5 control over such matters as dividends, operational
6 and strategic direction, company information and
7 financing decisions. If the third party gains
8 100 percent of the company, then it will have control
9 of its cash flow and perhaps gain group benefits. For
10 these benefits, the market expects a premium for
11 control." And this is defined as the difference
12 between bid price and share price. You agree with
13 that as well?

14 A. (Prof. Spiller) I don't have a particular
15 problem with what it says.

16 Q. And then if we go to Page 299. The
17 paragraph, the first paragraph starting with the
18 "Valuations." "Valuations are often critical in
19 takeovers and mergers, where experts are required to
20 give an opinion on the relative merits of such
21 proposals. In general, they will also use a bottom-up
22 approach by valuing different components and combining

1 them to come up with a Net Asset Value. Control
2 Premium may also have to be added to reflect
3 additional benefits an acquirer might get with
4 100 percent control."

5 You agree with that?

6 A. (Prof. Spiller) Well, yeah. It depends on
7 what type of valuation and how you do these
8 valuations. Yeah. If you do--may or not. It depends
9 because, if you do a valuation--you know, what we are
10 talking about is a very different valuation. It's
11 very different than what we're talking about, because
12 what we're talking about is, here is the stock market
13 price, and here comes a buyer interested in performing
14 an acquisition, how much more it will have to pay over
15 the market price which reflects only minority
16 shareholders.

17 Now, if I do a valuation, for example,
18 that's using information about stock market price,
19 such as a DCF, you don't add a Control Premium,
20 because you're already internalizing all the tax
21 benefits. You're internalizing everything that you
22 can extract. No Control Premium or Acquisition

1 Premium. By the way you look at the market, at the
2 stock market price, you know these transactions are
3 not for a controlling stake. You know they are for a
4 small percentage of the shares.

5 Q. Okay. Professor--

6 (Overlapping speakers.)

7 A. (Prof. Spiller) Hold on.

8 Necessarily, you have to treat the two
9 differently. That's what we do.

10 Now, when we do a DCF, we don't have an
11 Acquisition Premium because the DCF, which is a
12 valuation which we do based on, you know, the
13 bottom-up, as you say, then you don't need to add.
14 It's a very different--one is a theoretical assumption
15 of what are the components of the production, et
16 cetera, et cetera, and you assume this is what it's
17 going to be, so you don't need to add a Control
18 Premium there, and we don't add.

19 Q. Professor, I'm simply asking because you
20 have produced these excerpts from textbooks and
21 articles in the field. I'm simply asking whether you
22 agree with the broader context of the passages that

1 you're citing.

2 Let's go to the next one. This is Damodaran
3 on Valuation, CRA-171. You are familiar with
4 Damodaran, I take it?

5 A. (Prof. Spiller) Sure.

6 Q. He's known as the Dean of Valuation?

7 A. (Prof. Spiller) Well...

8 Q. You may not agree with it.

9 A. (Prof. Spiller) That's fine.

10 Q. But you also refer to him, though?

11 A. (Prof. Spiller) Sorry, sir?

12 Q. You also refer to him in your Reports?

13 A. (Prof. Spiller) Yes, we do. We do.

14 Q. Okay. Let's look at a couple of passages in
15 that book. Page 481, the passage starting with "The
16 value of control will vary across firms."

17 A. (Prof. Spiller) Correct.

18 Q. "Since the Control Premium is the difference
19 between the status quo value of a firm and its optimal
20 value, it follows that the premium should be larger
21 for poorly managed firms and smaller for well-managed
22 firms. In fact, the Control Premium should be zero

1 for firms where Management is already making the right
2 decisions."

3 Would you agree with that?

4 A. (Prof. Spiller) Yeah, that sounds reasonable
5 here, generally speaking.

6 Q. And would you--

7 A. (Prof. Spiller) Although in a zero part, it
8 is difficult to think because that means it's
9 difficult to assess a situation where we are in
10 Nirvana. I don't think we can believe that we are at
11 any time in our lives in Nirvana, and there's always
12 better ways to do things, but yes, it may--you know,
13 that is--

14 (Overlapping speakers.)

15 A. (Prof. Spiller) - I disagree with the last
16 part of the sentence.

17 Q. Back in 2011, July 2011, was RMGC, in your
18 view, a well-managed or a poorly managed firm?

19 A. (Prof. Spiller) Average, I would say. If we
20 look at what Dr. Burrows says, it will be very badly
21 managed, but we leave it at that. For me, there is no
22 indication that Management, with all due respect, was

1 particularly--particularly bad or particularly good.

2 Q. Okay. I don't think Dr. Burrows takes any
3 view on that, but we will see and hear him tomorrow.

4 Let's go to--it's actually on the same page,
5 there's another passage of interest, starting with
6 "There can be no rule of thumb."

7 "There can be no rule of thumb of Control
8 Premiums. Since Control Premium will vary across
9 firms, there can be no simple rule of thumb that
10 applies across all the firms. Thus, the notion that
11 control is always 20 to 30 percent of value cannot be
12 right."

13 Would you agree with that?

14 A. (Prof. Spiller) Well, I will disagree with
15 this. I agree with the first part, it varies across
16 all firms, but when we have a large sample and there
17 is no indication that this company is particularly
18 better or worse, I think that, as Behre Dolbear
19 stated, a large sample, it's a very useful control for
20 specificities that may not apply.

21 As a consequence, relying on the average or
22 the median of premiums excludes companies that are

1 fantastically managed from companies that are a real
2 disaster, and I think that it fits very nicely with
3 the Management of Gabriel, is reasonable. At least,
4 we haven't heard that the amazing things--

5 (Overlapping speakers.) which

6 Q. Okay. Take a look at one more. Let's go
7 first to your Report, the Second Report, Page 35,
8 where you actually quote Professor Damodaran.

9 A. (Prof. Spiller) Sure.

10 At Page 35 or Paragraph 35, sir?

11 Q. Page 35.

12 You should also see it on the screen. It's
13 a brief passage. CL-2, Page 35.

14 A. (Prof. Spiller) Yes. Page 35, very good.

15 Q. Starting with "Professor Damodaran
16 highlights." It's on the top of the page.

17 A. (Prof. Spiller) Yes.

18 Q. "Professor Damodaran highlights that the
19 premium paid by acquirers has been between 20 percent
20 to 30 percent in the 1980s and 1990s in the United
21 States, which represents 'an amalgam of all of the
22 motives behind acquisitions.' "

1 Do you see that?

2 A. (Prof. Spiller) Yes.

3 Q. If we could then go to the actual quote, if
4 we could leave this on the screen and compare it with
5 the Damodaran Page 482, where you take this from:
6 "Researchers have used"--it's a paragraph starting
7 with "Researchers have used the premium aided by
8 acquiring, which is as a measure of control."

9 A. (Prof. Spiller) Excuse me. Which--

10 Q. It will show up now. It takes a while.
11 "Researchers have used." It's second paragraph,
12 second sentence. "Amalgam"--it's the first sentence,
13 in fact. "Researchers have used." If you could
14 highlight that. And if you compare with your quote,
15 you have quoted this part of this sentence, but you
16 have omitted including "synergy."

17 You don't like "synergy," Professor Spiller?

18 A. (Prof. Spiller) Excuse me. Oh, that's fine.
19 Including "synergy," sure, that's fine.

20 Q. And if we then look at the next sentence:
21 "The premium paid in an acquisition is a composite
22 value of control, synergy, and overpayment."

1 Would you agree with that?

2 A. (Prof. Spiller) Yeah. I don't think that
3 there is systematic overpayment, but in some cases it
4 could be.

5 Q. And if we could leave this on the slide and
6 look at Dr. Burrows's Report, First Report, Page 27,
7 Paragraph 59--

8 MR. KOTARSKI: Sorry, Dr. Heiskanen, can you
9 repeat that reference?

10 DR. HEISKANEN: First CRA Report, Page 27,
11 Paragraph 59. It's a very brief paragraph.

12 Burrows's Report. Jim Burrows's Report,
13 First Report, CRA-1, Page 27.

14 BY DR. HEISKANEN:

15 Q. The three reasons that Professor Damodaran
16 gave for Acquisition Premium are precisely the same
17 three reasons given by Dr. Burrows in this Report for
18 Control Premium, aren't they?

19 A. (Prof. Spiller) Okay.

20 Q. Now--

21 PRESIDENT TERCIER: Mr. Heiskanen, may I
22 just interrupt you? You had estimated half an hour,

1 hopefully less. You can estimate the time you need
2 now to comply with your statement.

3 DR. HEISKANEN: It will be less than
4 10 minutes, Mr. President.

5 PRESIDENT TERCIER: Okay. Good.

6 BY DR. HEISKANEN:

7 Q. Professor Spiller, a Control Premium is
8 something that is paid in the context of an
9 acquisition; correct?

10 A. (Prof. Spiller) Correct.

11 Q. And it is something that a company may agree
12 to pay after due diligence; correct?

13 A. (Prof. Spiller) Correct.

14 Q. If the company doesn't do the due diligence,
15 there will be no acquisition at all; correct?

16 A. (Prof. Spiller) Correct.

17 Q. You were involved in the Crystallex versus
18 Venezuela Case as an expert, weren't you?

19 A. (Prof. Spiller) Yes, sir.

20 Q. I believe you opined in that case that the
21 Claimant was entitled to a compensation that included
22 a Control Premium; correct?

1 A. (Prof. Spiller) Correct.

2 Q. The Tribunal didn't award a Control Premium;
3 correct?

4 A. (Prof. Spiller) Correct.

5 Q. You were also involved as an expert in
6 Tenaris and Talta versus Venezuela; correct?

7 A. (Prof. Spiller) Yes.

8 Q. And you opined that the Control Premium
9 should be awarded in that case?

10 A. (Prof. Spiller) Well, you know, you have to
11 refresh my recollection here. I don't believe we had
12 a stock market analysis.

13 Q. Okay. But you do recall that there was no
14 Control Premium awarded in that case?

15 A. (Prof. Spiller) Well, if we use an Income
16 Approach such as the DCF, we don't include a Control
17 Premium. Only when you are taking stock prices into
18 consideration do you have to incorporate the Control
19 or Acquisition Premium.

20 Q. And you were also involved in the Valores
21 Mundiales versus Venezuela Case as an expert, were you
22 not?

1 A. (Prof. Spiller) Yes, sir.

2 Q. And you took the view that the Control
3 Premium should be awarded in that case?

4 A. (Prof. Spiller) I did not, because we did an
5 Income Approach, meaning a DCF. No Control Premium
6 there.

7 Q. Okay.

8 A. (Prof. Spiller) I have hundreds of other
9 cases. You can ask me each one.

10 Q. Okay. That case actually is on record, so
11 that can be checked.

12 You were also involved as an expert in Stans
13 Energy Corporation and Kutisay Mining LLC versus
14 Kyrgyz Republic?

15 A. (Prof. Spiller) I was not.

16 Q. You were not?

17 A. (Prof. Spiller) No.

18 Q. Okay.

19 A. (Mr. Dellepiane) I was.

20 Q. All right, Mr. Dellepiane. Apologies.

21 A. (Mr. Dellepiane) No, not at all.

22 Q. You gave an opinion in that case that

1 recommended awarding a Control Premium; is that
2 correct?

3 A. (Mr. Dellepiane) Correct.

4 Q. And the Tribunal didn't grant the premium?

5 A. (Mr. Dellepiane) The Tribunal did not grant
6 damages pursuant to the stock market capitalization
7 because of a number of reasons, including mostly the
8 fact that the Date of Valuation that Claimant--and
9 this is obviously public; otherwise, I would not
10 necessarily discuss it this way--the Date of Valuation
11 that Claimants were arguing and claiming for was at a
12 certain time with a certain context of stock prices,
13 et cetera. The Date of Valuation from a legal
14 standpoint granted by the Tribunal or decided by the
15 Tribunal was two years later in a completely different
16 economic context, in the rare earth element metals
17 sector, and so the Tribunal determined that at the
18 time of the chosen Date of Valuation, which was
19 different from the one pleaded by Claimants, the
20 method they were comfortable with was not the stock
21 market capitalization.

22 So, you're correct that there was no Control

1 Premium awarded, but I think it's important to
2 understand why. It was not that they took the market
3 cap and did not apply a Control Premium. They took a
4 completely different view of what was happening on a
5 date very different from the one at which the Stock
6 Market method was applicable.

7 Q. Okay. Thank you very much.

8 A. (Mr. Dellepiane) You're welcome.

9 Q. Thank you very much, Professor Spiller and
10 Mr. Dellepiane.

11 DR. HEISKANEN: Mr. President, I have no
12 further questions.

13 PRESIDENT TERCIER: Thank you,
14 Mr. Heiskanen.

15 Mrs. Cohen, do you want to have a short
16 break, or are you ready to start with the redirect?
17 Mrs. Cohen.

18 MS. COHEN SMUTNY: Thank you very much.
19 Claimants would appreciate just about a 10-minute
20 break, and then we will proceed with any redirect.

21 PRESIDENT TERCIER: Okay. Good. So, we
22 take 10 minutes' break.

1 ARBITRATOR DOUGLAS: Here is another
2 opportunity to make myself unpopular with everyone
3 because I do have a few questions. I apologize.

4 PRESIDENT TERCIER: Doesn't matter. Don't
5 apologize. You ask your questions.

6 QUESTIONS FROM THE TRIBUNAL

7 ARBITRATOR DOUGLAS: It's lovely to see you
8 again, and I'm sorry that you have been on the stand
9 for such a long time.

10 I want to start with a few general questions
11 about market capitalization as a means of valuing a
12 company, and I want to refer you to a different
13 scenario to start with, which is the Tesla share
14 market value because--as we all read a few months ago,
15 Tesla surpassed Toyota as now the most valuable car
16 company. In fact, at one point it doubled the value
17 of Toyota. The only thing is, though, Toyota sells
18 11 million cars a year, and Tesla sells 300,000.

19 And a lot of people, when this
20 happened--this is now the share price, I think,
21 decreased 30 percent or something since that time, but
22 a lot of people at the time, a lot of the financial

1 analysis says that the share price was essentially
2 overvalued. Even Elon Musk, I think, the CEO,
3 testified it was overvalued.

4 So, how do we make sense of that? I was
5 sort of getting the impression that your view is the
6 markets are always right in the sense--in terms of the
7 value of shares, but what does it mean when someone
8 says the share price is way overvalued?

9 THE WITNESS: (Prof. Spiller) Well, there is
10 a fundamental--excuse me, do you hear me well? I hear
11 myself echo.

12 This is a fundamental difference between a
13 company like Tesla that has a--the "sky is the limit,"
14 in the sense because, as you know, we're going to
15 convert to electric cars. The question is when and
16 how. But we know the future; we just don't know
17 exactly how it is; and this company, for good or bad,
18 its position, its definite position. So, you are
19 buying into something like that. You aren't buying
20 the current--the current assets of--particular asset
21 of Tesla. You can't compare Tesla with a mining
22 company because the mining company has very clear

1 assets. These are the assets in the ground, and this
2 is what you pay for. Mining companies, you pay for
3 assets in the ground. You don't pay for, "This guy is
4 amazing; he's going to completely revolutionize the
5 mining business." No, you don't pay for that. You
6 pay for resources; you pay for gold in the ground.

7 So, you could have situations where you and
8 I disagree about the value of Tesla because you say,
9 "No, we're not going to go into electric cars in 200
10 years," and I would tell you, "no, Professor Douglas,
11 I believe it's going to happen much in our lifetime,
12 or at least in yours."

13 And that is--that opens a reasonable--we
14 could be reasonable because there is no metric by
15 which we can do our assessment of that. There is no
16 metric. You tell me how do we forecast? When is it
17 that we are going to convert? We just don't know.

18 ARBITRATOR DOUGLAS: Okay--

19 THE WITNESS: (Prof. Spiller) With gold,
20 it's different; right? You have the gold price, you
21 have the pricing of all the other mining companies,
22 you have their resources, and you have this Company's

1 resources, so there is much less potential for these
2 enormous valuations--these enormous valuations.
3 Nobody is going to pay for a mining company what they
4 will pay for Tesla or Apple. These are companies of
5 the future.

6 ARBITRATOR DOUGLAS: So, to summarize, in
7 relation to Tesla people are betting on the future
8 working out in a certain way, and as such, it's a bet
9 today about what's going to happen in the future.

10 THE WITNESS: (Prof. Spiller) But you don't
11 have a reference--what I wanted to say is that you
12 don't have that reference for how the future is going
13 to be.

14 ARBITRATOR DOUGLAS: Okay. But gold-mining
15 is a risky business as well because--

16 THE WITNESS: (Prof. Spiller) Oh, yeah.

17 ARBITRATOR DOUGLAS: --because in relation
18 to this Project and I'm sure most others, you don't
19 know for sure whether it's going to go ahead. So, at
20 least in July 2011, the Valuation Date, no one could
21 be sure that this was going to happen.

22 THE WITNESS: (Prof. Spiller) But nobody is

1 sure about anything. That's the truth about any
2 project. You know, when you buy anything, you don't
3 know about the future. When you do a DCF, you don't
4 know anything. You don't know the future.

5 ARBITRATOR DOUGLAS: So, that's my question.
6 Isn't there--isn't it possible that a large proportion
7 of the share price in July 2011, given the uncertainty
8 about whether or not this was actually going to go
9 ahead, a lot of it is a bet on the future?

10 THE WITNESS: (Prof. Spiller) You bet on
11 whatever--and let's put it this way: There are
12 fundamental objective features of the stock market
13 capitalization in this case that we have to take into
14 account, which is you have a big mining company at the
15 time, you have Paulson on hold, you know Paulson is
16 \$36 billion at the time, an investor who doesn't--you
17 know, he--they actually forecasted the financial
18 crisis, by the way. If these sophisticated investors
19 thought that the Company's overpriced, they had clear
20 instruments to get away, even without selling. Say
21 that selling is not good, doesn't look good or
22 whatever, they can short. They could enter and put

1 tremendous short, exactly what he did with mortgages.
2 He shorted the banks, and he made--what?--3,
3 \$4 million in 2008.

4 So, it is--these are sophisticated investors
5 that can bring down any company down. If they thought
6 that the company doesn't have a future, boom, they go.
7 They go because they wouldn't make money.

8 ARBITRATOR DOUGLAS: Presumably they might
9 take a bet--

10 THE WITNESS: (Prof. Spiller) Exactly.

11 ARBITRATOR DOUGLAS: There is a 50 percent
12 chance that it will work but we're willing to go along
13 with that risk.

14 THE WITNESS: (Prof. Spiller) Well, that's
15 precisely what it is. When you do a DCF, for example,
16 when we do a DCF, which we do all the time because
17 most cases don't have publicly traded companies, what
18 do you do? You are--you assume something which is
19 reasonable, but there is always a risk that the
20 Project will not go in, even if it is an existing
21 company.

22 You know, my father had a company; it went

1 bankrupt.

2 ARBITRATOR DOUGLAS: My question is, though,
3 we're trying to put a value on something on the basis
4 of what a willing buyer would pay to a willing seller
5 in an arm's length transaction. And, of course, there
6 has to be a willing buyer, and neither party is
7 selling under compulsion. And if we're talking about
8 the sorts of buyers for this particular Project in
9 2011, we're essentially talking about mining
10 companies, and I imagine mining companies that are
11 specialized in gold mine, and we heard from people
12 associated with those that they would start with the
13 DCF, and they may well have other means of putting a
14 value on something, but at least start with the DCF.

15 And so, the concern I have is that, on the
16 one hand, we have a DCF, which has been prepared by
17 your colleague, and we have the share market
18 capitalization with a premium, and that comes out at
19 20 times the value of the DCF that's being run.

20 So, my question is: If you're Goldcorp or
21 one of those sorts of players and you start with the
22 DCF, you're deciding whether or not to make this

1 acquisition at all, so there has to be a willing
2 buyer, aren't you going to see this difference and
3 say, "Well, this doesn't really add up; we're not
4 going to take a pump on this" because the difference
5 between the DCF and the share price is just too large
6 to bridge.

7 THE WITNESS: (Prof. Spiller) I think the
8 testimony of the former Goldcorp
9 executive--what?--Jeannes, or something like that, was
10 slightly different. He said that they start with the
11 market capitalization; they look at the market price
12 of the company. Then they do a DCF. And then, if the
13 DCF doesn't conform with the market price, they look
14 at it again, and they look at what extent they do--and
15 here he said "we look at multiples." This is the
16 P/NAV that my colleague explained to you today. They
17 looked at the P/NAV of the target company, say in this
18 case Gabriel, and the P/NAV of Goldcorp, and this is
19 what he said: "If my P/NAV is higher than the P/NAV I
20 have to pay, then I acquire it because it goes"--it's
21 "accretive"; that's what he said.

22 So, now the P/NAV is done with a basic set

1 of assumptions as Mr. Dellepiane used in the NAVs,
2 with same Discount Rate, same prices. When you do a
3 DCF, you don't use the assumptions that analysts use
4 for P/NAV. When you do a DCF, you have to use what is
5 a reasonable forecast of prices and what is a
6 reasonable Discount Rate.

7 What happens with the DCF of my colleague,
8 meaning of Dr. Burrows, is that he used prices from
9 analysts but he didn't use Discount Rates from
10 analysts. He used a Discount Rate which is twice the
11 median--he used a Discount Rate of 10--and he used a
12 price which is used for P/NAVs, which use a much lower
13 Discount Rate. So, he has a basic incongruity in his
14 assessment, and that's why the DCF--his DCF is so low.

15 Now, the goal that he did what he calls a
16 "naive DCF," which he then go on to say only this
17 naive investor would use, which use spot prices and
18 the timeline that we use in our P/NAV, and he gets
19 more than 10--more than 10 times the value. Now,
20 those are--even using a Discount Rate, which is
21 10 percent, gives more than 10 times.

22 So, what the beauty of the stock market

1 capitalization as an approach for valuation in this
2 particular case--not in all, but in this particular
3 case--is that you don't have to make these particular
4 discretionary assumptions. What is the Discount Rate
5 appropriate for a gold-mining company? Is it
6 10 percent? I doubt it. What is the reasonable price
7 for an acquisition to use? Is it 1100 when the
8 current price in the futures are above 1600? I doubt
9 it.

10 So--but you will have--if you use a DCF, you
11 will have to decide what are the right parameters to
12 use; and, if you take the Stock Market Approach, you
13 don't have to because everything is objective. The
14 only discretionary thing is the Control Premium or
15 Acquisition Premium. That's the only--

16 ARBITRATOR DOUGLAS: That's understood, but
17 we normally approach these cases armed with a few
18 different approaches, and we're told--there is a
19 slight irony here, you do enough of these cases, you
20 see a pattern, and the pattern one sees is that
21 normally that the Claimant's expert says, "The DCF was
22 the only way to go; this is the most reliable," and

1 the Respondent's expert says, "Oh, there is too much
2 speculation and too many variables and can't be relied
3 on," and in this case we have the opposite.

4 THE WITNESS: (Prof. Spiller) Not
5 completely. Professor Douglas, not completely. We
6 have an Income Approach, too. Our P/NAV which, you
7 know, Romania decided not to challenge me on that, but
8 we have the P/NAV. The P/NAV is an Income Approach.

9 ARBITRATOR DOUGLAS: No, that's understood.

10 THE WITNESS: (Prof. Spiller) Gold
11 market--right?--as Mr. Dellepiane explained.

12 So, we have introduced an Income Market
13 Approach, we have introduced transactions which
14 Romania decided not to challenge me on that. We have
15 three methods for you, the three are very close
16 together.

17 Now, it's true that the three rely on the
18 Acquisition Premium, which we may disagree. Okay? We
19 can have a lot of discussions on that, but the stock
20 market has no other assumptions in it, and would
21 provide a very robust price for all of 2011, if you
22 wish.

1 So, I think in this case your decision is
2 much simplified than having to decide on all the
3 technical aspects of an Income Approach of a DCF.

4 ARBITRATOR DOUGLAS: Just a question
5 about--you were asked something at the start about
6 what Project Rights you were actually valuing because,
7 as of July 2011, of course, no one knows whether, for
8 example, the Environmental Permit would be issued, and
9 it may not have been. I mean, the Government might
10 have decided, "Actually, this is too risky; we're not
11 going to issue it because of cyanide transportation"
12 or something like that, and no one knows that in 2011.
13 But, at Paragraph 25 of your Second Expert Report--you
14 were taken to this--your assumption is that permits
15 should have been issued by early 2012.

16 So, are you--is your assumption essentially
17 that, as of July 2011, everything they need--they had
18 a right to have everything they need to begin
19 development at the mine?

20 THE WITNESS: (Prof. Spiller) No, because
21 this is--this relates, as I explained, to the P/NAV
22 Approach. In the P/NAV Approach, as in the Income

1 Approach, as the DCF that Dr. Burrows says, he has to
2 make an assumption about when we can start
3 construction. In doing the NAV, Net Asset Value, as
4 Mr. Dellepiane explained, it's also present in the Net
5 Present Value calculation, so I need to put Cash Flows
6 at some point in time, so we receive an instruction
7 that, as of Date of Valuation, permits--Environmental
8 Permit should have come around the first quarter.

9 So, with that information, I can build Cash
10 Flows. Otherwise, I cannot be--I'm not an expert--

11 (Overlapping speakers.)

12 ARBITRATOR DOUGLAS: It's about the timing of
13 the Cash Flows.

14 THE WITNESS: (Prof. Spiller) Yes, what is
15 the time? It's the same. Dr. Burrows is of the
16 opinion that they will start producing 2023, but that
17 is based on an instruction. We don't have an opinion
18 on when it's reasonable to assume. We have an
19 instruction that, "Well, the Environmental Permit
20 should start here around first quarter 2012," so then
21 we just use the SRK, we move back and forth SRK cash
22 flows accordingly. That has nothing to do with the

1 Stock Market Approach--nothing--because--

2 ARBITRATOR DOUGLAS: Okay. But you're not
3 suggesting that you're valuing vested rights as of
4 September 2011? Because sometimes when you're
5 answering what rights are included in the Project,
6 you're saying the rights to develop the Project, but,
7 of course, that right was contingent as--

8 THE WITNESS: (Prof. Spiller) Yes.

9 ARBITRATOR DOUGLAS: --as of July 2011?

10 THE WITNESS: (Prof. Spiller) But that's
11 what you're valuing. That's what you're valuing. You
12 need the Stock Market Approach because you're--

13 ARBITRATOR DOUGLAS: The contingency.

14 THE WITNESS: (Prof. Spiller) Yeah, you
15 cannot know whether--people--nobody will say that this
16 company will be permitted. We expect this company to
17 be permitted, blah blah blah, but nobody says "I have
18 the permit in hand, the Company never said so, no
19 analysts said so. All emphasized there are risks,
20 there is problems; you know, surface rights, permits,
21 construction. There were these complex and
22 difficult--

1 ARBITRATOR DOUGLAS: No, I just hadn't pick
2 up the difference in terms of the Cash Flows to the
3 other methodologies. That's understood.

4 I think I have just one last question, and
5 that was--and I apologize if you've already addressed
6 it in a report somewhere, but they're lengthy reports,
7 but if someone could bring up CRA Report No. 2 and
8 Paragraph 10. And I'm not sure of you had reacted to
9 this point or not, and I just wanted to give you an
10 opportunity to do so.

11 It's about this Transaction in July 2011.

12 THE WITNESS: (Prof. Spiller) Right.

13 ARBITRATOR DOUGLAS: And what value you can
14 expect from it.

15 THE WITNESS: (Prof. Spiller) Yeah. I have
16 seen--and this came in the Second Report, so we
17 couldn't really opine in the Second Report. It's too
18 late. As you know, we cannot discuss things not
19 written in the Report in the direct. So, this is an
20 interesting point raised.

21 My understanding--and I looked at some of
22 these because, obviously, the price is very small. I

1 look at the Foricon transaction, and there are several
2 issues:

3 First of all, this involves--my
4 understanding, okay, from what I've read and
5 learned--is that this involves an acquisition of a
6 fraction, of .23 percent of the shares. In the period
7 when there was a capital expansion--was going to be a
8 capital expansion of RMGC, my understanding at the
9 same time is that Foricon at the time was in distress
10 and had to sell as it couldn't do the capital
11 acquisition, and that Gabriel had preemptive rights as
12 a consequence Foricon couldn't sell to anybody but
13 essentially to Gabriel, on top Foricon had a
14 significant loan with Gabriel.

15 So, my understanding is that Gabriel was
16 able to extract a very good deal from Foricon, which,
17 as you know, when there are preemptive rights,
18 normally prices are substantially discounted, and
19 that's what it is. This is not a fair-market
20 transaction between two unrelated parties. And,
21 furthermore, it's not Fair Market Value because
22 Foricon was in distress.

1 So, with all that, my view is that these
2 transactions should not be used for fair-market
3 assessments.

4 ARBITRATOR DOUGLAS: Okay. That's very
5 helpful.

6 And just a final point, does it concern you
7 at all that you haven't--unless I'm mistaken, have you
8 seen any evidence on the record that any of the
9 majors, the mining majors, were making serious
10 inquiries to acquire the Project around about the
11 Valuation Date or leading up to the Valuation Date?
12 Was that a concern at all?

13 THE WITNESS: (Prof. Spiller) No, and I will
14 explain to you why. You need a willing
15 buyer--right?--but you need a willing seller. At the
16 time, when you're close to get a permit, you're not
17 going to sell. You could have sold when it was
18 initial in 2002, 2001, when you started to do things,
19 you could have sold then, but if you think that you're
20 going to get a permit in six months, you don't do it
21 because there is going to be a big increase in price
22 once you de-risk the Project of the permit.

1 Now, in my own experience, companies will
2 gain anything between 30 to 100 percent when a permit
3 is granted because it's a huge--depending on the
4 risk--right?--depending on what was your risk and what
5 was the expectation in the market.

6 So, I would not expect Management to
7 entertain an acquisition unless we already solved the
8 permitting. And there are some interesting--I saw, I
9 don't recall, some communication from Paulson about
10 that, "We need to get the permit; we need to get the
11 permit," so the permit was the thing that was driving
12 the value, the expectation of the permit, and you
13 would not accept that.

14 Now, once you get the permit, that's when
15 the companies will come, and Newmont obviously was
16 there; right? For some good reason, Newmont bought in
17 early on and was there.

18 ARBITRATOR DOUGLAS: It's not a case that, I
19 mean, at the Valuation Date, the share price is pretty
20 high. That's not anticipating--that's not already
21 priced in, in other words, to the share price?

22 THE WITNESS: (Prof. Spiller) I don't

1 believe that it will be priced in more than the
2 average, more than the average, because it's a big
3 risk to put it in, to price it in because--you know,
4 you're pricing--if you're pricing an acquisition, you
5 know it's because you're going to get the permit
6 because otherwise there won't be an acquisition, you
7 don't acquire a company a month before getting a
8 permit. You wait for that. It's too risky to do
9 that, so you wait, the acquisition comes in, now
10 someone else did the work, I buy in.

11 Now, if--so, if you're assuming that there
12 is--now, you're assuming right now that there is some
13 probability of a permit and the price incorporates
14 that assumption, but to put on top that if it is a
15 permit I'm going to--that is double the risk, to
16 double the risk of a transaction, so I would say that
17 number is fairly small, if it is.

18 ARBITRATOR DOUGLAS: Okay. Well, thank you
19 very much. It's a pleasure as always.

20 THE WITNESS: (Prof. Spiller) Thank you.

21 PRESIDENT TERCIER: I'm sorry Professor
22 Douglas gave a bad example, and I still have a

1 question.

2 THE WITNESS: (Prof. Spiller) Wonderful.

3 PRESIDENT TERCIER: I will start with a few
4 remarks.

5 Of course, everybody understands the
6 questions we're asking have nothing to do with the
7 prejudice of the decision which we have already taken.
8 We want to be informed.

9 My second caveat is the fact I will come
10 back on the question of the Acquisition Premium. You
11 said a moment ago, "Okay, we can discuss about it;
12 there are a lot of discussions," okay, but it is also
13 a lot of money, so I would say it's really worth to
14 discuss it.

15 THE WITNESS: (Prof. Spiller) Certainly.

16 PRESIDENT TERCIER: Thirdly, I heard your
17 presentation and read your Report. And now I'm a
18 lawyer, a teacher, and I have tomorrow or Monday to
19 tell my students how to evaluate the value of a
20 company, and so I come and say, "Well, I heard from
21 Professor Spiller there are two ways. The first one
22 is you go with the stock market capitalization. This

1 is the way you will do it just for small investments,
2 small buyer that will pay exactly the price that is
3 the price on the market, and you have another price.
4 It is the price in which you introduce a premium,
5 Acquisition Premium, and this is for the 80 percent,
6 if I'm not mistaken, 80 percent of possible buyer that
7 will pay quite more." And this is--if I understand
8 you, this is the one that we should consider.

9 Now, I have one or two objections--well, not
10 "objection," but questions--the first, it has been
11 said that the main advantage of the stock market
12 capitalization system is that it is objective because
13 you are based on the market as it is.

14 THE WITNESS: (Prof. Spiller) Yes.

15 PRESIDENT TERCIER: And it also corresponds
16 exactly or exactly more or less--it's an open
17 question--to the asset and to the value of the assets.
18 Well, what about the second? The second produce
19 clearly subjective side, you don't know exactly, and
20 you--in fact, you either value that it goes over the
21 assets.

22 Now, am I right or am I wrong? I might be

1 wrong because I'm a lawyer and simplify everything,
2 but I would be happy because it's a candid question,
3 and I apologize to those who already know the answer,
4 but I would be very happy to have your position.

5 THE WITNESS: (Prof. Spiller) Okay. Thank
6 you, Mr. President.

7 I think that we won't disagree that the
8 stock price is the Fair Market Value of a share. That
9 is, if we are in a commercial dispute, for example,
10 about a transaction for a 10 percent of the shares,
11 then we look at the stock price, and that's a really
12 good assessment of Fair Market Value, unless the
13 company is in distress or there are other issues, you
14 know, but the Fair Market Value of a share is the
15 stock price, and we don't have any discussion about
16 that. You shouldn't have a significant discussion.

17 Now, when you talk about the value of the
18 assets underlying that share, okay, for whom? For a
19 controlling transaction. Okay. Then we have to talk
20 about other transactions. That is the reference--when
21 I say the Fair Market Value of a share is the stock
22 price It's because there are thousands of those

1 transactions done every day, and we can rely on the
2 beauty of large samples--right?--the beauty of crowds,
3 intelligence of crowds, lots of people transacting on
4 this asset, which is the share, we're done.

5 But now we want to go to the underlying
6 asset. Okay. The underlying asset is transacted
7 sporadically. It is only transacted when we have an
8 acquisition; and, therefore, we have to look at
9 those--at that set of transactions which are
10 definitely for the underlying asset, not exclusively
11 for the cash flow associated with that for a minority
12 shareholder. And, as a consequence, the set of
13 transactions is different, and you rely on the fact on
14 the large number. Again, what do people pay when they
15 buy an acquisition compared to what they were paying
16 for shares, and the overwhelming evidence is they pay
17 more. The overwhelming evidence. And there is no
18 discussion with the other side that that's the
19 evidence.

20 Now, we had a discussion with counsel for
21 Romania about mismanagement. All companies are
22 mismanaged, necessarily so, because we are humans;

1 we're not Steve Jobs or something. We are just
2 regular individuals with all of our or not committing
3 limitations, so nothing is perfect in this world.
4 Some are worse, others are better.

5 So, the only assumption that I'm making--and
6 this is the only assumption--that there is nothing
7 peculiar about the Management of this Company. That
8 is the only assumption I make. Now, if you think this
9 Management is spectacular, then, then fine.

10 PRESIDENT TERCIER: Okay. Thank you very
11 much, Professor Spiller.

12 Do my co-Arbitrators have a follow-up
13 question? That's not the case.

14 So, I would like to thank you very much,
15 Professor Spiller and Mr. Dellepiane, for your
16 examination. It was for you certainly a long day, and
17 I would like again to thank you.

18 (Experts step down.)

19 PRESIDENT TERCIER: It is not for all others
20 exactly the end. We have to recall one or two points:

21 First, we will receive tomorrow before start
22 of the Hearing Respondent position under what we

1 always call the question of the "new claims."

2 Secondly, I've invited counsel--I didn't
3 know if you will manage to do that, but to liaise in
4 order to have a first exchange on the question of the
5 Post-Hearing Briefs. This is the second point.

6 And that's all for me. I would be happy if
7 I could speak with my co-Arbitrators just a few
8 minutes after the end of this Hearing.

9 Have you a point that you would like to
10 raise at this juncture, Mrs. Cohen?

11 MS. COHEN SMUTNY: Not at this juncture.

12 PRESIDENT TERCIER: I don't hear you.

13 MS. COHEN SMUTNY: Sorry.

14 Not at this juncture. Thank you.

15 PRESIDENT TERCIER: Thank you.

16 Dr. Heiskanen?

17 DR. HEISKANEN: Nothing from us,

18 Mr. President.

19 PRESIDENT TERCIER: Okay. In that case, it
20 remains for me to thank you all for today's
21 examination. I wish you a lovely afternoon or lovely
22 evening, depending--or even a good night for those who

1 are far east, and I will see you tomorrow at 2:00.

2 Thank you very much, indeed. Goodbye.

3 THE WITNESS: (Prof. Spiller) Thank you.

4 THE WITNESS: (Mr. Dellepiane) Good-bye.

5 Thank you.

6 (Whereupon, at 2:50 p.m. (EDT), the Hearing
7 was adjourned until 8:00 a.m. (EDT) the following
8 day.)

CERTIFICATE OF REPORTER

I, David A. Kasdan, RDR-CRR, Court Reporter, do hereby certify that the foregoing proceedings were stenographically recorded by me and thereafter reduced to typewritten form by computer-assisted transcription under my direction and supervision; and that the foregoing transcript is a true and accurate record of the proceedings.

I further certify that I am neither counsel for, related to, nor employed by any of the parties to this action in this proceeding, nor financially or otherwise interested in the outcome of this litigation.



DAVID A. KASDAN